

**CITY OF LEDUC
COUNCIL MEETING AGENDA**



**Monday, July 8, 2019, 7:00 P.M.
Council Chambers, Leduc Civic Centre
1 Alexandra Park, Leduc, Alberta**

	Pages
1. CALL TO ORDER	
2. ADOPTION OF AGENDA	
3. ITEMS FOR DISCUSSION AND RELATED BUSINESS	
3.1 Select Items for Debate	
3.2 Vote on Items not Selected for Debate	
4. ADOPTION OF PREVIOUS MINUTES	
4.1 Approval of Minutes of the Council Meeting held June 24, 2019	3 - 24
5. RECOGNITION ITEMS	
6. PUBLIC COMMENTARY	
7. PUBLIC HEARING	
8. PRESENTATIONS	
9. BUSINESS	
9.1 2019 Budget Survey Results	25 - 175
(Advanis Inc.)	
(Presentation Attached)	
9.2 Eco-Station Update 2019	176 - 198
(K. Chomlak)	
(Presentation Attached)	
9.3 2019 Golf Course Partnership Financial Requirements	199 - 201
(B. Knisley / D. Melvie)	

10. BYLAWS

- 10.1 Bylaw No. 1013-2018 - Redistricting Meadowview Stage 17 (3rd Reading) 202 - 209**
(K. Woitt)

11. PUBLIC COMMENTARY

12. IN-CAMERA ITEMS

13. RISE AND REPORT FROM IN-CAMERA ITEMS

14. UPDATES FROM BOARDS & COMMITTEES

- 14.1 Council Member Updates from Boards & Committees**

- 14.2 Council Member Updates from Commissions, Authorities, Other**

15. INFORMATION REPORTS

- 15.1 Mayor's Report 210 - 211**

- 15.2 Building Inspector's Report 212 - 219**

- 15.3 Newly Issued Business Licences 220 - 223**

16. ADJOURNMENT

**MINUTES OF THE CITY OF LEDUC
COUNCIL MEETING**

Monday, June 24, 2019

Present: Mayor B. Young, Councillor B. Beckett, Councillor G. Finstad,
Councillor B. Hamilton, Councillor L. Hansen, Councillor T. Lazowski,
Councillor L. Tillack
Also Present: P. Benedetto, City Manager, S. Davis, City Clerk

1. CALL TO ORDER

Mayor B. Young called the meeting to order at 7:02 pm.

2. ADOPTION OF AGENDA

MOVED by Councillor B. Hamilton

That the agenda be adopted as presented.

Motion Carried Unanimously

3. ITEMS FOR DISCUSSION AND RELATED BUSINESS

3.1 Select Items for Debate

The following items were selected for debate:

10. BYLAWS

10.1 Bylaw No. 1008-2018 - East Telford Lake Area Structure Plan (2nd Reading)

10.2 Bylaw No. 1013-2018 - Redistricting Meadowview Stage 17 (2nd Reading)

10.3 Bylaw No. 1027-2019 - Southeast Leduc Area Structure Plan Amendment (2nd & 3rd Readings)

3.2 Vote on Items not Selected for Debate

Votes recorded under item headings.

4. ADOPTION OF PREVIOUS MINUTES

4.1 Approval of Minutes of the Council Meeting held June 10, 2019

MOVED by Councillor T. Lazowski

That the minutes of the Council Meeting held June 10, 2019, be approved as presented.

Motion Carried Unanimously

5. RECOGNITION ITEMS

There were no Recognition Items for the agenda.

6. PUBLIC COMMENTARY

There was no Public Commentary.

7. PUBLIC HEARING

7.1 Bylaw No. 1013-2018 - Redistricting Meadowview Stage 17

Mayor B. Young declared the Public Hearing for Bylaw No. 1013-2018 open at 7:05 pm.

Written Submissions:

There were no written submissions.

Presentations:

Administration

K. Woitt, Director, Planning & Development, made a PowerPoint presentation (Attached).

Other Presentations

There were no other presentations.

Mayor B. Young declared the Public Hearing for Bylaw No. 1013-2018 closed at 7:06 pm.

7.2 Bylaw No. 1027-2019 - Southeast Leduc Area Structure Plan Amendment

Mayor B. Young declared the Public Hearing for Bylaw No. 1027-2019 open at 7:07 pm.

Written Submissions:

There were no written submissions.

Presentations:

Administration

K. Woitt, Director, Planning & Development, made a PowerPoint presentation (Attached).

Other Presentations

T. Flynn, a resident of Leduc, expressed concern that there is not sufficient commercial development in the design.

Mayor B. Young declared the Public Hearing for Bylaw No. 1027-2019 closed at 7:09 pm.

8. PRESENTATIONS

8.1 Canadian Energy Museum Update

R. Golightly, City of Leduc Board Member, and J. Becker, Director, Canadian Energy Museum, made a presentation on the re-branding of Leduc #1, the new design befitting a museum representative of all areas of the Canadian energy patch. A ribbon cutting will take place in late summer or early fall.

J. Becker asked that Council reach out to other stakeholders with a request to help support the Canadian Energy Museum.

A pamphlet entitled "A New Vision - Canadian Energy Museum" (Attached).

J. Becker answered Council's questions.

8.2 Alberta Legacy Development Society

K. Atkinson and G. Schaber, President, Alberta Legacy Development Society ("Society") made a verbal presentation to Council and provided a document about the Society (Attached). The presentation included a request from Council for funding in the amount of \$200,000 for:

- a Chair Lift;
- a Level 2 Environmental Site Assessment required to host the Farmer's Market; and
- funds for the repainting of the grain elevator.

Administration advised Council that the Farmer's Market continues to look for a permanent site and, as a result, the Site Assessment may not be required.

A request was also made for the City to consider taking over the operations of the Society as the members are aging and have been unable to attract younger members to carry out the work required.

Administration will look into options relative to the requests and report back to the Society and Council.

Council thanked the Society for their work in saving, and maintaining, a very important part of Leduc's history.

9. BUSINESS

9.1 Long Term Facilities Master Plan

MOVED by Councillor T. Lazowski

That Council adopt the Long Term Facilities Master Plan, dated June 2019.

Motion Carried Unanimously

9.2 Council Remuneration and Business Expense Policy

MOVED by Councillor T. Lazowski

That Council approve Policy No. 11.00:30 – Council Remuneration and Business Expense Policy.

Motion Carried Unanimously

MOVED by Councillor T. Lazowski

That Council rescind Policy No. 11.00:25 – Council Remuneration & Expenses Policy.

Motion Carried Unanimously

10. BYLAWS

10.1 Bylaw No. 1008-2018 - East Telford Lake Area Structure Plan (2nd Reading)

K. Woitt, Director, Planning and Development, made a PowerPoint presentation (Attached).

Administration recommends that Bylaw No. 1008-2018 be amended and receive second reading, as amended.

K. Woitt, S. Losier, Manager, Long Range Planning, S. Cole, Stantec, and M. Pieters, General Manager, Infrastructure and Planning, answered Council's questions.

MOVED by Councillor T. Lazowski

That Council amend Bylaw No. 1008-2018 in accordance with Attachment 1 to this report (Attached).

Motion Carried Unanimously

MOVED by Councillor T. Lazowski

That Council give Bylaw No. 1008-2018 second reading as amended.

In Favour: (6): Mayor B. Young, Councillor B. Beckett, Councillor B. Hamilton, Councillor L. Hansen, Councillor T. Lazowski, and Councillor L. Tillack

Opposed: (1): Councillor G. Finstad

Motion Carried

10.2 Bylaw No. 1013-2018 - Redistricting Meadowview Stage 17 (2nd Reading)

K. Woitt, Director, Planning and Development, made a PowerPoint presentation (Attached).

K. Woitt and S. Gerein, Qualico Developments, answered Council's questions.

Administration recommends that Bylaw No. 1013-2018 receive second reading.

MOVED by Councillor T. Lazowski

That Council give Bylaw No. 1013-2018 second reading.

Motion Carried Unanimously

10.3 Bylaw No. 1027-2019 - Southeast Leduc Area Structure Plan Amendment (2nd & 3rd Readings)

K. Woitt, Director, Planning and Development, made a PowerPoint presentation (Attached).

Administration recommends that Bylaw No. 1027-2019 receive second and third readings.

MOVED by Councillor G. Finstad

That Council give Bylaw No. 1027-2019 second reading.

Motion Carried Unanimously

MOVED by Councillor L. Hansen

That Council give Bylaw No. 1027-2019 third reading.

Motion Carried Unanimously

11. PUBLIC COMMENTARY

There was no public commentary.

12. IN-CAMERA ITEMS

There were no In-Camera Items for the agenda.

13. RISE AND REPORT FROM IN-CAMERA ITEMS

14. INFORMATION REPORTS

14.1 Mayor's Report

There was no discussion.

15. ADJOURNMENT

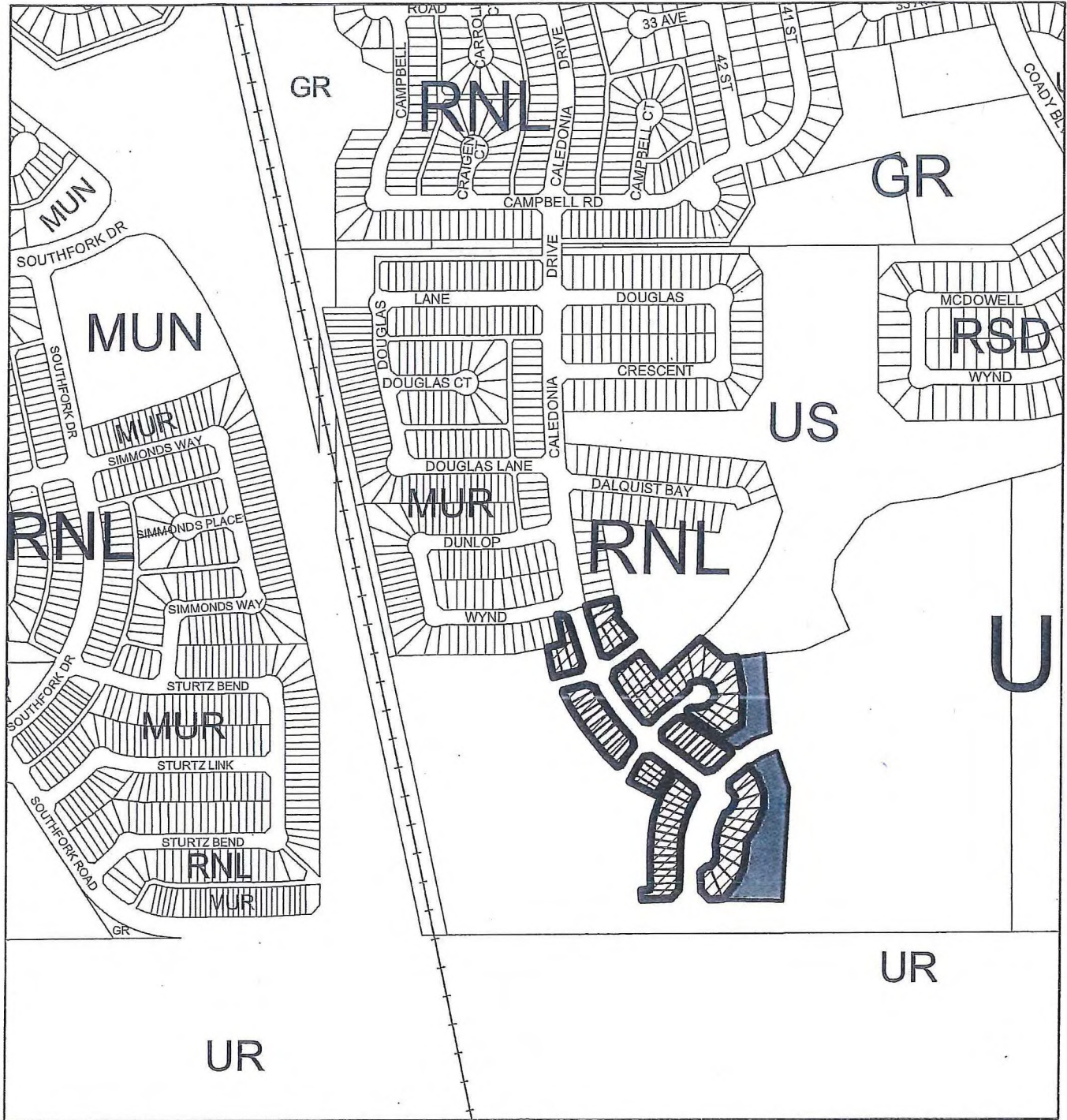
The Council meeting adjourned at 8:06 pm.

B. YOUNG, Mayor

S. DAVIS, City Clerk

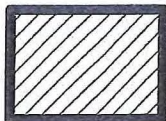
REDISTRICTING PLAN

ATTACHMENT 3



FROM: UR - URBAN RESERVE

TO:



RNL - RESIDENTIAL NARROW LOT



GR - GENERAL RECREATION



Mission

To Share and Celebrate Canada's
Dynamic Energy Story

Vision

To Cultivate Curiosity and a Better
Understanding of Canada's Energy
Sector

Values

Diversity - Inclusivity - Curiosity
Sustainability - Neutrality

How Will We Achieve Our Vision?

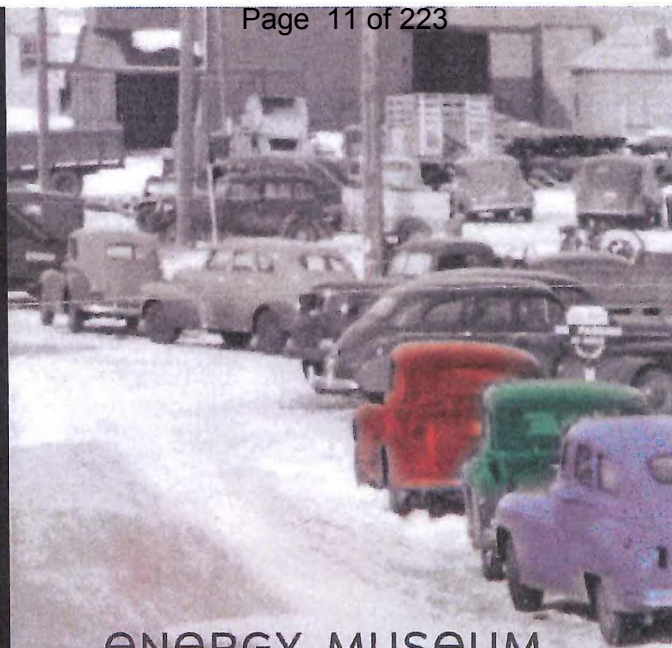
We will create informative and
compelling programs for visitors of all
ages.

We will design unique exhibits that
speak to Canada's diverse value systems
and involvement in the energy sector.

We will build lasting partnerships with
Canadian communities, companies and
government bodies.

We will foster inclusivity and represent
diversity in the presentation of our
educational materials and exhibits.

We will continue to work towards
building a sustainable cultural
institution.



CANADIAN ENERGY MUSEUM



Please note that we offer tax
receipts upon the acceptance
of all donations.

Contact Us:

Phone:
780-987-4323

Website:
Canadianenergymuseum.ca

Location:
50339 Hwy. 60 South,
Leduc County, T9G 0B2

A New Vision

Canadian ENERGY MUSEUM

Home of Alberta's Leduc No.1 Discovery Well



our Story



In 1997, our non-profit museum first opened its doors. It aimed to celebrate the lives of Albertan oilfield workers and the emergence of Canada's energy sector. Now, in 2019, Canada's energy sector is undergoing dramatic change. For this reason, we're expressing our commitment to both the sector's past, present and future. Becoming the Canadian Energy Museum symbolizes more than a change in name, it symbolizes Canada's progress as an energy leader. At CEM, the future is in dialogue with the past. We are dedicated to preserving a spirit of discovery, innovation and education while celebrating where we came from and where we are going.

Gallery Goals

We have identified 4 galleries we'd like to build over the next 4 years.

Your support will help us realize our goals and better educate Canadians.

To be completed in 2019

Renewables:
Energy in Canada

To be completed in 2020

Power:
How we Store,
Produce and
Distribute Power
in Canada

To be completed in 2021

Women in the
Energy Industry:
Contributions
Through the Years

To be completed in 2022

Indigenous
Perspectives:
Views on
Canadian Energy

YOU have a **CHANCE** to be part of **CANADA's** energy **STORY**. At the Canadian Energy **MUSEUM**, we want everyone to **UNDERSTAND** just how diverse Canada's **ENERGY SECTOR** really is, and we need your **HELP** to **ENSURE** that happens.

How Can You Sponsor Us?

By donating content to help build our exhibits and school programs.

By pledging long-term or short-term financial support to help us cover operational costs and the development of new exhibits.

1. The Alberta Legacy Development Society

The Alberta Legacy Development Society is a legally formed society formed with bylaws, a board of directors, executive committee and volunteer members.

1.1 Status

- July 27 2001, Alberta Legacy Development Society was incorporated with the Alberta Registrar under the Alberta Society Act. Corporate access number # 509 452 645. See Appendix for Certificate of Incorporation and Certificate of Status as of 2002/11/26.
- August 23 2001, the Society became a registered charity (# 88030 6618 RR0001) under the Canadian Income Tax Act, from Canada Customs & Revenue Agency in Ottawa (See Appendix). Qualified to issue tax deductible receipts to those making elevator donations
- November 22 2001, obtained a GST number # 8803-06618 RT (Appendix).
- October 9 2002, the Society received notice (File #Des.2105) from the Historical Resources Division of the Alberta Community Development that their department intends to designate the Leduc Elevator a Provincial Historic Resource under Section 20 of the Historical Resource Act R.S.A. 2000 C H-9.

1.2 Mission

- The mission is to develop viable and sustainable concepts that will benefit Canadians for the education of our children and for the children of generations to come through the preservation of the architectural and functional integrity of historical resources. Our mission statement is open so we can save and restore other historic structures.

1.3 Objectives

- To secure and maintain the working ability of the Leduc grain elevator, including machinery and other components integral to the operation of the elevator
- To permit the facility to be exhibited and displayed to the general public

- To educate and inform the general public about the historical significance, purpose and operation of pioneer grain handling
- To acquire land, buildings, artifacts, components, and other facilities and resources related to preserving the architectural integrity of such historical resources in both the City and County of Leduc and other communities in the Province of Alberta. This is to better educate and inform the citizens of Alberta of their heritage.

1.4 Immediate Goals

The main goal is to find funds to develop the elevator. To seek financial support from private donations, businesses, and Corporations that will pay for operating and maintaining the Leduc Grain Elevator.

Interim goal - Sales and Fund Raising: To find short-term funds to maintain the buildings until an interpretive centre is build and made operational:

- Sales
- Collection of donations
- Awareness/lobbying

Long-term goal – An interpretive centre – type attraction: To raise funds for the development of an interpretive plan and the capital to fund its implementation through:

- Grant applications
- Special fund raising events

2. Why Save the Leduc Grain Elevator

When you think about it, grain elevators ARE Western Canada reaching back to the dawn of our prairie origins. First came the railroad followed closely by settlers whose first dwellings were clapboard shacks and sod huts. Elevators weren't far behind for they were needed to store grain until it could be shipped to Eastern Markets.

Our early beginnings were clustered along the railway tracks around the elevator and were to grow into the towns, villages, hamlets and yes, even the cities we know today. Most of our western people relate to the pioneers who hauled their wheat to the elevator. When there; neighbours discussed community events, played cards, and debated politics while the women did their shopping. Consider the benefits fifty years from now when we can show our children the elevator where great great grandpa hauled his grain and sold it.

2.1 Architectural Significance

Since January 1 2000 the Leduc Grain Elevator has been idle and with the exception of minor maintenance that is required now, i.e., scraping and painting of wood frames and doors and replacement of one (1) new roof on Warehouse South, the buildings and their foundations are in excellent condition.

The elevator was built from standard drawings used by the Alberta Wheat Pool all across Alberta. Drawings are enclosed in the Appendix. Alberta Pool Elevators Ltd. had a crew of elevator builders that moved from town to town building elevators where needed. While building this elevator the crew was domiciled at Harold Stein's yard just west of Leduc.

Alberta Wheat Pool was a leader across Alberta in purchasing, handling and shipping grain to market. Created in 1923, the Alberta Wheat Pool grew out of the frustration of Alberta farmers suffering from high freight rates, pompous grain companies, high interest rates and unreasonable tariffs¹.

The architectural significance of this elevator is best described in the Letter of Notification of Intention to Designate a Provincial Historic Resource and dated October 9 2002:

"The Alberta Wheat Pool Grain Elevator Site Complex at Leduc is an excellent example of a Prairie Vernacular Industrial Style of railroad structure designed to weigh, store and ship grain to domestic or international markets. Constructed in 1978, it represents one of the last of the semi-composite wood crib style of construction before the change to regional concrete and steel high-speed

¹ History – County of Leduc No. 23 © 1991, p. 37.

terminals. It contains both modern 1970-grain elevator construction technologies and early grain transferring and handling techniques. All components of the site complex are structurally sound and retain a very high degree of their original materials and design features.”

2.2 Historical Value

As the railroads spread west during the late 1800's, elevators were their essential bond in commerce as golden wheat flowed through elevator spouts and into boxcars on its way to feed the world. In turn, tens of thousands of immigrants poured out of Eastern Europe bound for a new life on the prairies of Western Canada. It was the combination of our early settlers, their elevators and the railroads that put this wondrous land into motion.

The historical value of this site and/or structure is that elevators in general were the social gathering points for pioneers when they brought their horse-drawn wagon loads of grain to sell at local elevators. As such, elevators in rural areas played a huge role in the economic and companionable well being of their communities. In recent times, farmers around Leduc have counted on this particular elevator for the same social reasons. Thus, saving this building is like saving part of their personal lives.

There have been many important events associated with the site. For years, the elevator yard was the marshalling point for the annual summer parade. One of the elevator agents at the time was skilled on the bagpipes and would lead the parade out onto the street.

2.3 Historical Significance

The historical significance of this elevator is best described in the Letter of Notification of Intention to Designate a Provincial Historic Resource and dated October 9 2002:

“Its historical significance lies in its structural representation of the standard method of grain storage and marketing throughout rural Alberta during the greater part of the 20th century. It also stands as a testament to the ubiquity of the Alberta Wheat Pool, a farmers collective that grew into a \$billion per year marketing and farm produce distribution enterprise. It also tells of the rich grain-growing district that surrounds Leduc, which has served to make Leduc the largest rural service centre between Edmonton and Wetaskiwin.”

2.4 Public Interest

There will come a time within twenty years when Alberta will have no more than ten wood crib grain elevators within the Provincial borders. This is down from a

peak inventory of 1755 elevators during the sixties. Western Canadians have been used to these icons standing taller than any other building in every Hamlet village and town across the Prairies and now almost without warning they are gone. From a distance, highway travelers can no longer see a new town coming up and know what town it is as they pass. Consider Western Canadian paintings without elevators – there aren't many; or Prairie calendars, they may have cattle and horses but they all have elevators. Private air travelers used to depend on marked elevators to confirm their positions in the air. And somehow, if you had a vibrant elevator and grain business in town the town had warmth and security. With their elevators gone, towns now feel they have lost their markers and their main reason for being. The preservation of some elevators for future generations to study the past is essential and those communities who have the vision to keep theirs, will be the lucky ones.

2.5 Local Interest

Here at home we will be one of only a few Alberta communities able to boast the maintenance of a grain elevator grouping. Elevators with working integrity will show our children for generations to come how grain was handled in more ancient times. Our committee intends to include and promote our elevator in a major five-stop tourist circuit including the Reynolds museum in Wetaskiwin, Leduc West Antique Society, Leduc #1 Oil Well and Fort Edmonton Park. This promotion will bring huge numbers of tours to our City for overnight stopping and the subsequent spending that goes with visitors. Moreover our "Elevator Village" will be the only elevator on the Grand corridor between Edmonton and Calgary and for that reason our City will become distinctive.

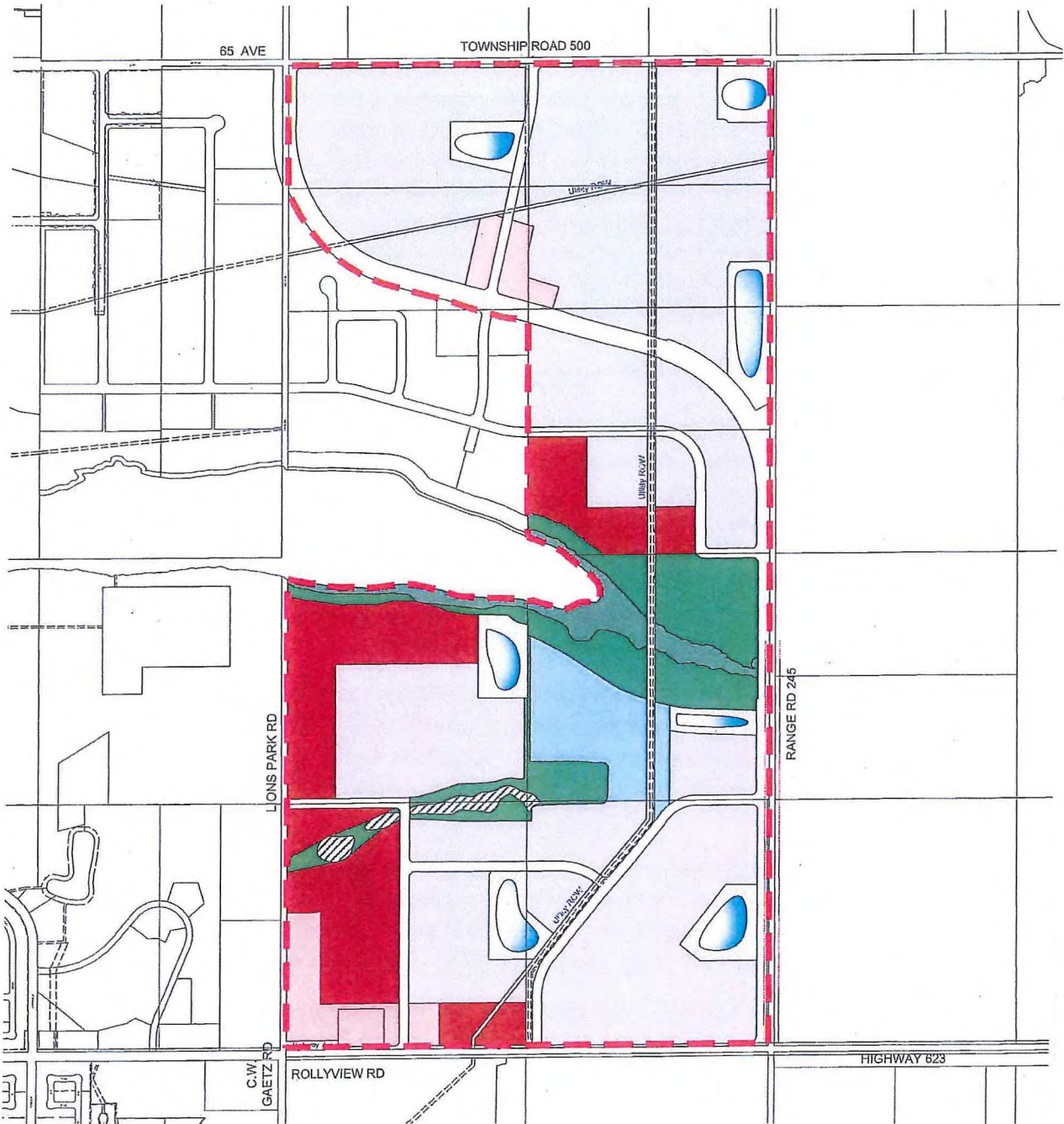
FIGURE 9.0

LAND USE CONCEPT

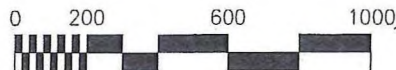


LEGEND

- | | |
|--|---|
| FLEX BUSINESS | PARK |
| AERO EMPLOYMENT | STORM WATER MANAGEMENT FACILITY |
| GENERAL COMMERCIAL | UTILITY ROW |
| URBAN SERVICES | ASP BOUNDARY |
| ENVIRONMENTAL RESERVE | |
| POTENTIAL ENVIRONMENTAL RESERVE | |



SCALE - 1: 20,000
ORIGINAL SHEET - ANSI A



April 30, 2019
1161 106060 KC

Summary of Revisions to East Telford Lake ASP – 22 May 2019

ATTACHMENT 1
 (Proposed Amendments to
 Bylaw 1008-2018 since first
 reading)

Section	January 2019 Version	May 2019 Version
2.4 IDP	Deleted: Given servicing constraints, this area is not expected to be developed within the 35-year time horizon of the IDP.	
4.0 Land Use Concept		Changes to land use concept: NE 30-49-24-W4 – Addition of a 10 m wide MR strip along west boundary, and revision to MR in SW corner. Lot 3, Block 2, Plan 1322735 – Replaced a portion of Flex Business with Aero Employment; Addition of a 10 m wide MR strip along east boundary; Minor revisions to MR/ER south of Telford Lake to reflect areas dedicated. Updates to land uses statistics to reflect the above changes.
5.2.1 Arterial & Collector Roadway Network Policy	Deleted: B. Arterial and collector roadways north of Telford Lake will be designed to a rural standard, unless otherwise specified in roadway planning studies, or where they tie into existing urban standard roadways. C. Arterial and collector roadways south of Telford Lake will be designed to an urban standard, unless otherwise specified in roadway planning studies.	Replaced with: B. Roadways in the area south of Telford Lake shall be designed to accommodate pedestrians and public transit access in addition to vehicular traffic. This may be achieved through the use of an urban roadway cross section, or a modified rural cross section. Proposed cross sections will be identified at the Outline Plan stage, and will be reviewed and approved by the City of Leduc.
5.3.1 Local Roadways Policy	Deleted: A. Local roadway alignments will be identified at the Outline Plan stage and will be designed and developed to a rural	Replaced with: A. Local roadway alignments will be identified at the Outline Plan stage

Summary of Revisions to East Telford Lake ASP – 22 May 2019

	standard, in accordance with the City of Leduc Minimum Engineering and Design Standards.	
5.3.1 Local Roadways Policy	<p>Deleted:</p> <p>B. Local roadway alignments will be identified at the Outline Plan stage and will be designed and developed to an urban standard, in accordance with the City of Leduc Minimum Engineering and Design Standards.</p>	<p>Replaced with:</p> <p>B. Roadways in the area south of Telford Lake shall be designed to accommodate pedestrians and public transit access in addition to vehicular traffic. This may be achieved through the use of an urban roadway cross section, or a modified rural cross section. Proposed cross sections will be identified at the Outline Plan stage and will be reviewed and approved by the City of Leduc.</p>
5.3.1 Local Roadways Policy	<p>Deleted:</p> <p>C. Local roadways north of Telford Lake will be designed to a rural standard, unless otherwise specified in roadway planning studies, or where they tie into existing urban standard roadways.</p> <p>D. Local roadways south of Telford Lake will be designed to an urban standard, unless otherwise specified in roadway planning studies.</p>	
5.4.1 Processional Routes Policy	<p>Deleted:</p> <p>A. Notwithstanding Policies 6.2.1 (B) and 6.3.1 (A), roadways indicated in Figure 10: Transportation Plan as Processional Routes, shall be designed constructed, to the satisfaction of the City of Leduc, to ensure their intended function and character. Other roadways, including local</p>	<p>Replaced with:</p> <p>A. Roadways indicated in Figure 10: Transportation Plan as Processional Routes, shall be designed constructed, to the satisfaction of the City of Leduc, to ensure their intended function and character. Other roadways, including local roadways, may be identified at the Outline Plan stage.</p>

Summary of Revisions to East Telford Lake ASP – 22 May 2019

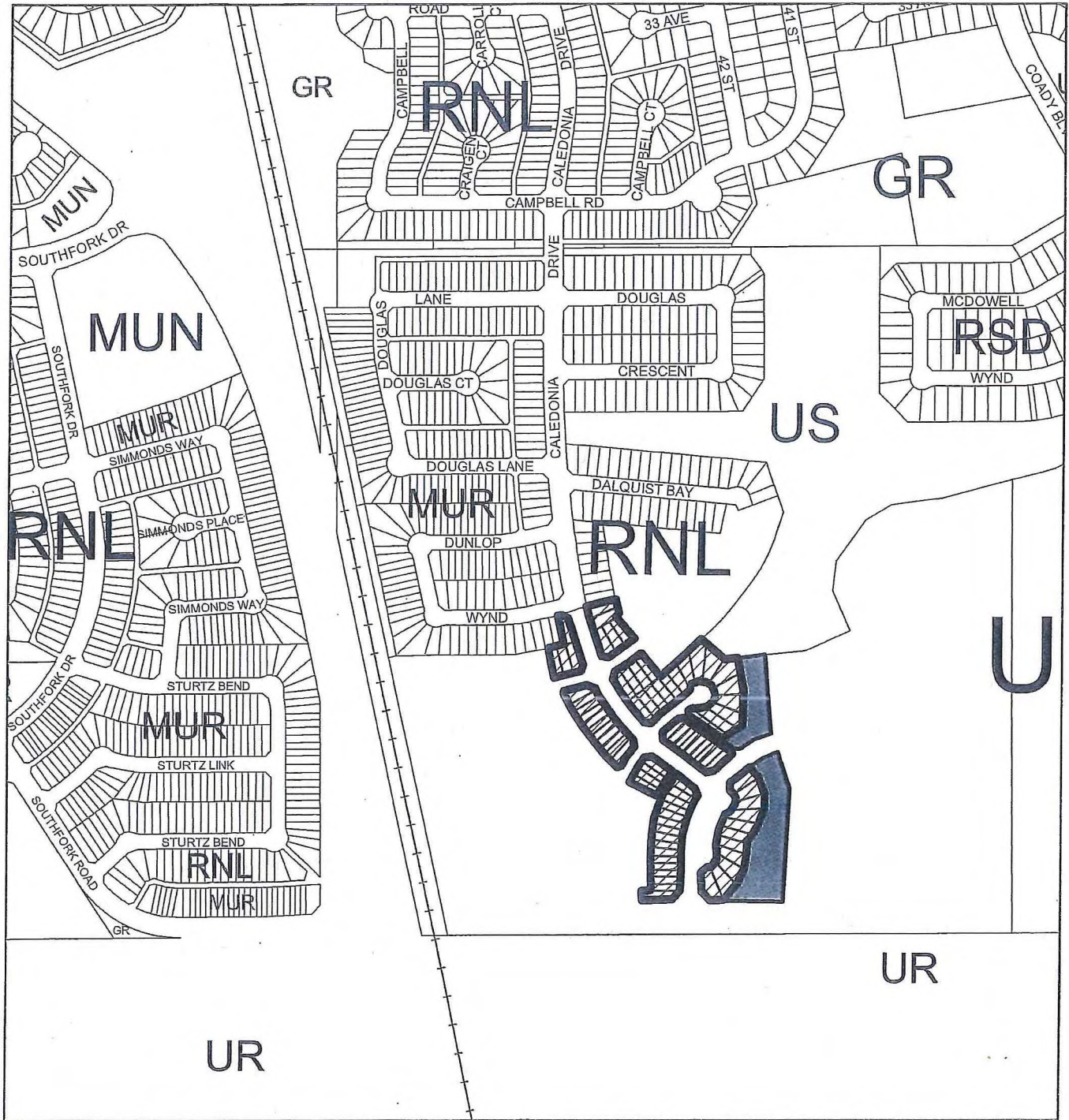
	roadways, may be identified at the Outline Plan stage.	
6.1.1 (new)		<p>Added:</p> <p>6.1.1 Policy</p> <p>A. The ultimate servicing plan illustrated in Figures 11.0, 12.0, and 13.0 will need to be confirmed at subsequent design stages.</p> <p>B. Interim servicing strategies may be considered by the City of Leduc for any quarter section within the plan area, and will be identified at the Outline Plan stage. Responsibilities and costs for interim servicing studies, decommissioning, and connection to the ultimate servicing system once available will be borne by the developer.</p>
6.3 Sanitary Sewer	With limited available capacity in the existing sewer system, some southern portions of the ASP area as well as a large service area (~29 quarter sections) south of the East Telford Lake ASP area will be serviced by a Stage 2 lift station and forcemain to route the balance of projected flow through the County of Leduc directly into the ACRWC system.	With limited available capacity in the existing sewer system, some southern portions of the ASP area as well as a future service area south of the East Telford Lake ASP area will be serviced by a Stage 2 lift station and forcemain to route the balance of projected flow through Leduc County directly into the ACRWC system.
7.3 Staging	Development is anticipated to begin in the north of the ASP area, and proceed south and west, as services are extended as indicated in Figure 14: Staging Plan. In general, development will proceed in a manner that is contiguous, logical, and economical with respect to municipal servicing. Development of individual phases may vary from the actual outline plan, redistricting and subdivision applications, depending on market demand	Development is anticipated to begin in the north of the ASP area, and proceed south and west, as services are extended as indicated in Figure 14: Staging Plan. In general, development will proceed in a manner that is contiguous, logical, and economical with respect to municipal servicing. Development of individual phases may vary from the actual outline plan, redistricting and subdivision applications, depending on market demand

Summary of Revisions to East Telford Lake ASP – 22 May 2019

	and the aspirations of respective landowners. Should sufficient demand warrant, or engineering design be made more efficient, portions of separate phases may be developed concurrently. Per Section 5.8 of the IDP, future development within Policy Area G (located south of Telford Lake) is not expected to occur within the 35-year time horizon of the IDP. However, development of the cemetery (Urban Services) may proceed in advance of the full availability of municipal services.	and the aspirations of respective landowners. As discussed in Section 6.0, interim servicing strategies may be developed the Outline Plan stage and may allow development to proceed prior to the extension of the ultimate servicing scheme. Should sufficient demand warrant, or engineering design be made more efficient, portions of separate phases may be developed concurrently.
Fig. 10 Transportation		Revised location of processional route from collector to local roadway.
Fig. 14 Staging		Removal of numbering on staging plan
Overall		<p>Minor edits to address typographical errors, numbering, etc.</p> <p>Minor revisions to figures 10-13 (update base plan to reflect changes made to land use concept).</p> <p>Corrected two references to "County of Leduc" to "Leduc County"</p>

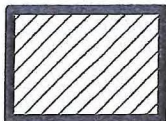
REDISTRICTING PLAN

ATTACHMENT 3



FROM: UR - URBAN RESERVE

TO:



RNL - RESIDENTIAL NARROW LOT



GR - GENERAL RECREATION



ATTACHMENT 4



Scale 1:10,000



Legend

	ASP Area		Low Density Residential
	Leduc City Limits		Medium Density Residential
	Pipeline R/W		Municipal Reserve/Open Space
			Public Utility / SWMF

Project

Southeast Leduc
Area Structure Plan

Title

Development Concept

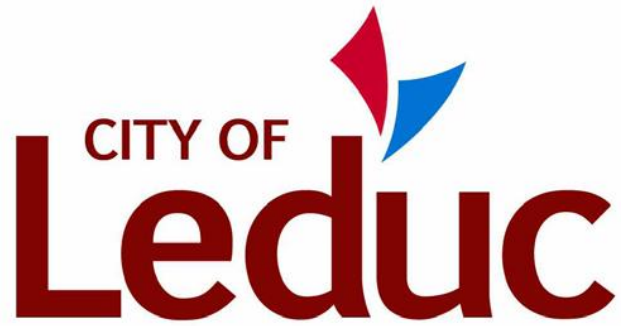
Map

4

QUALICO®
Communities



April 25, 2019



2020 Budget Planning Survey General Population Survey Results

*Results weighted to ensure statistical
validity to the Leduc Population*

Conducted by:



ADVANIS











*Advanis Inc.
Suite 200, Sun Life Place
10123 99 Street
Edmonton, AB
T5J 3H1*

Primary Contact:

*Patrick Kyba
pkyba@advanis.net
780.229.1135*

June 26, 2019

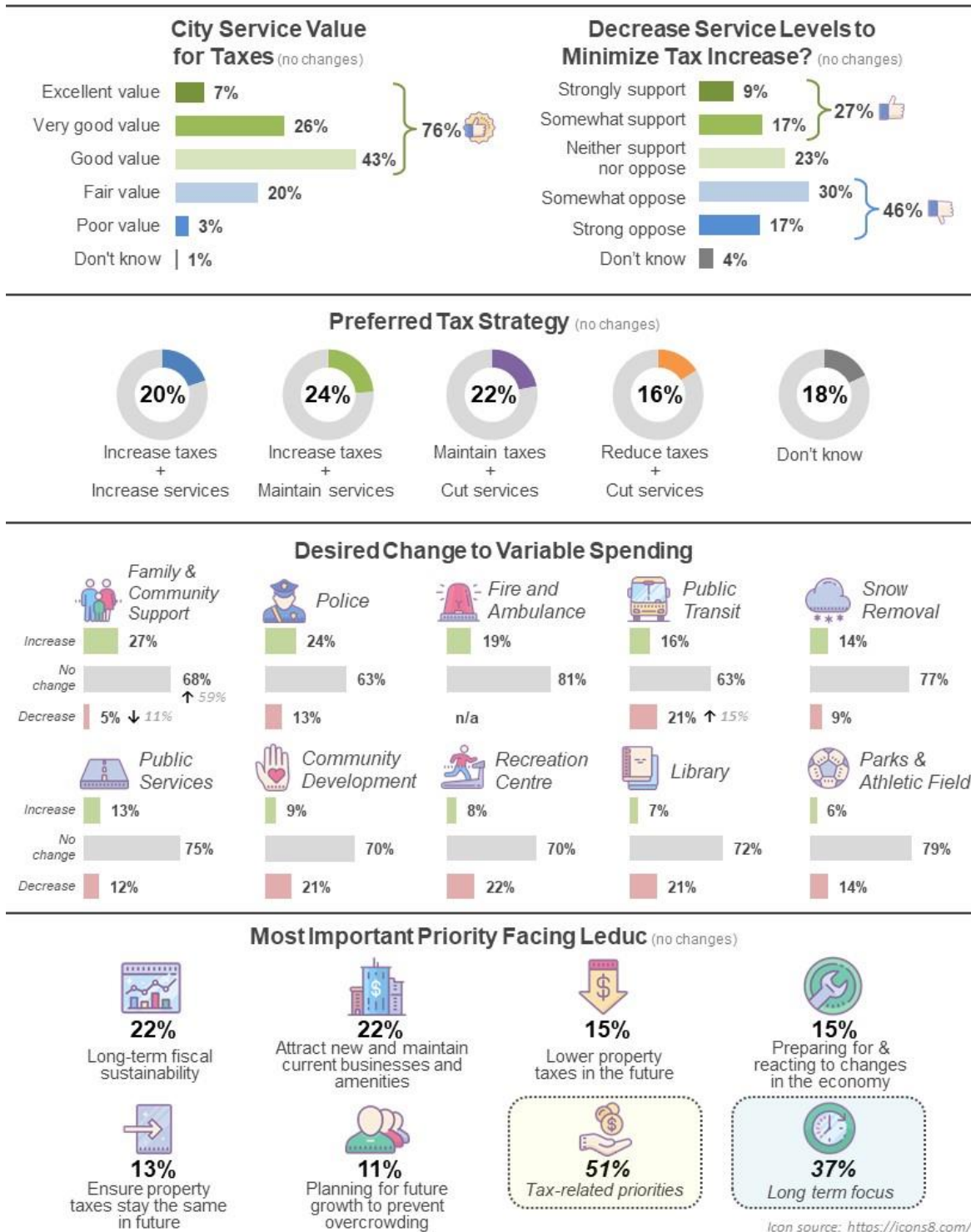
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1 Budget Planning Survey Highlights

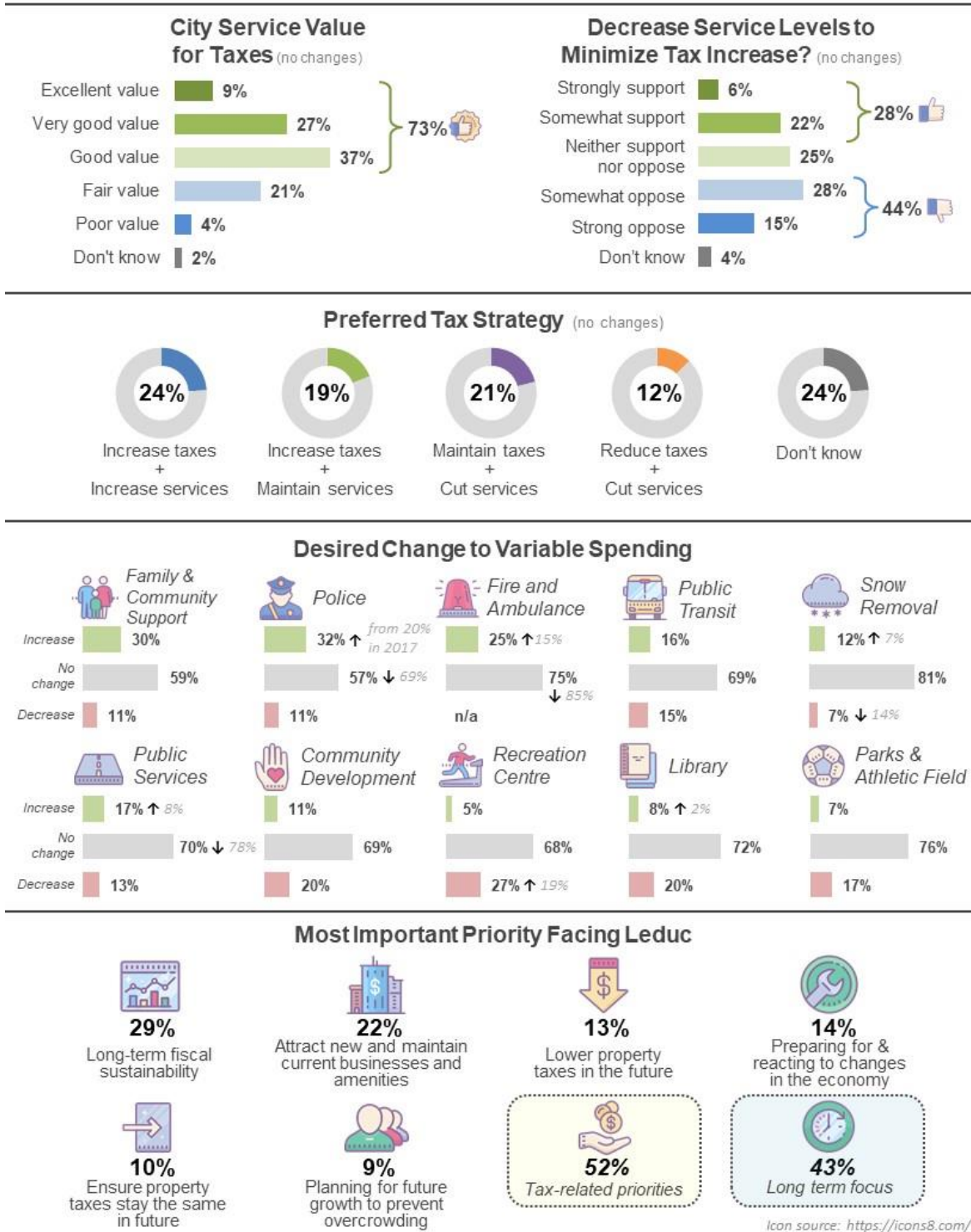
2020 Budget Planning Survey Highlights

Survey of **507** adult Leduc residents contacted by phone, May 1st to June 2nd, 2019, and completed the survey. Results are weighted by age.



2019 Budget Planning Survey Highlights

Survey of **533** adult Leduc residents contacted by phone, May 2nd to 31st, 2018, and completed the survey. Results are weighted by age.



2 Detailed Project Description

2.1 Project Background

In spring 2019, the City of Leduc (“the City”) contracted Advanis to conduct the 2020 City of Leduc General Population Budget Planning Survey. The primary purpose of this study is to assess the views of City of Leduc residents concerning the budgetary planning process for the 2020 budget. In total, 507 randomly selected City of Leduc residents aged 18 and older completed the survey between May 1st and June 2nd, 2019.

This report outlines the results of the 2020 General Population Budget Planning Survey. Comparisons to previous years’ survey data are included where appropriate to determine any shifts in the perceptions and opinions of Leduc residents.

2.2 Methodology

All components of the project were designed and executed in close consultation with the City of Leduc. A detailed description of each task of the project is outlined in the remainder of this section.

2.2.1 Project Planning

Advanis team members reviewed the documents and met with City employees charged with leading this research to ensure total understanding of the purpose and needs of this study. Both the City and Advanis agreed upon a research methodology and detailed work plan. As with previous years, few changes were made to the Budget Planning surveys as detailed in the following sections.

For the 2020 Budget Planning Survey, the City wanted to attempt to capture responses from younger (16 or 17-year-old) residents of Leduc. While these younger residents were not a part of this General Population study, they were allowed to complete the Stakeholder study’s survey. Only 1 Stakeholder survey was completed in 2019 by this younger demographic.

2.2.2 Survey Design

The 2020 Budget Planning Survey was based on the 2019 Budget Planning Survey, conducted in spring 2018. This maintained consistency between years and allowed many results to be compared between years. Specific changes made to the survey included:

- Removed the “radio” answer level from the question asking where respondents learned about the survey and added “Billboard signs”.
- Updating all dates in the survey to reflect 2019 dates and all budget percentages to reflect what was actually budgeted for in 2019.
- Changing the incentive from offering a movie pass (for 4) to Leduc Cinemas to tickets to a performance series of 3 shows at Maclab Theatre for the Performing arts.

Advanis provided the City with a draft of the survey which the City provided feedback on. Advanis incorporated this feedback and the survey was programmed and tested. The City had the opportunity to review the survey online and provided additional feedback, which Advanis incorporated. A text version of the final questionnaire is provided in the Appendix (section 4.3).

2.2.3 Survey Population and Data Collection

Advanis purchased a random set of landline telephone numbers and generated wireless numbers for the City of Leduc. Potential participants were contacted by telephone and recruited to complete the online survey. A link to the online survey was provided either by email or text message. This methodology is consistent with previous years and conducting the survey online is necessary given the need to show graphics in the survey to residents.

The City remains cognizant of the increased use of mobile devices within our community and recognized the importance of creating a mobile friendly platform for the 2020 Budget Planning Survey in order to most effectively engage all Leduc residents. As mentioned, the survey platform used in 2019 allowed for a mobile-optimized experience ensuring that those who chose to complete the survey on a smartphone or tablet could do so with ease.

In total, 52% of surveys collected for this report completed the survey on a mobile device (compared to 54% in 2018) and one completed a paper version of the survey. Due to the design and general population sample of the General Population survey, results are statistically representative.

A soft launch of the survey was conducted on May 1st, 2019. The purpose of the soft launch was to ensure the survey was functioning as intended on the survey platform, by collecting a limited number of completed surveys and reviewing the results. Since no data checks flagged any concerns, these results were included in the final report and the full survey was launched. The primary fielding dates for the remainder of residents who completed the survey was from May 2nd to June 2nd, 2019. In total, 507 residents completed the survey which implies a margin of error no greater than $\pm 4.4\%$ at 95% confidence.

Similar to previous years, for this analysis, weights were assigned based on the ages of residents to ensure that their representation in the City-wide sample was proportionate to the City of Leduc population as determined by the 2018 City of Leduc Census. Specific details of the weighting scheme used can be found in the Appendix (section 4.2).

2.2.4 Survey Awareness

Survey participants were asked if they recalled seeing or hearing an advertisement for the survey. In total, 29% mentioned that they recalled it from billboard signs, 14% from the City of Leduc website, 14% from social media, 4% from cinema, and 12% saw or heard an advertisement for the survey somewhere else. However, 48% did not recall seeing or hearing an advertisement for the survey (down significantly from 59% in 2018).

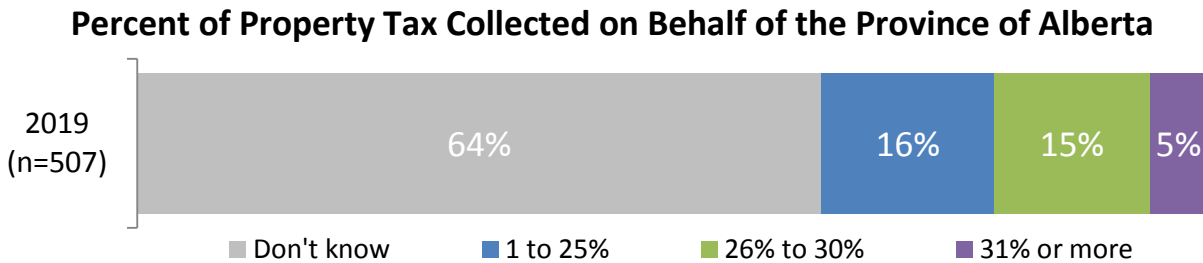
3 Study Findings

This section details the results of each specific topic in the survey. In this section, there are a few things to note:

- The term “significant” means “statistically significant at 95% confidence”.
- The analysis checked for statistical differences between the following groups:
 - Age (18 to 44, 45 to 54, 55 to 64, 65 or older);
 - Children in household (children, no children);
 - Income (under \$60,000, \$60,000 to \$99,999, \$100,000 to \$149,999, \$150,000 or more);
 - Employment status (employed full/part time, on leave/homemaker/student/not employed/retired);
 - Home ownership (owning, renting);
 - Perceived value from taxes (good/very good/excellent, fair/poor);
 - Preference regarding decreasing services to limit tax increases (support, neutral, oppose); and
 - Preferred tax strategy (prefer to increase taxes, prefer to cut services).
- The subgroup differences mentioned above are statistically tested in mutually exclusive groupings. For example, if a result says that it is statistically higher for those aged 18 to 44, this means that the result among those aged 18 to 44 is statistically higher than those who are not aged 18 to 44.
- To improve readability, bars with values less than 5% may not have the value shown. Actual percents are available in separate tables.
- Results have been rounded to remove decimal places. As a result, adding up values may not exactly equal the total expected.
- Arrows may appear on graphs that compare results over time. These indicate if the results are statistically (at 95% confidence) higher or lower than the previous year’s results.
- The term “(VOL)” at the start of labels indicate that this level was volunteered by residents who put text into the “other specify” level. These results are likely lower than they would have been had all residents seen these as levels.
- For results with a base size of fewer than 30 residents, percents are shown. However, results should be interpreted with caution due to the small base sizes. Additionally, statistical differences are not shown if a respondent subgroup has a base size of fewer than 30 residents.


3.1 Property Tax Value

Residents were informed that a portion of property tax is collected on behalf of the Province of Alberta and goes to pay for education. When asked what percent of property tax goes to the province, nearly two-thirds (64%, compared to 72% in 2018) did not know. The true percent of property tax that pays for education is 28%. 15% of residents came close (compared to 8% in 2018), mentioning between '26% and 30%', while only 2% of residents correctly identified that '28%' of property tax pays for education. This shows that the effort to better educate citizens on where their tax dollars are going is working.



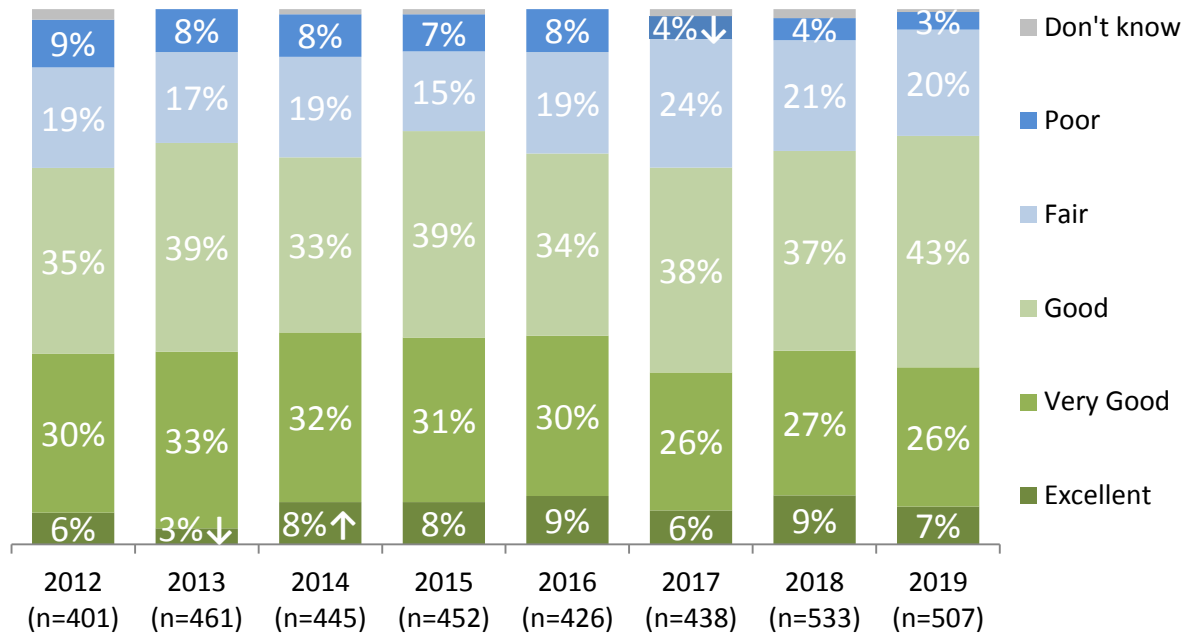
Values may not sum to 100% due to rounding. Trending is not shown as the true percent (28%) has decreased from last year (29%).

Subgroups that are significantly more likely to answer in the 26% to 30% range include:

-  23%: Those who are 65 or older.

Residents were then made aware that 28% of property taxes are collected on behalf of the province to pay for education. They were then asked what level of value they felt they received from the remaining 72% used to fund city services. Consistent with last year, sentiment continues to be quite positive.

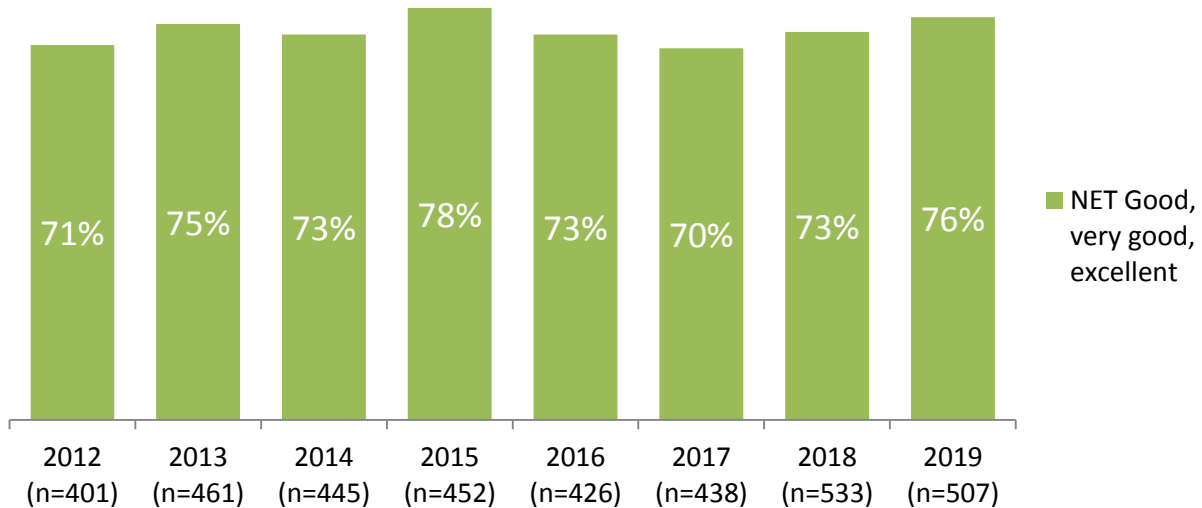
Perceived Value Received for Taxes Paid



Values may not sum to 100% due to rounding. Bars missing values are less than 5%.

The percent of residents that feel they received “good”, “very good”, or “excellent” value for their taxes (76%) continues to remain high in 2019.

Perceived Value Received for Taxes Paid (Good, Very Good, Excellent)



Subgroups that are significantly more likely to feel they receive “good”, “very good”, or “excellent” value include:



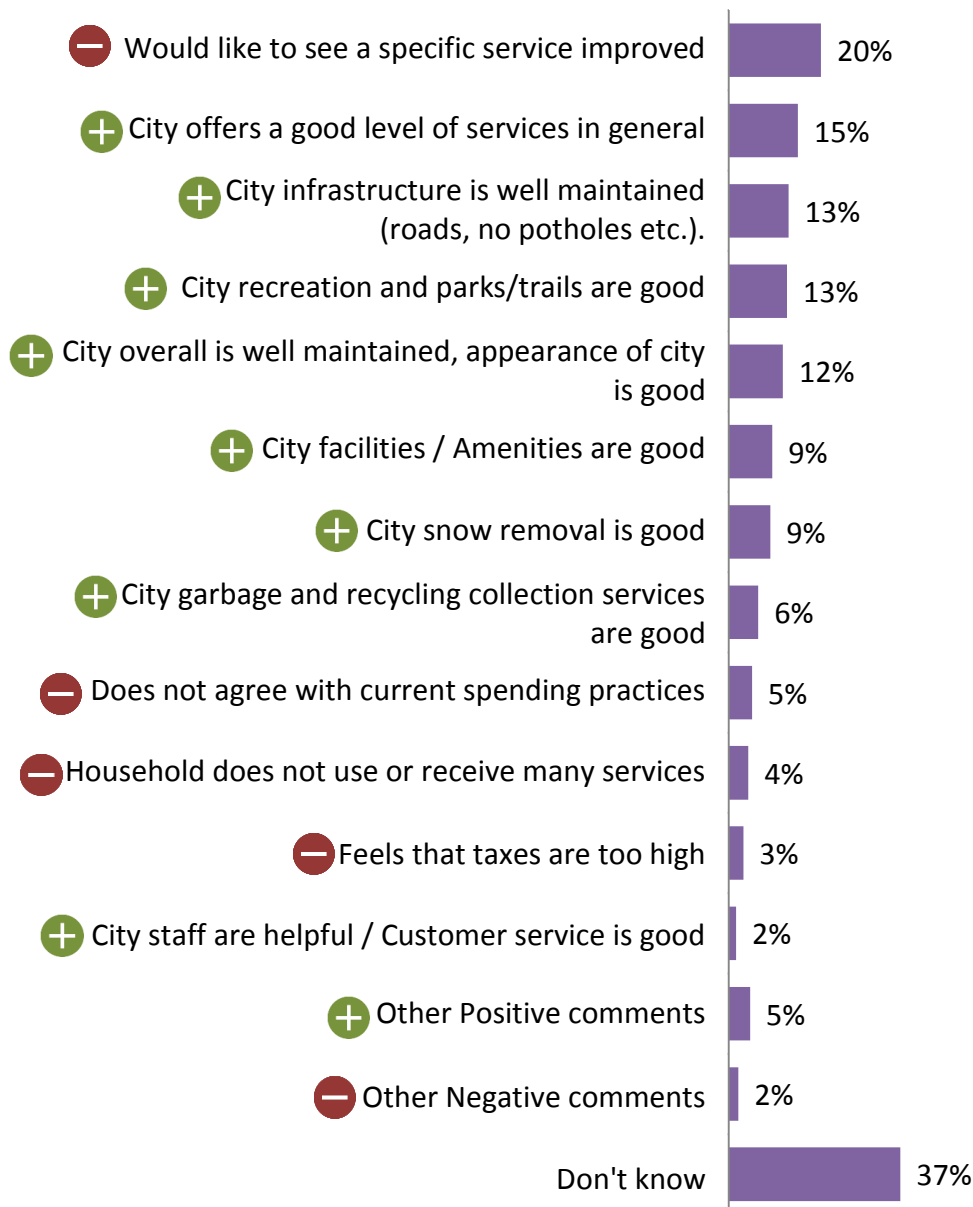
86%: Those who are 65 or older; and



82%: Those who favour increasing taxes to improve or maintain services.

All residents were asked the reason why they felt that way. Given that most residents feel that they have received “good” or better value, it is not surprising that most reasons provided are positive. Although there were a number of different reasons mentioned, the top **+** **positive** reasons are that residents feel that the level of services is good (15%), City infrastructure is well maintained (13%), City recreation, parks, and trails are good (13%), the City overall is well maintained (12%), City facilities / amenities are good (9%), and snow removal is good (9%). The top **-** **negative** reason provided by 20% of residents is the desire to see a specific service improved (top services include snow removal, road maintenance, and garbage collection). Note that over one-third (37%) of residents were unable to provide a reason for the value they receive. These results are statistically consistent with the comments provided last year.

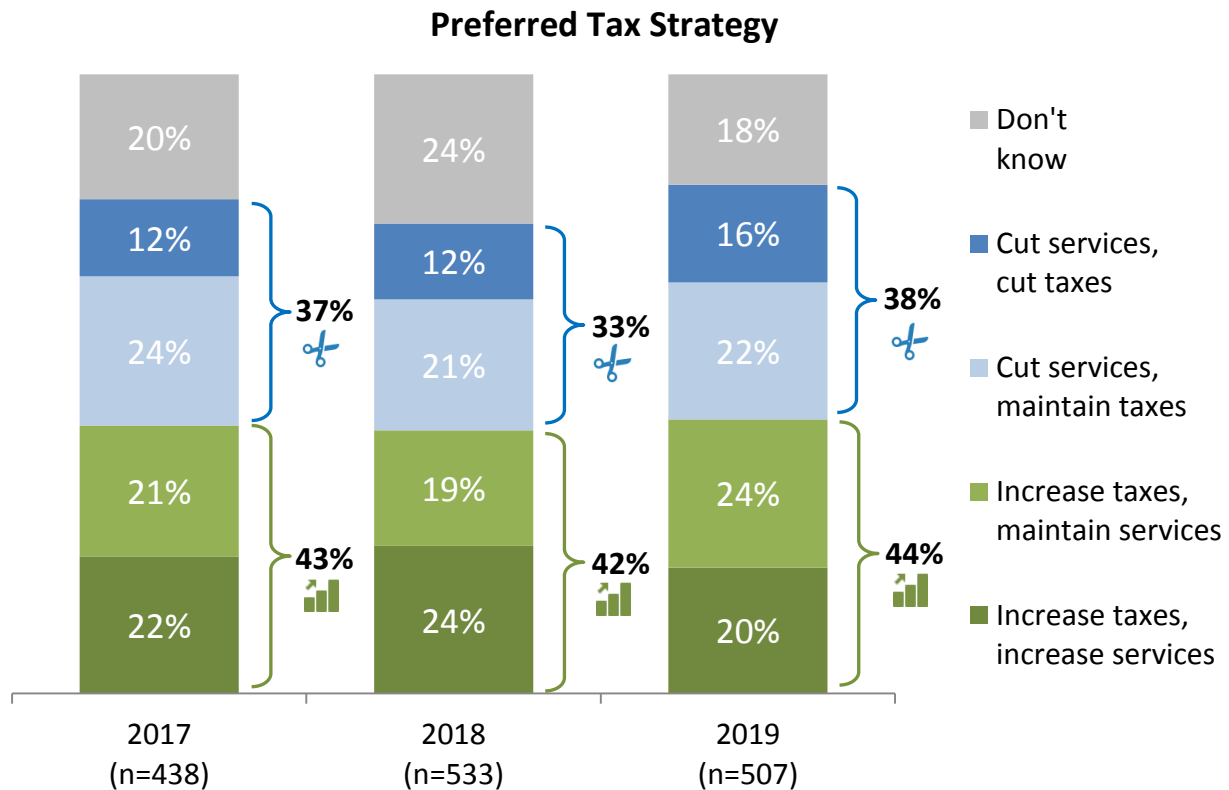
Why Residents Feel this Way



n=507. Values may sum to more than 100% as multiple mentions were allowed.

3.2 Overall Property Tax Preference

Next, residents were shown four different tax strategies and asked for their preference. Results were similar to 2018 and split between 44% preferring to increase taxes to increase or maintain services, and 38% preferring cutting services to maintain or reduce taxes. A further 18% did not provide an opinion.



Values may not sum to 100% due to rounding.

Results are not trended prior to 2017 due to the removal of the "something else" category.

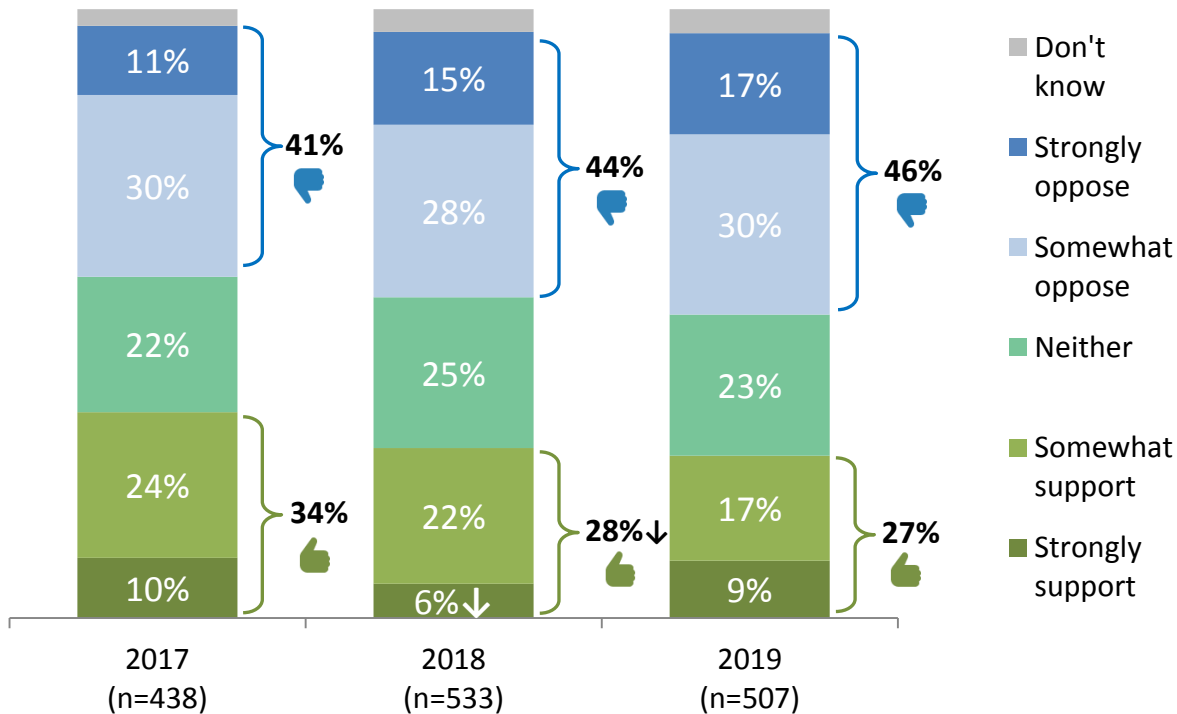
Significant subgroup differences include:

Increase taxes, increase services	Increase taxes, maintain services	Cut services, maintain taxes	Cut services, cut taxes
<p>✂️ 28%: Those who oppose a decrease in service levels to minimize tax increases</p> <p>👤 27%: Those with no children in their household</p>	<p>✂️ 35%: Those who oppose a decrease in service levels to minimize tax increases</p>	<p>👍 36%: Those who support a decrease in service levels to minimize tax increases</p>	<p>✂️ 36%: Those who support a decrease in service levels to minimize tax increases</p>

The City is sensitive to the economic climate and residents' desire to keep tax increases to a minimum. As such, residents were asked for their level of support or opposition for decreasing service levels to minimize tax increases.

Residents were more likely to oppose (46%) this approach than support (27%). Nearly one-quarter (23%) did not feel strongly either way, while another 4% did not have an opinion. These results are similar to 2018.

Support/Opposition for a Decrease in Service Levels to Maintain Taxes



Values may not sum to 100% due to rounding.

Results are not trended prior to 2017 since a likelihood scale was used in 2016.

Subgroups that are significantly more likely to **support** decreasing service levels to maintain taxes include:

- ✂ 51%: Those who prefer to cut services to maintain or cut taxes; and
- 🏠 29%: Those who own their primary residence.

Subgroups that are significantly more likely to **neither support nor oppose** decreasing service levels to maintain taxes include:

- 😞 40%: Those who feel they receive "fair" or "poor" value for their taxes; and
- 💰 36%: Those with a household income between \$60,000 and \$99,999.

Subgroups that are significantly more likely to **oppose** decreasing service levels to maintain taxes include:

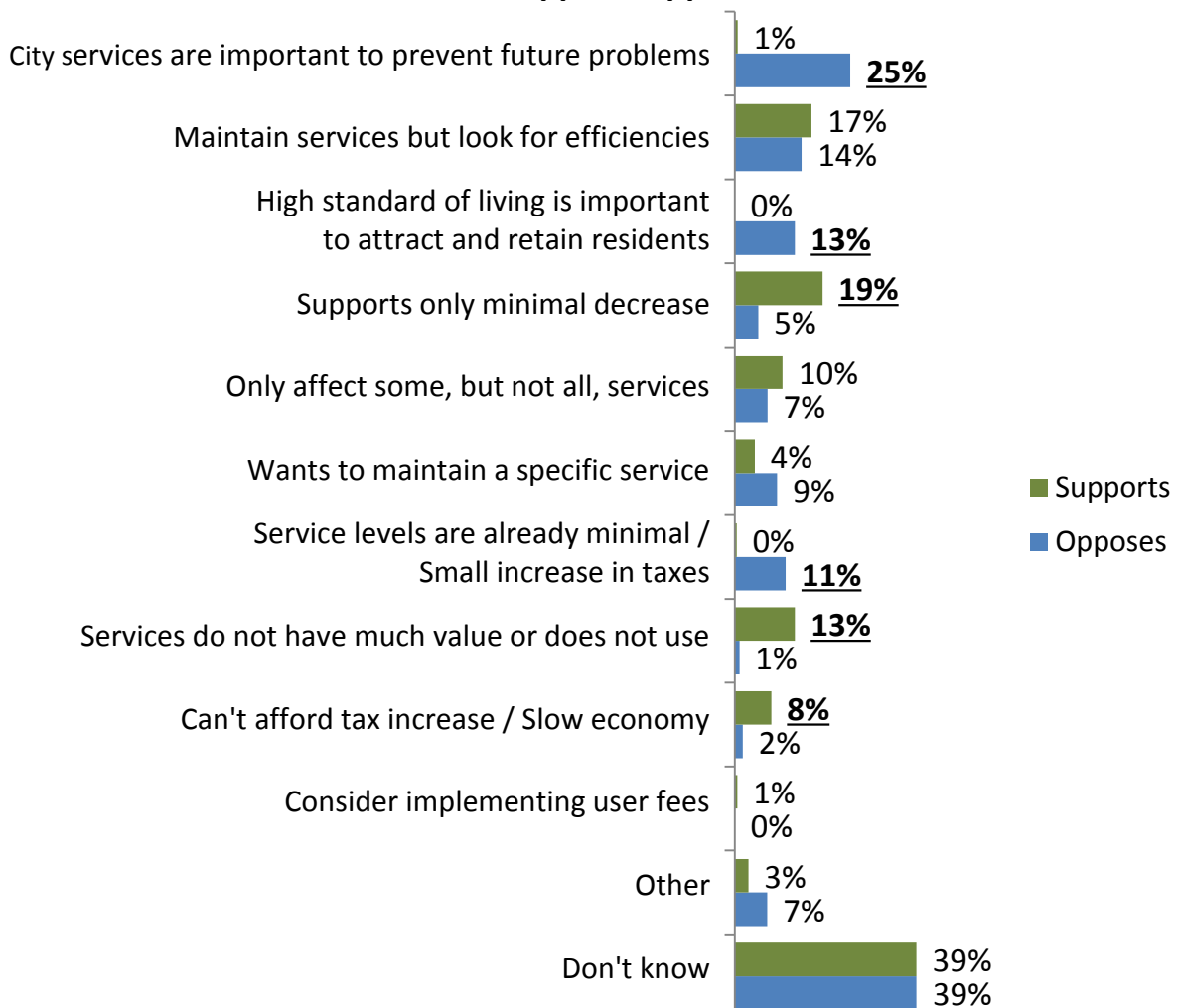
- 📊 66%: Those who prefer to increase taxes to improve or maintain services.

In terms of why residents support or oppose decreasing service levels to minimize tax increases, nearly one-fifth (19%) of those who support decreasing service levels support a minimal decrease. Another 17% want to maintain services but find efficiencies.

In contrast, 25% oppose decreasing service levels because they feel that services are important to prevent future problems, 13% believe the high standard of living is important to attract and retain residents, and a further 11% say services are already minimal, and prefer a small increase in taxes.

It should be noted that over one-third (39% of those who support and 39% of those who oppose) did not provide any justification for their views.

Reasons for Support/Opposition



n=149 (Support), 236 (Oppose). Values may sum to more than 100% as multiple mentions were allowed. Bars with values that are **bold and underlined** are statistically higher than the other bar above/below it.

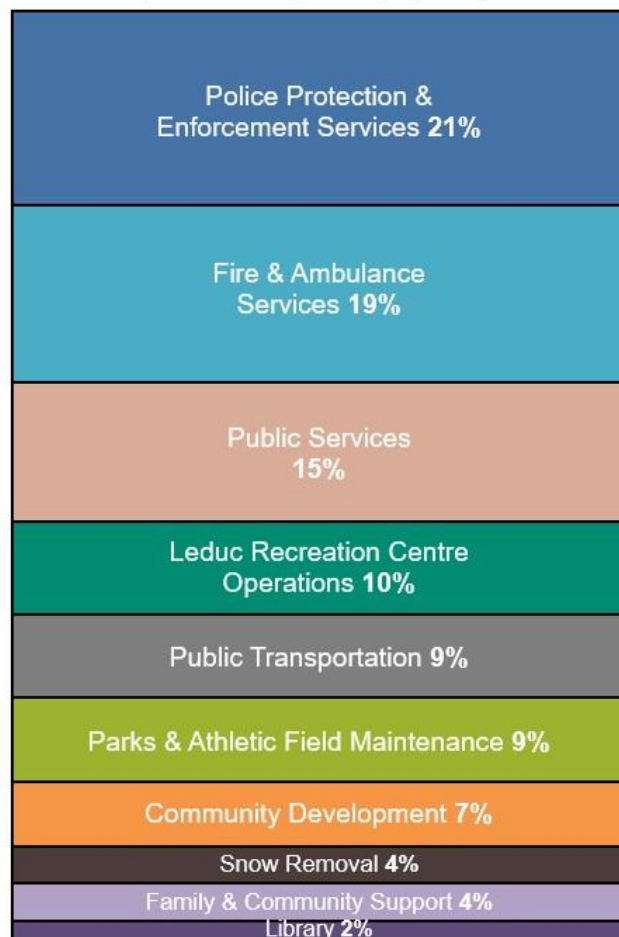
3.3 Adjustments to Variable Spending

The City of Leduc budget includes two spending categories:




- Fixed Spending (55%) includes items that are necessary to govern, operate and maintain the City of Leduc and do not vary based on the level of service provided, including:
 - Mayor and City Council;
 - Corporate and Legislative Services;
 - Engineering Services;
 - Planning Services;
 - Facility Services;
 - Debt Repayment; and
 - Capital Transfer.
- Variable Spending (45%) includes categories where spending can be increased or decreased depending on the level of service provided.

The proposed City of Leduc 2020 variable budget is split between the following services:





City of Leduc 2020 Variable Budget
Proposed Net Spending by Program



Residents were asked to rate their preference for how the City should allocate funds (increase, decrease or remain the same) for each of the services. **Overall, this year's results show most residents want spending for all services to remain the same.** That said, the following services had the highest percent of residents requesting an **increase** in spending:

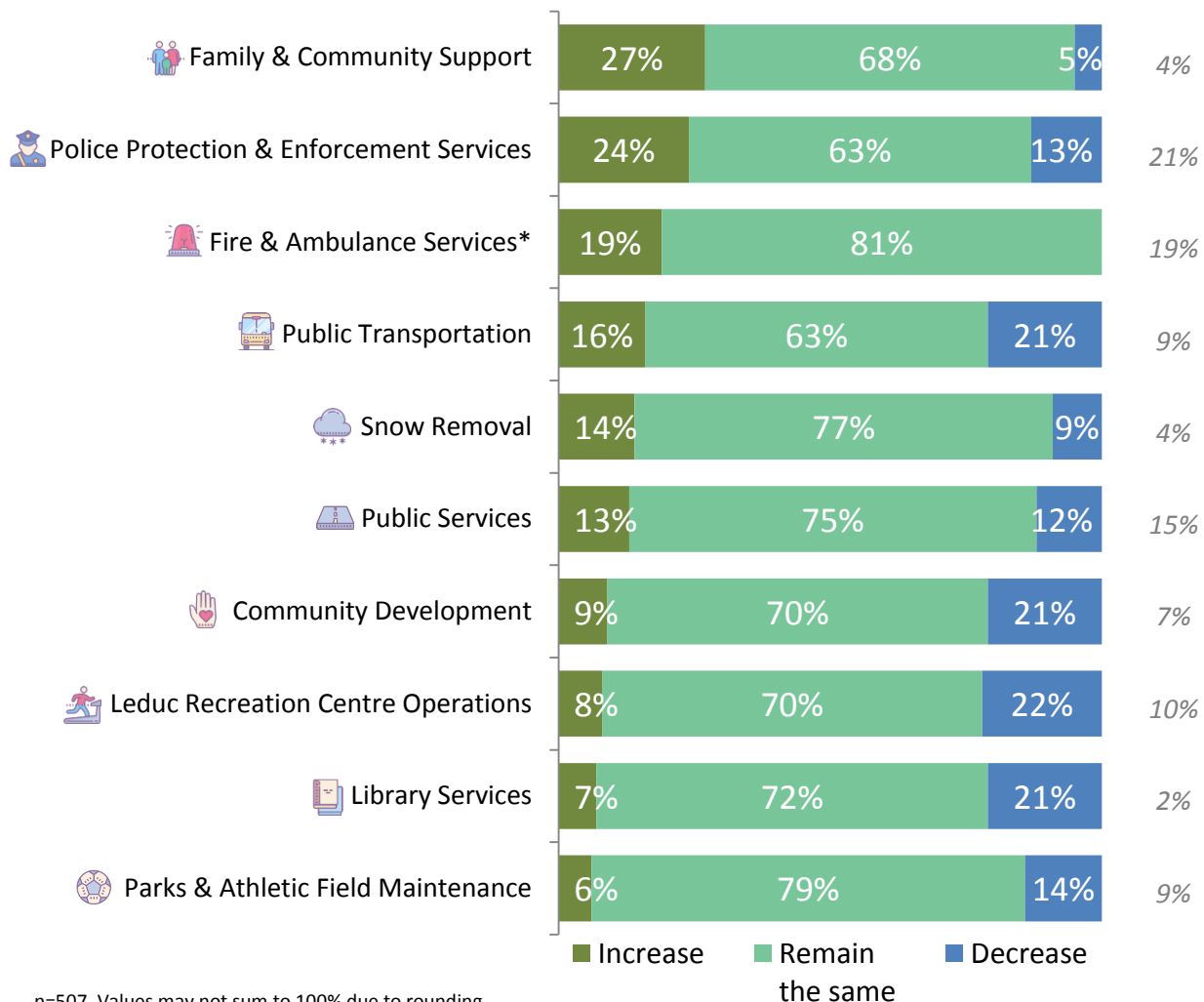
-  27%: Family and Community Support Services;
-  24%: Police Protection and Enforcement Services; and
-  19%: Fire & Ambulance Services.

Services that had the highest percent of residents requesting a **decrease** in spending include:

-  22%: Leduc Recreation Centre Operations;
-  21%: Library Services;
-  21%: Community Development; and
-  21%: Public Transportation.

Comparison of Preferred Budget Adjustments for all Services

*Proposed %
of budget*



n=507. Values may not sum to 100% due to rounding.

* Fire and ambulance services are contracted services provided by the City on behalf of the Province of Alberta and cannot be reduced.

The remainder of this section of the report explores each of these services in more detail.

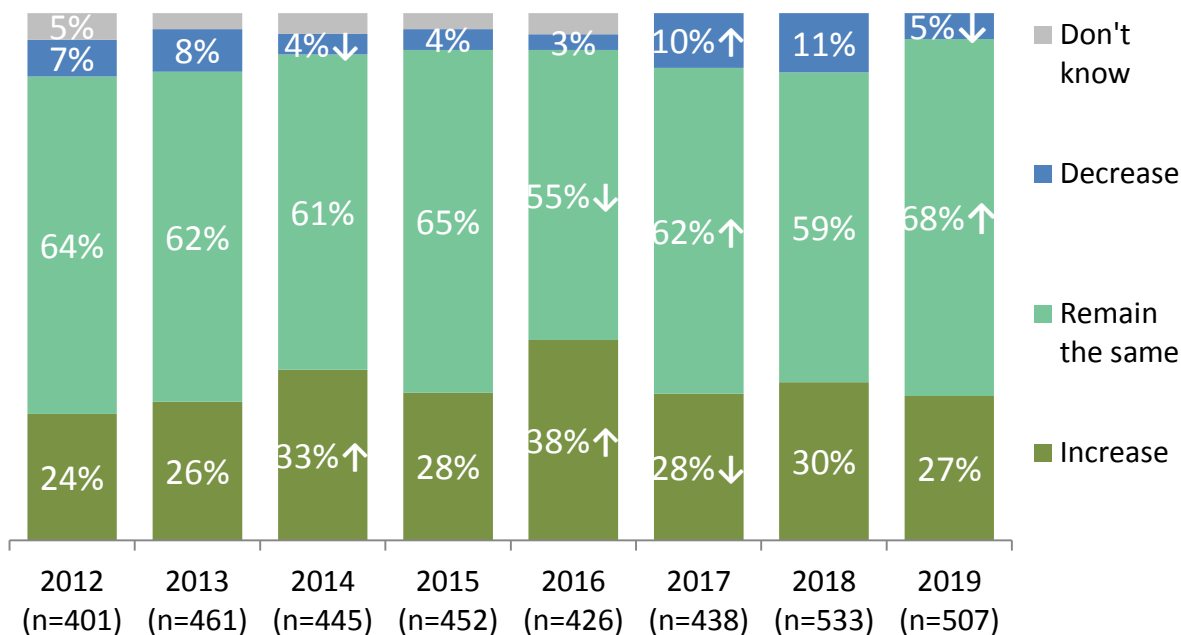
2020 City of Leduc Budget Planning Survey – General Population Results

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3.3.1 Family & Community Support (Proposed 4%)

Just over two-thirds (68%) of residents prefer to see Family and Community Support Services funding remain the same, up significantly from 59% in 2018. However, one-quarter (27%) would like funding to be increased (similar to 2018), while 5% would prefer to see funding decrease (down significantly from 2018).

Budget Adjustment for Family & Community Support (Proposed 4%)



Values may not add to 100% due to rounding. Bars missing values are less than 5%.

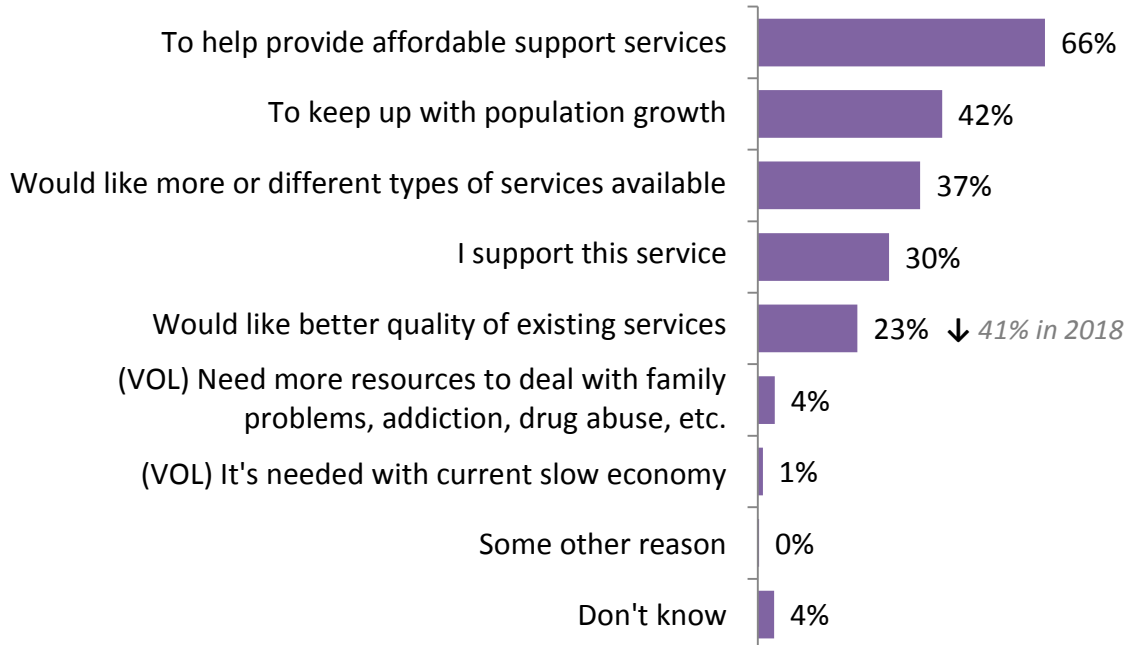
There are no subgroups significantly more likely to want funding to **increase** or **remain the same**.

Subgroups that are significantly more likely to want a **decrease** in funding include:

-  10%: Those favouring cutting services to maintain or decrease taxes.

Most of the residents who would **increase** spending on *Family and Community Support Services* felt that funding helps provide affordable support services (66%). About two out of five say additional funding is needed to keep up with population growth (42%) or would like more or different types of services to be available (37%) such as LATS service. This year residents are less likely to cite wanting better quality of existing services as a reason for increasing spending.

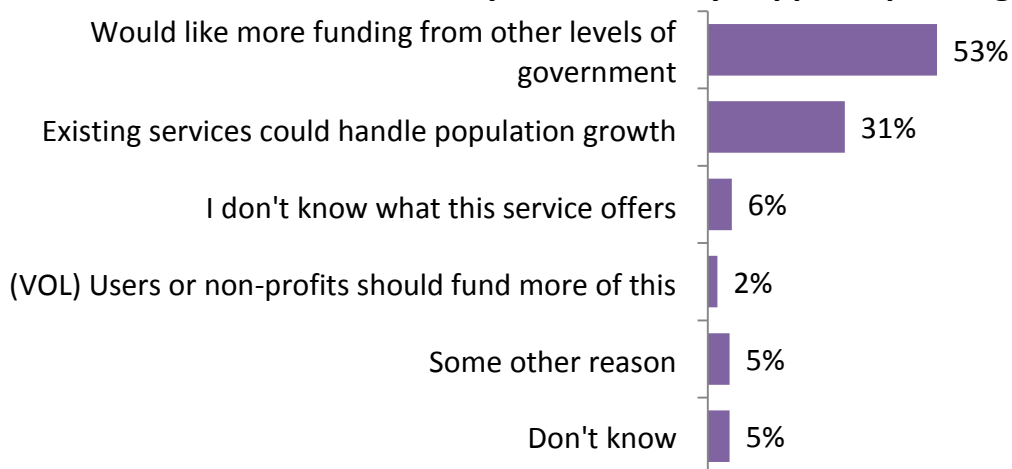
Reasons to Increase Family & Community Support Spending



n=121. Values may sum to more than 100% as multiple mentions were allowed.

About half (53%) of residents who would **decrease** spending on *Family and Community Support Services* cited a desire for more funding from other levels of government. In addition, nearly one-third (31%) would like funding to decrease because they feel existing services could handle population growth.

Reasons to Decrease Family & Community Support Spending

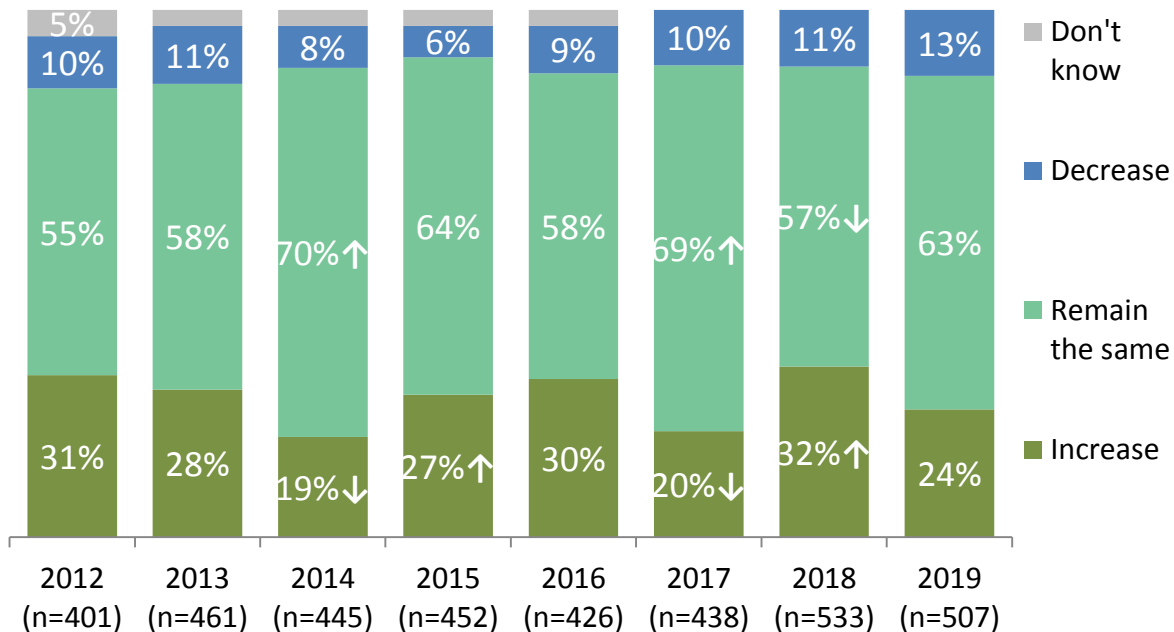


n=28. Due to the base being less than n=30, interpret with caution. Trending is not analyzed because 2019 has fewer than 30 responses. Values may sum to more than 100% as multiple mentions were allowed.

3.3.2 Police Protection & Enforcement Services (Proposed 21%)


Similar to last year, about one-quarter (24%) of residents would like funding to increase for Police Protection and Enforcement Services. Most residents continue to want funding to remain the same (63%), while just over one in ten (13%) would like funding to decrease.

Budget Adjustment for Police Protection & Enforcement Services (Proposed 21%)






Values may not add to 100% due to rounding. Bars missing values are less than 5%.

Subgroups that are significantly more likely to want an **increase** in funding include:

-  37%: Those favouring increasing taxes to increase or maintain services; and 37%: Those who are 65 or older.

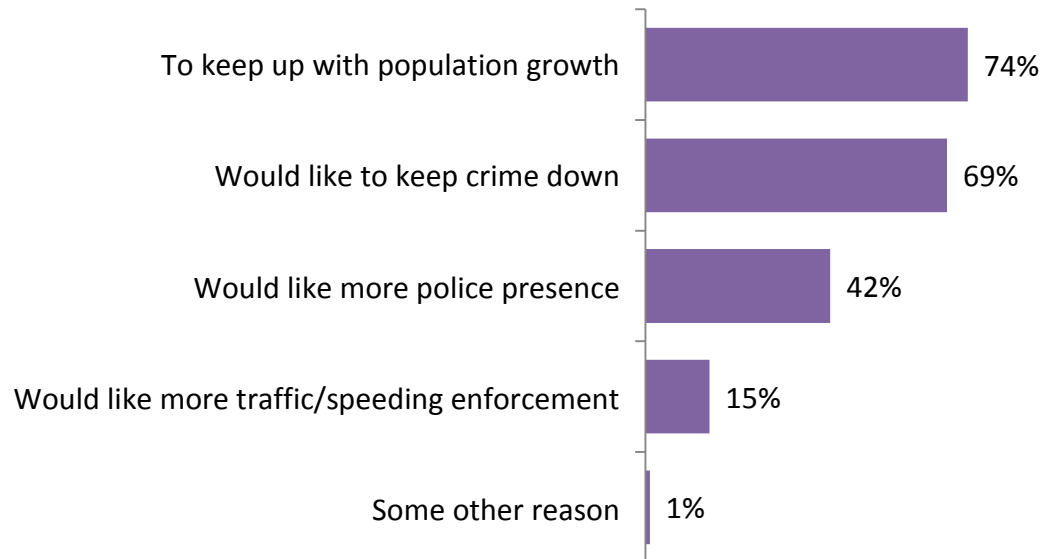
There are no subgroups significantly more likely to want funding to **remain the same**.

Subgroups that are significantly more likely to want a **decrease** in funding include:

-  24%: Those who support a decrease in service levels to minimize tax increases;
-  23%: Those who prefer to cut services to maintain or cut taxes; and
-  21%: Those with a household income under \$60,000.

Residents who would **increase** spending on *Police Protection and Enforcement Services* most often explained that they would like to keep up with population growth (74%). Furthermore, a majority of residents feel a need to increase funding to keep crime down (69%) and four out of ten would like more police presence (42%). These results are statistically consistent with the comments provided last year.

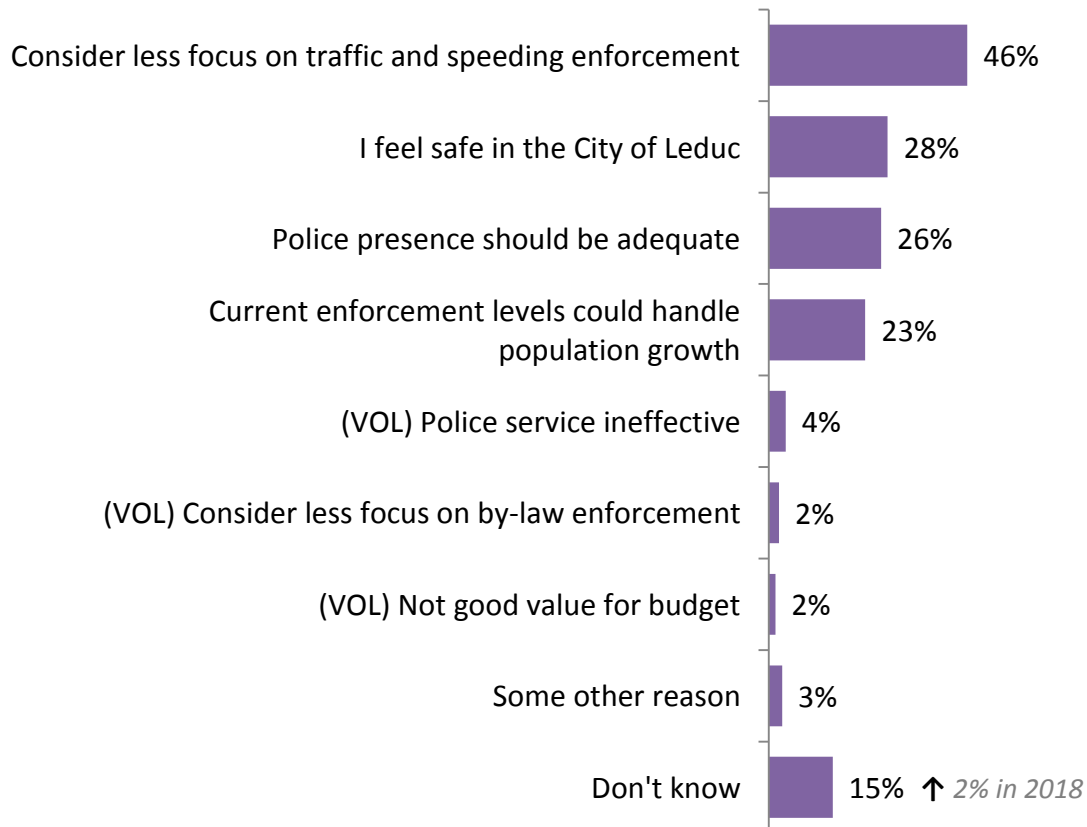
Reasons to Increase Police Protection & Enforcement Services Spending



n=147. Values may sum to more than 100% as multiple mentions were allowed.

Nearly half (46%) of residents who would **decrease** spending on *Police Protection and Enforcement Services* suggested less focus on traffic and speeding enforcement. About one-quarter said either that they feel safe in Leduc (28%), that police presence should be adequate (26%), or that current enforcement levels could handle population growth (23%). Note that more residents in 2019 than in 2018 were unsure why they want spending to decrease.

Reasons to Decrease Police Protection & Enforcement Services Spending

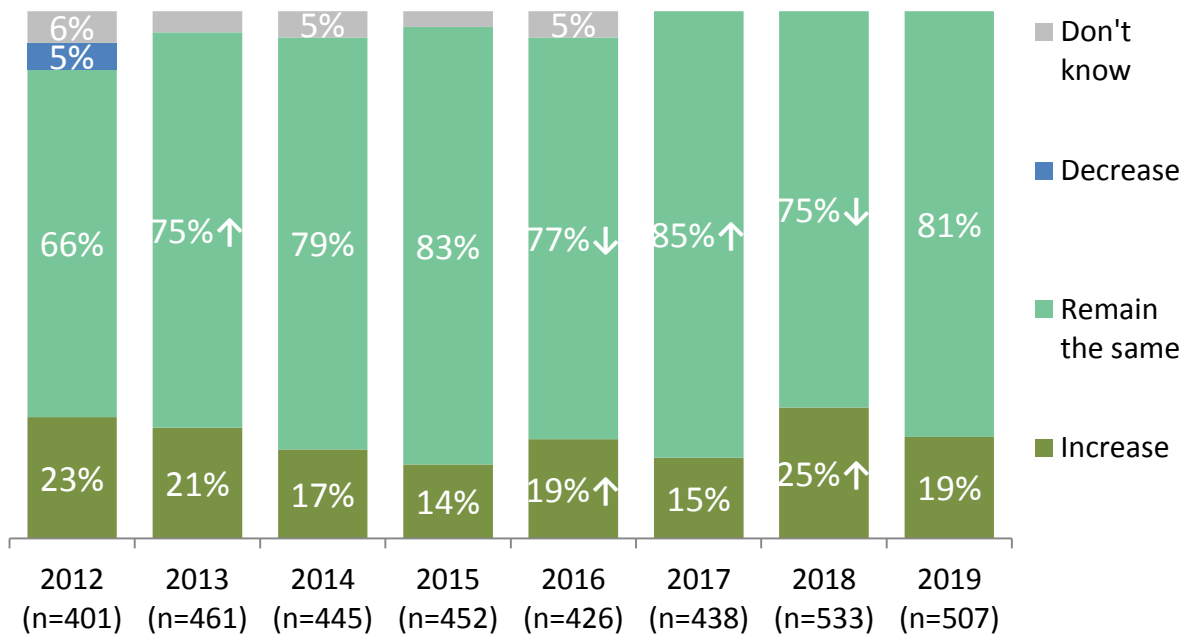


n=49. Values may sum to more than 100% as multiple mentions were allowed.

3.3.3 Fire & Ambulance Services (Proposed 19%)




Fire and Ambulance Services are contracted services provided by the City on behalf of the Province of Alberta and cannot be reduced. Similar to 2018, the vast majority (81%) of residents would like the budget for fire and ambulance services to remain the same, while one-fifth (19%) would like to see an increase in services.

Budget Adjustment for Fire & Ambulance Services (Proposed 19%)



Values may not add to 100% due to rounding. Bars missing values are less than 5%.

Subgroups that are significantly more likely to want an **increase** in funding include:

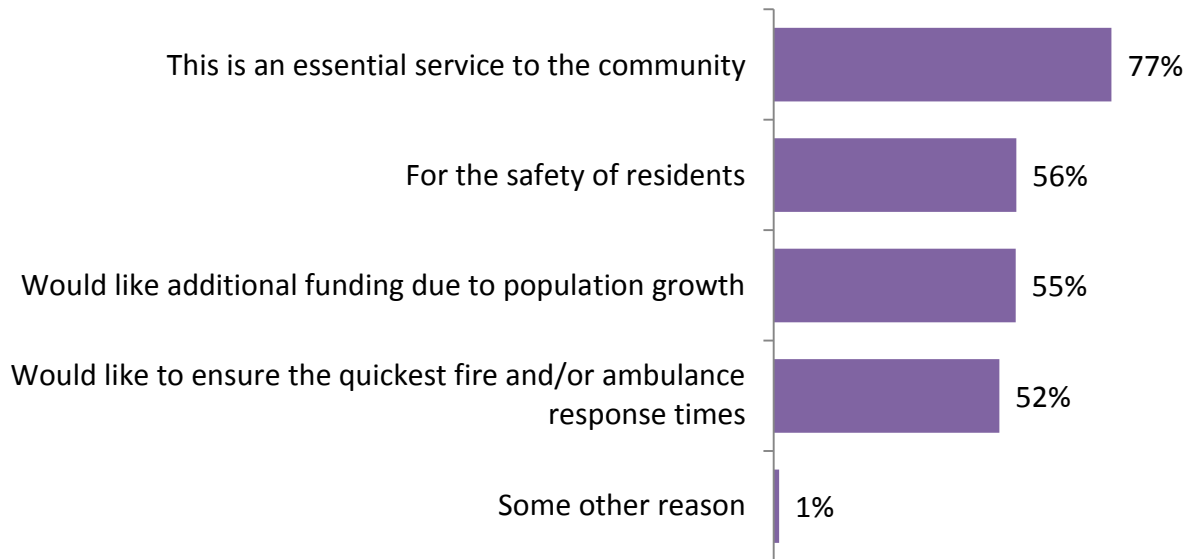
-  28%: Those on leave, homemakers, students, retired or not employed;
-  27%: Those favouring increasing taxes to increase or maintain services; and
-  26%: Those who oppose decreasing services to maintain taxes.

Subgroups that are significantly more likely to want funding to **remain the same** include:

-  93%: Those favouring cutting services to maintain or decrease taxes.

Residents who would **increase** spending on *Fire and Ambulance Services* most often explained that this is an essential service to the community (77%). Approximately half also said they would like to increase funding for the safety of residents (56%), due to population growth (55%), or to ensure the quickest response times (52%). These results are statistically consistent with the comments provided last year.

Reasons to Increase Fire & Ambulance Services Spending

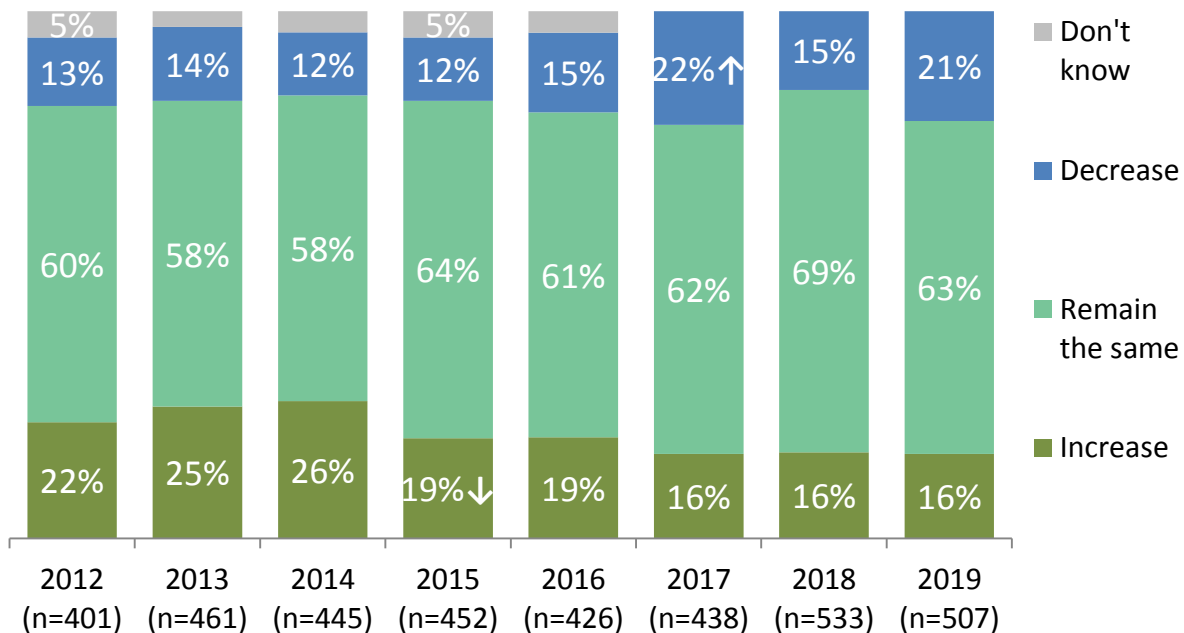


n=117. Values may sum to more than 100% as multiple mentions were allowed.

3.3.4 Public Transportation (Proposed 9%)

In 2019, just under two-thirds of residents (63%) would like the budget for Public Transportation to remain the same, 16% would like to see it increase, and 21% would like the budget to decrease. These results are similar to last year. Note that Public Transportation is tied for the second highest proportion of residents wanting a decrease in spending.

Budget Adjustment for Public Transportation (Proposed 9%)




Values may not add to 100% due to rounding. Bars missing values are less than 5%.



Subgroups that are significantly more likely to want an **increase** in funding include:

-  26%: Those who feel they receive "fair" or "poor" value for their taxes.

Subgroups that are significantly more likely to want funding to **remain the same** include:

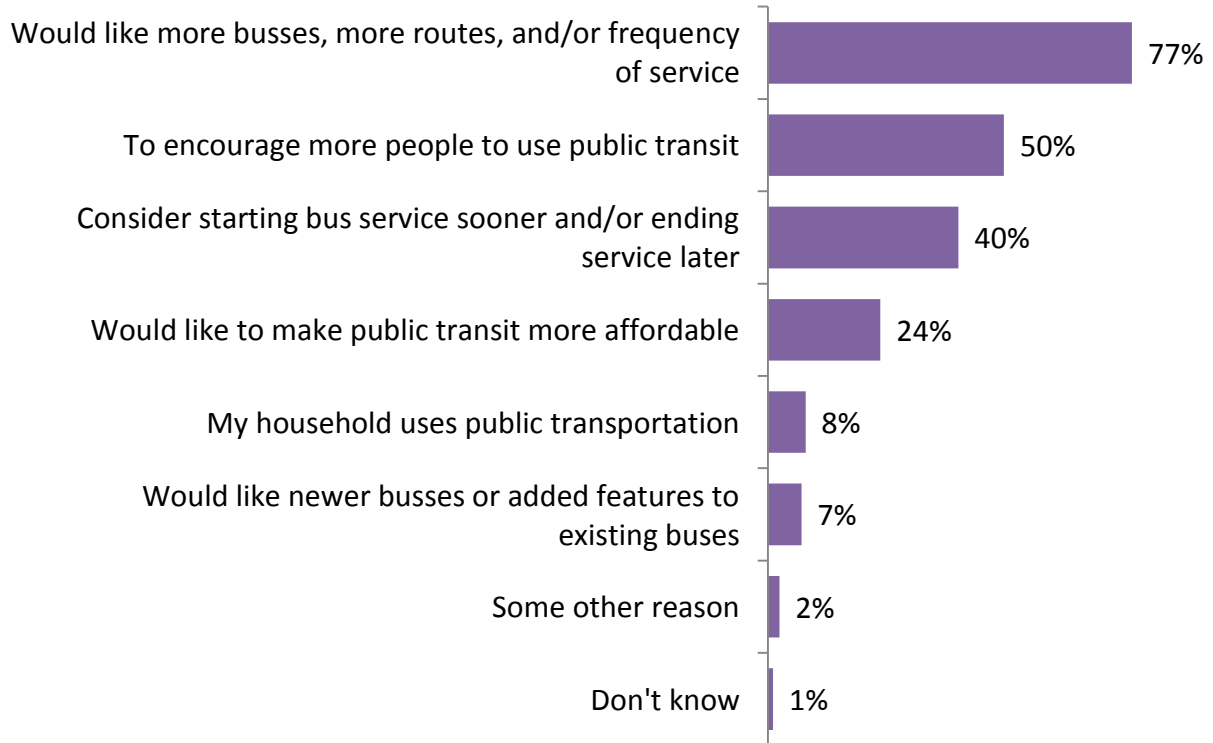
-  68%: Those who feel they receive "good", "very good", or "excellent" value for their taxes.

Subgroups that are significantly more likely to want a **decrease** in funding include:

-  34%: Those favouring cutting services to maintain or decrease taxes; and
-  33%: Those who support decreasing services to maintain taxes.

Over three-quarters (77%) of residents who would **increase** spending on *Public Transportation* said they would like more busses, more routes, and/or increased frequency of service. Additionally, half would also like more funds to encourage more people to use public transit (50%), and two out of five would like to facilitate earlier or later bus service (40%). These results are statistically consistent with the comments provided last year.

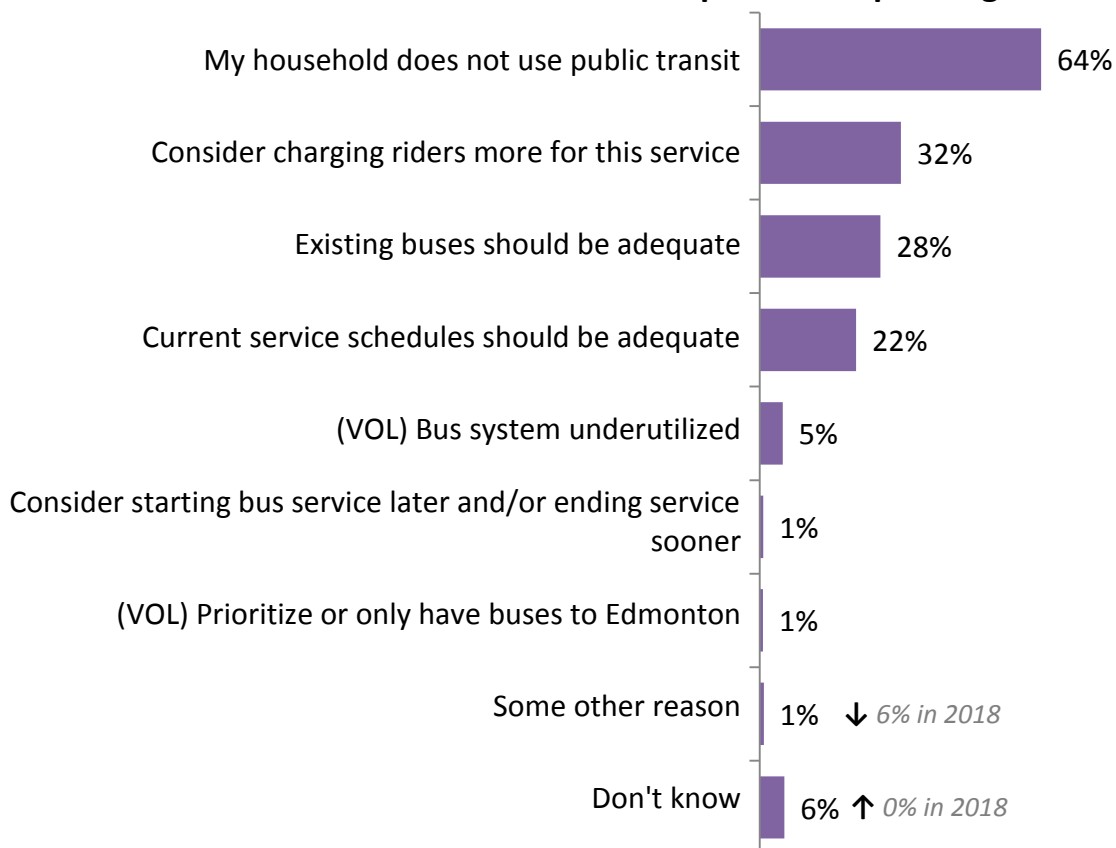
Reasons to Increase Public Transportation Spending



n=73. Values may sum to more than 100% as multiple mentions were allowed.

A lack of personal and household use of *Public Transportation* (64%) is the most common reason mentioned by residents who would **decrease** spending. An additional 32% suggest charging riders more for the service, 28% feel existing buses should be adequate, and 22% feel current service schedules should be adequate.

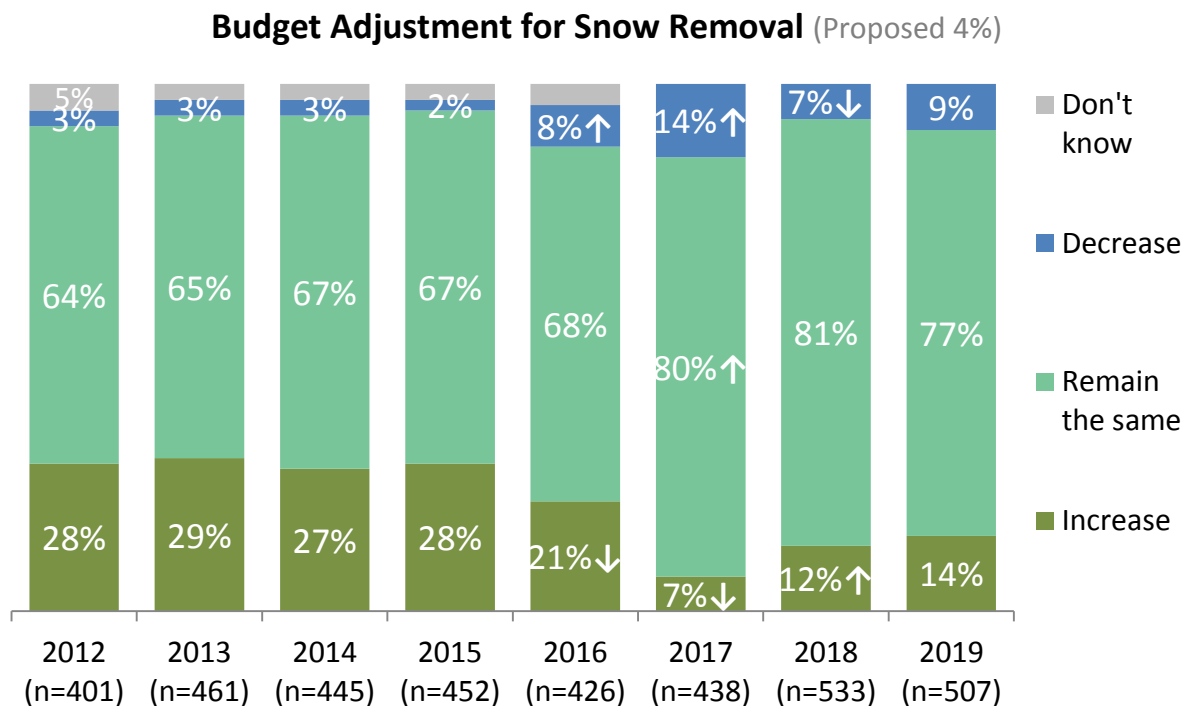
Reasons to Decrease Public Transportation Spending



n=96. Values may sum to more than 100% as multiple mentions were allowed.

3.3.5 Snow Removal (Proposed 4%)



Residents' opinions regarding spending on Snow Removal has most residents wanting spending to stay the same, while 14% want spending to increase and 9% want spending to decrease. This is similar to the results from 2018.



Values may not add to 100% due to rounding. Bars missing values are less than 5%.

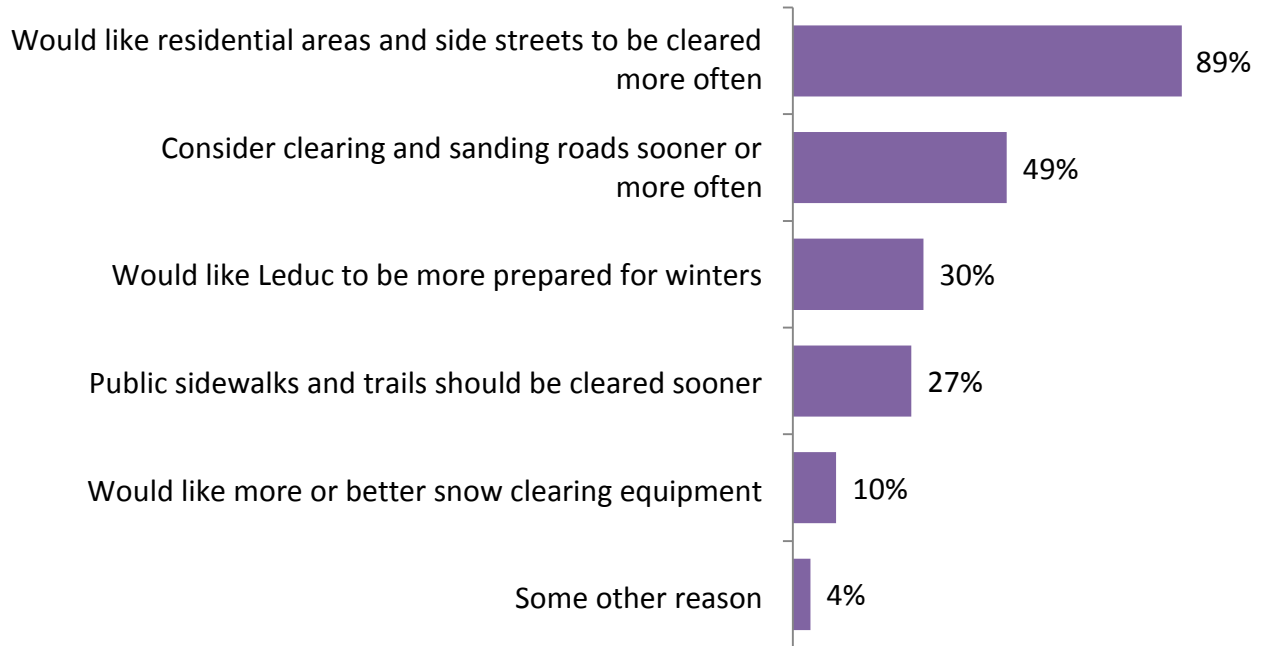
There are no subgroups significantly more likely to want funding to **increase** or **remain the same**.

Subgroups that are significantly more likely to want a **decrease** in funding include:

-  18%: Those who support decreasing services to maintain taxes; and
-  18%: Those favouring cutting services to maintain or decrease taxes.

The most common reasons mentioned by residents who would **increase** funding for *Snow Removal* are that they would like residential areas and side streets to be cleared more often (89%), roads cleared and sanded sooner (49%), and they would like Leduc to be more prepared for winter (30%). These results are statistically consistent with the comments provided last year.

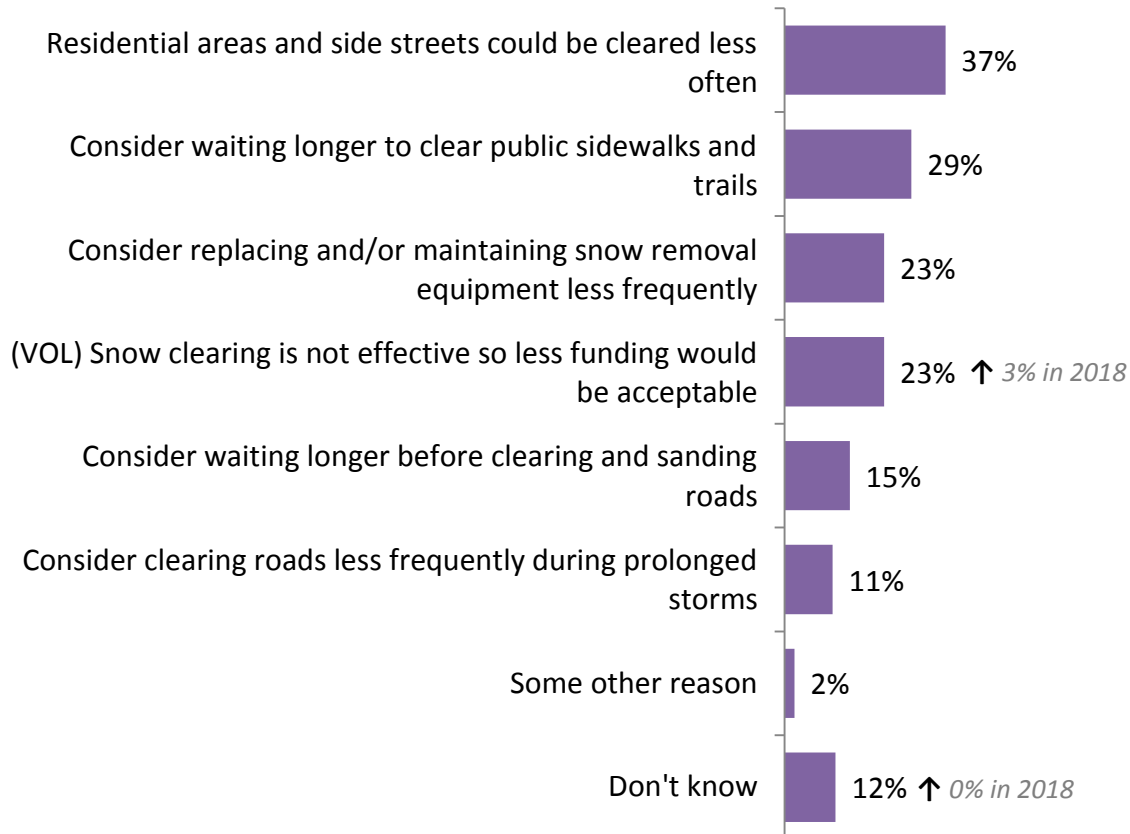
Reasons to Increase Snow Removal Spending



n=74. Values may sum to more than 100% as multiple mentions were allowed.

Residents who would like to **decrease** funding for *Snow Removal* were more split in their reasons; 37% feel that residential areas and side streets could be cleared less often, 29% would like the City to consider waiting longer to clear public sidewalks and trails, 23% would like the City to consider replacing and/or maintaining snow removal equipment less frequently, and another 23% feel snow clearing is already minimal (up significantly from 3% in 2018).

Reasons to Decrease Snow Removal Spending

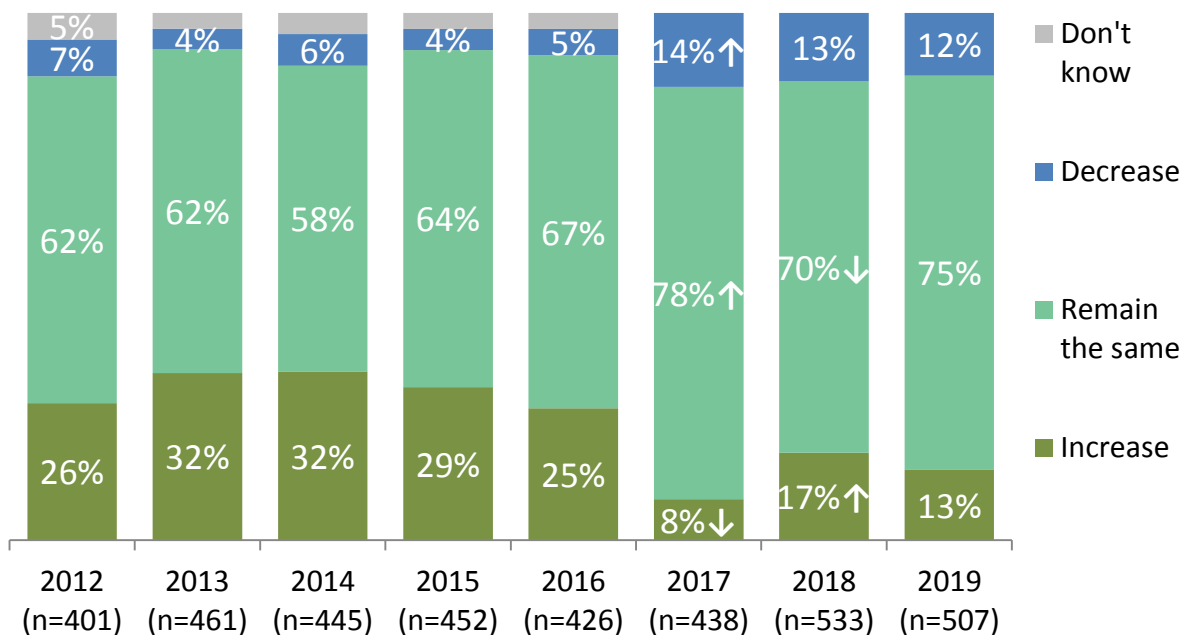


n=38. Values may sum to more than 100% as multiple mentions were allowed.

3.3.6 Public Services (Proposed 15%)

Residents' opinions regarding spending on Public Services has remained similar to the 2018 results; most residents want spending to stay the same (75%), while similar proportions want spending to either increase (13%) or decrease (12%).

Budget Adjustment for Public Services (Proposed 15%)





Values may not add to 100% due to rounding. Bars missing values are less than 5%.

There are no subgroups significantly more likely to want funding to **increase**.

Subgroups that are significantly more likely to want funding to **remain the same** include:

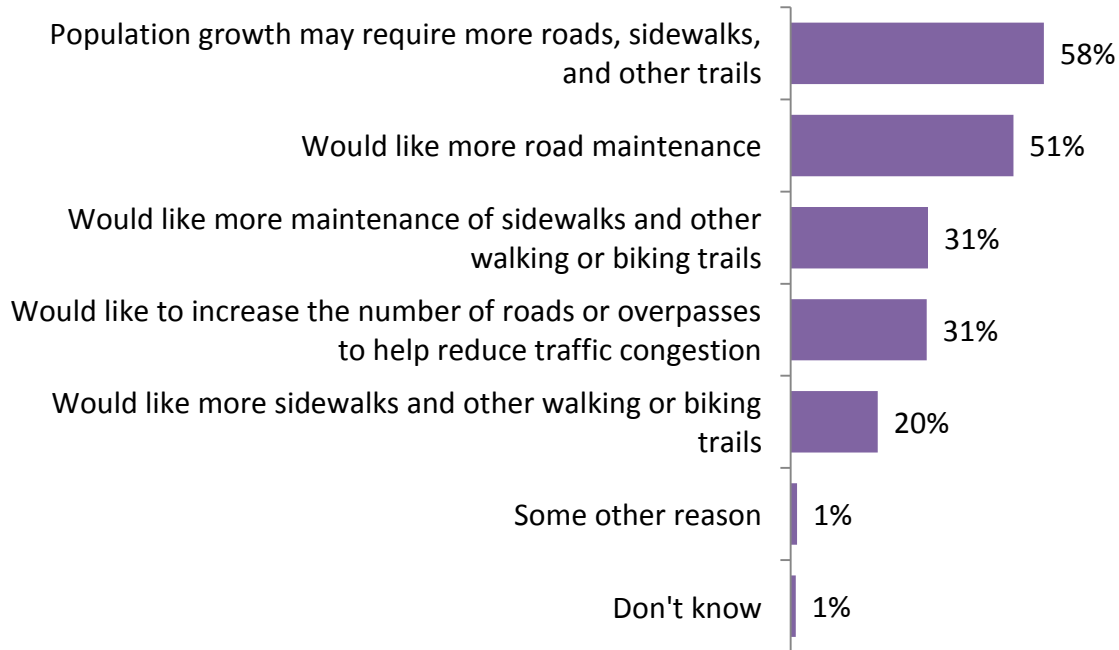
-  79%: Those who feel they get good/very good/excellent value for their taxes.

Subgroups that are significantly more likely to want a **decrease** in funding include:

-  27%: Those who prefer cutting services to maintain or lower taxes; and
-  27%: Those who support a decrease in services to minimize tax increases.

When it comes to *Public Services*, those who would like an **increase** in funding primarily want more roads, sidewalks, and other trails to keep up with population growth (58%). Half would also like to see more road maintenance (51%). These results are statistically consistent with the comments provided last year.

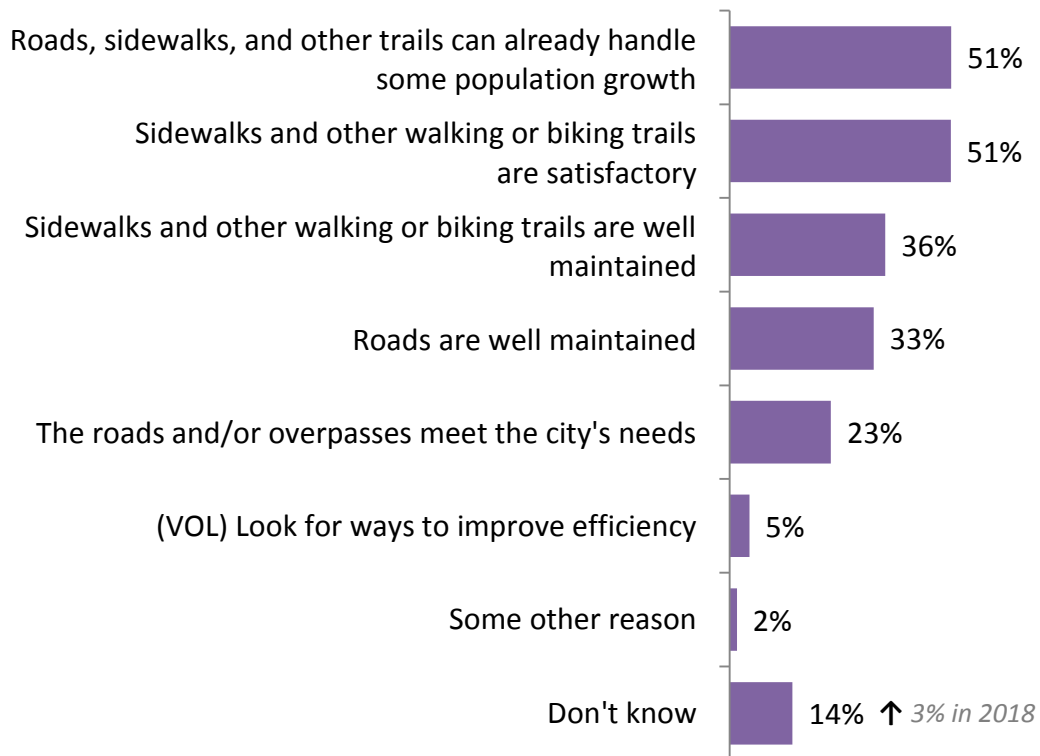
Reasons to Increase Public Services Spending



n=61. Values may sum to more than 100% as multiple mentions were allowed.

In contrast, those residents who suggested a **decrease** in funding for *Public Services* often mentioned that sidewalks and other trails can already handle population growth (51%) and are satisfactory (51%). Additionally, about one-third feel that sidewalks and other walking or biking trails as well as roads are already well maintained (36% and 33% respectively).

Reasons to Decrease Public Services Spending

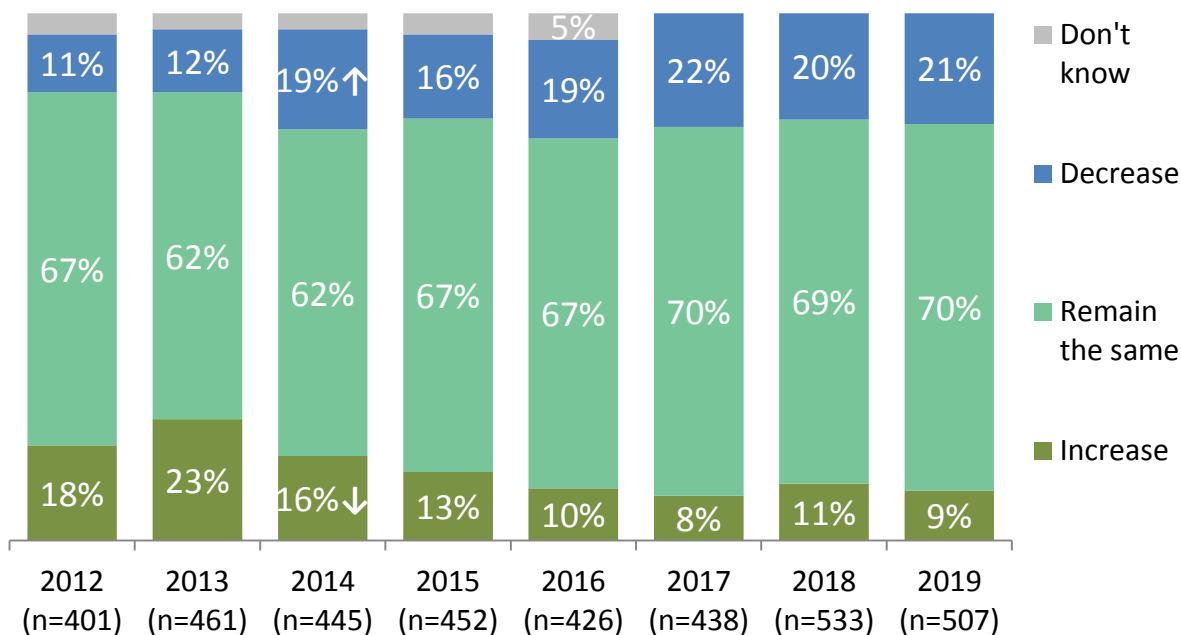


n=51. Values may sum to more than 100% as multiple mentions were allowed.

3.3.7 Community Development (Proposed 7%)

Community Development is tied for the second highest percentage of residents suggesting that funding should decrease (21%). Overall, the percentage of residents who feel that funding should decrease, remain the same (70%), or should increase (9%) have all remained consistent over the past several years.


Budget Adjustment for Community Development (Proposed 7%)




Values may not add to 100% due to rounding. Bars missing values are less than 5%.

There are no subgroups significantly more likely to want funding to **increase**.

Subgroups that are significantly more likely to want funding to **remain the same** include:

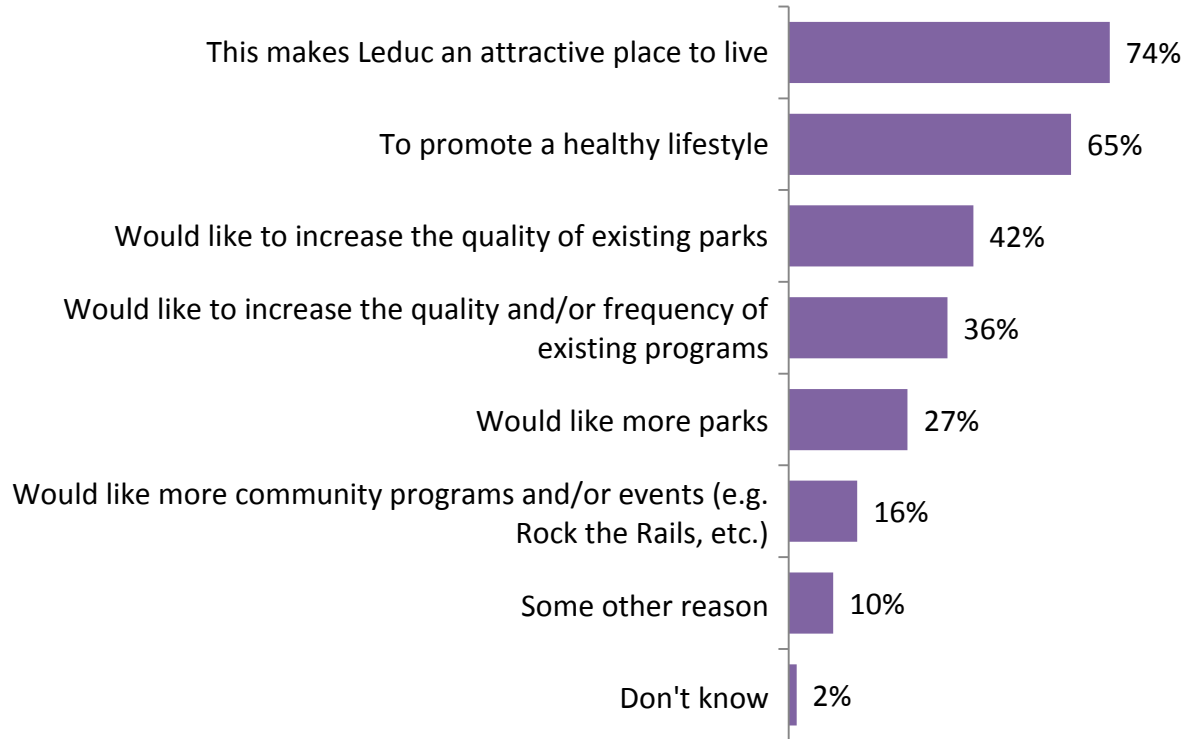
-  79%: Those who favour increasing taxes to improve or maintain services.

Subgroups that are significantly more likely to want a **decrease** in funding include:

-  36%: Those whose preferred tax strategy is to cut services to maintain or lower taxes; and
- 33%: Those who support a decrease in services levels to maintain taxes.

Those residents who would **increase** spending on *Community Development* mentioned a number of different reasons, with making Leduc an attractive place to live mentioned by most (74%). Another 65% would like increased spending to promote a healthy lifestyle and 42% would like to increase the quality of existing parks. These results are statistically consistent with the comments provided last year.

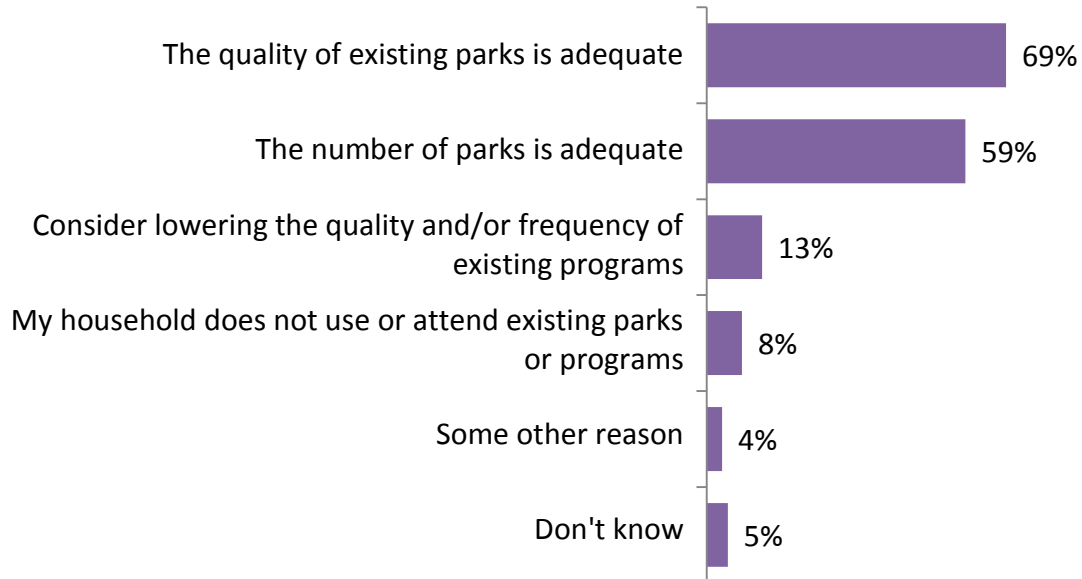
Reasons to Increase Community Development Spending



n=41. Values may sum to more than 100% as multiple mentions were allowed.

Residents who would **decrease** spending on *Community Development* were mostly split between feeling that the quality (69%) and number (59%) of existing parks are adequate. These results are statistically consistent with the comments provided last year.

Reasons to Decrease Community Development Spending

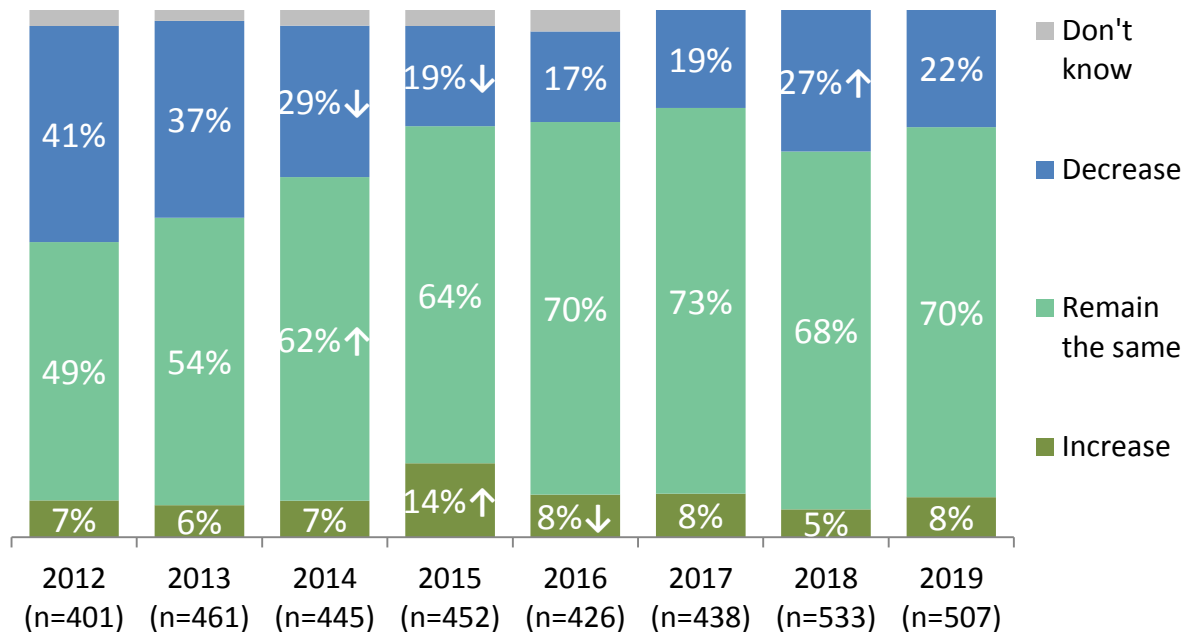


n=95. Values may sum to more than 100% as multiple mentions were allowed.

3.3.8 Leduc Recreation Centre Operations (Proposed 10%)

This year, nearly one-quarter (22%) of residents want Leduc Recreation Centre operations funding decreased, the most of any service. Additionally, most (70%) would like it to remain the same and only 8% would like funding to be increased. These results are similar to 2018.




Budget Adjustment for Leduc Recreation Centre Operations (Proposed 10%)





Values may not add to 100% due to rounding. Bars missing values are less than 5%.

There are no subgroups significantly more likely to want an **increase** in funding.

Subgroups that are significantly more likely to want funding to **remain the same** include:

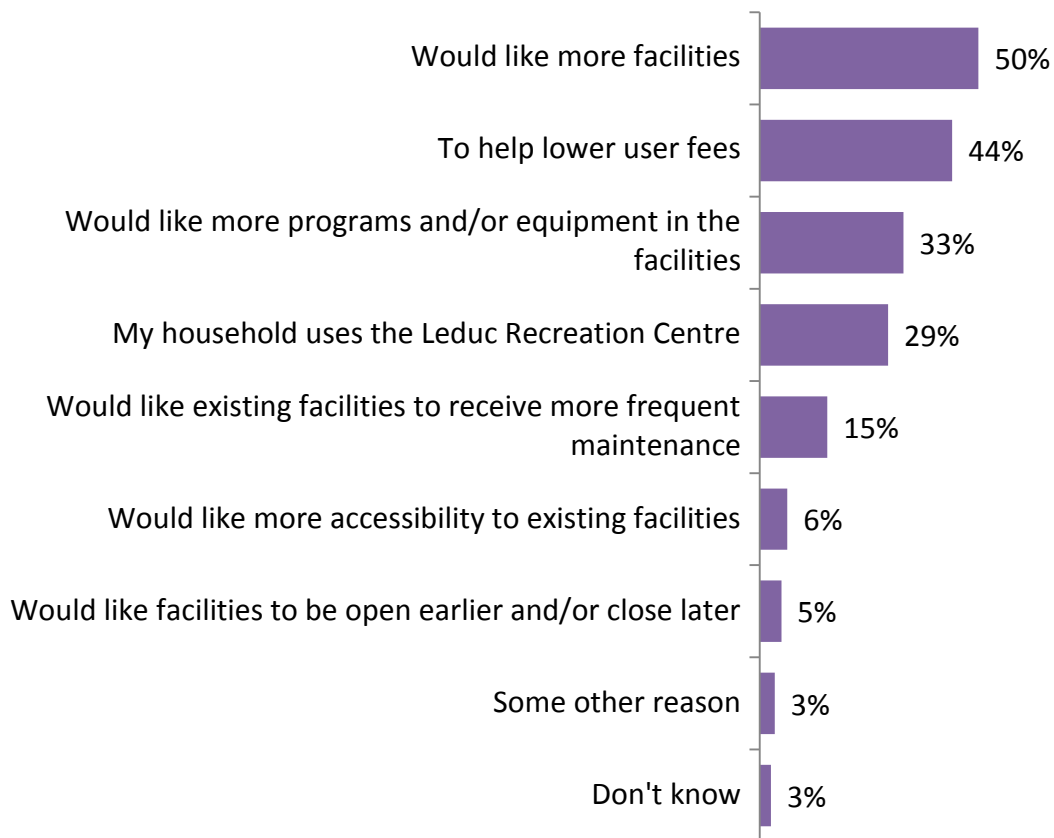
-  84%: Those favouring increasing taxes to increase or maintain services;
-  82%: Those with a household income under \$60,000; and
-  80%: Those 65 or older;

Subgroups that are significantly more likely to want a **decrease** in funding include:

-  38%: Those whose preferred tax strategy is to cut services to maintain or lower taxes; and
-  28%: Those with children living in their household.

Wanting more facilities (50%) is the most mentioned reason provided by residents who would **increase** spending on *Leduc Recreation Centre Operations*. Additionally, nearly half of those who would like increased funding want to help lower user fees (44%) while 33% would like more programs and/or equipment in facilities. These results are statistically consistent with the comments provided last year. Some examples of new facilities and programs include more pool facilities (e.g. lazy river, additional slide), more programs/equipment suitable for seniors, space for hockey, a field house, gym, racquet court, curling rink, and climbing wall.

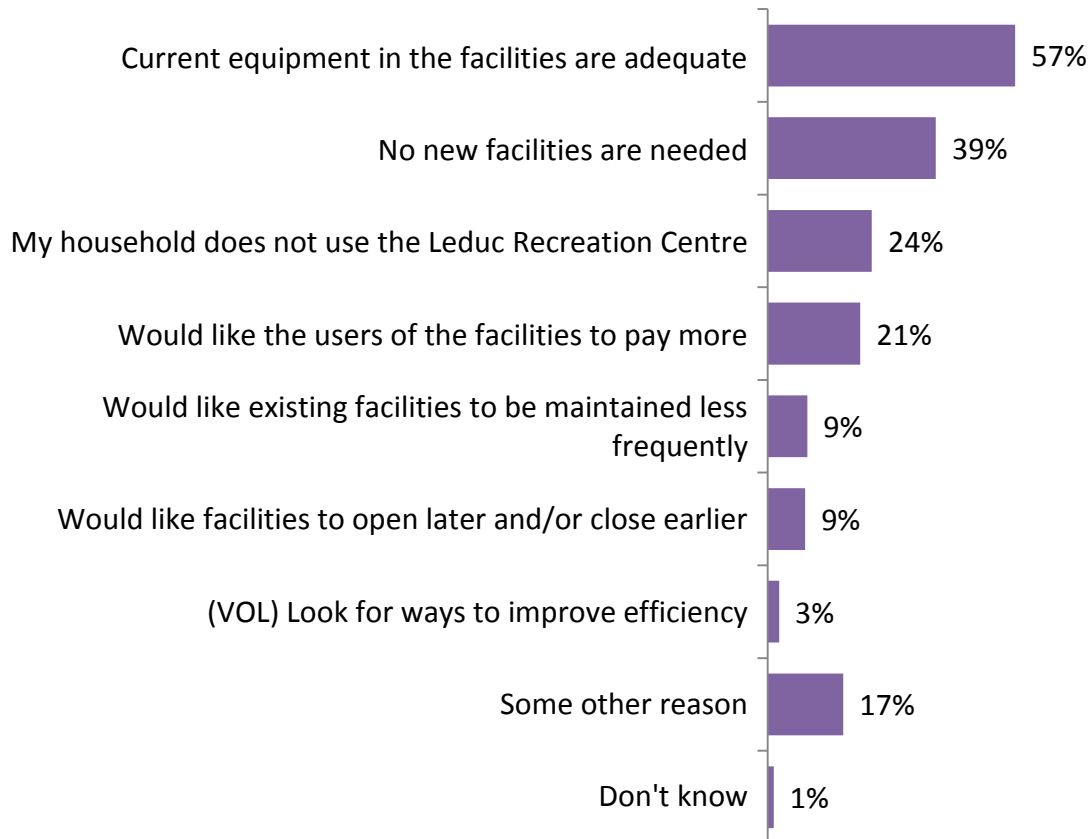
Reasons to Increase Leduc Recreation Centre Operations Spending



n=44. Values may sum to more than 100% as multiple mentions were allowed.

Over half (57%) of residents who would **decrease** spending on *Leduc Recreation Centre Operations* feel that the current equipment in the facilities is adequate. In addition, 39% feel that no new facilities are needed and 24% say their household does not use it. These results are statistically consistent with the comments provided last year.

Reasons to Decrease Leduc Recreation Centre Operations Spending

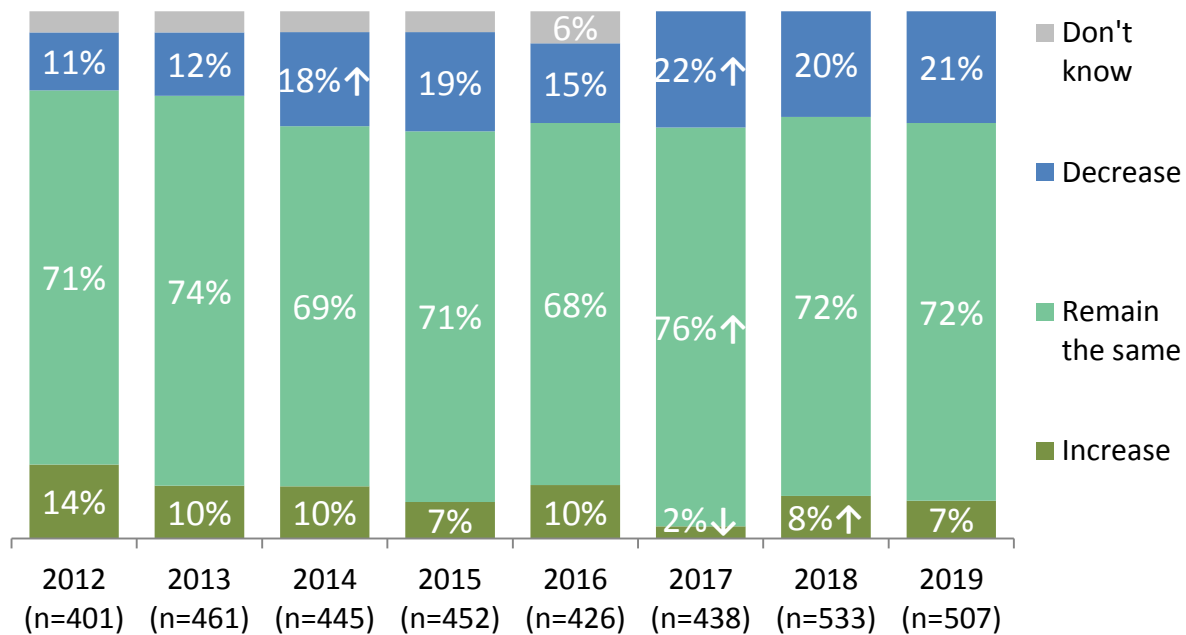


n=93. Values may sum to more than 100% as multiple mentions were allowed.

3.3.9 Library Services (Proposed 2%)



Few residents feel that the budget for Library Services should increase (7%). In contrast, one-fifth (21%) feel that the budget should decrease – tied for the second highest proportion wanting a service to decrease – while the remaining 72% feel that the budget should remain the same. These results are similar to 2018.

Budget Adjustment for Library Services (Proposed 2%)




Values may not add to 100% due to rounding. Bars missing values are less than 5%.



Subgroups that are significantly more likely to want an **increase** in funding include:

-  13%: Those who favour increasing taxes to improve or maintain services; and
-  12%: Those who oppose a decrease in service levels to minimize tax increase.

Subgroups that are significantly more likely to want funding to **remain the same** include:

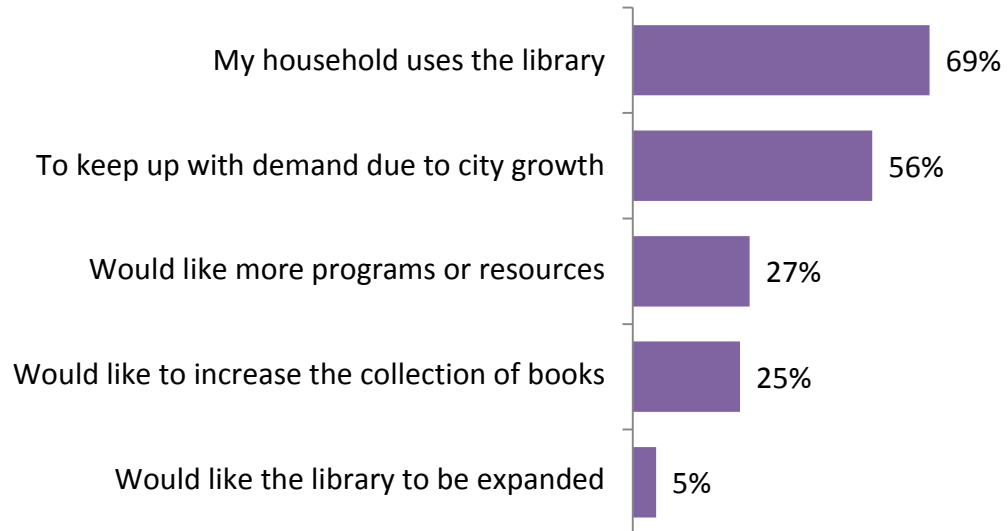
-  81%: Those who are 65 or older.

Subgroups that are significantly more likely to want a **decrease** in funding include:

-  34%: Those who support a decrease in services to minimize tax increases; and
-  29%: Those who prefer cutting services to maintain or lower taxes.

Only 25 residents suggested an **increase** in spending for *Library Services*. Their household using the library (69%), keeping up with demand due to city growth (56%), wanting more programs or resources (27%), and wanting to increase the collection of books (25%) are all top reasons for wanting library services spending increased.

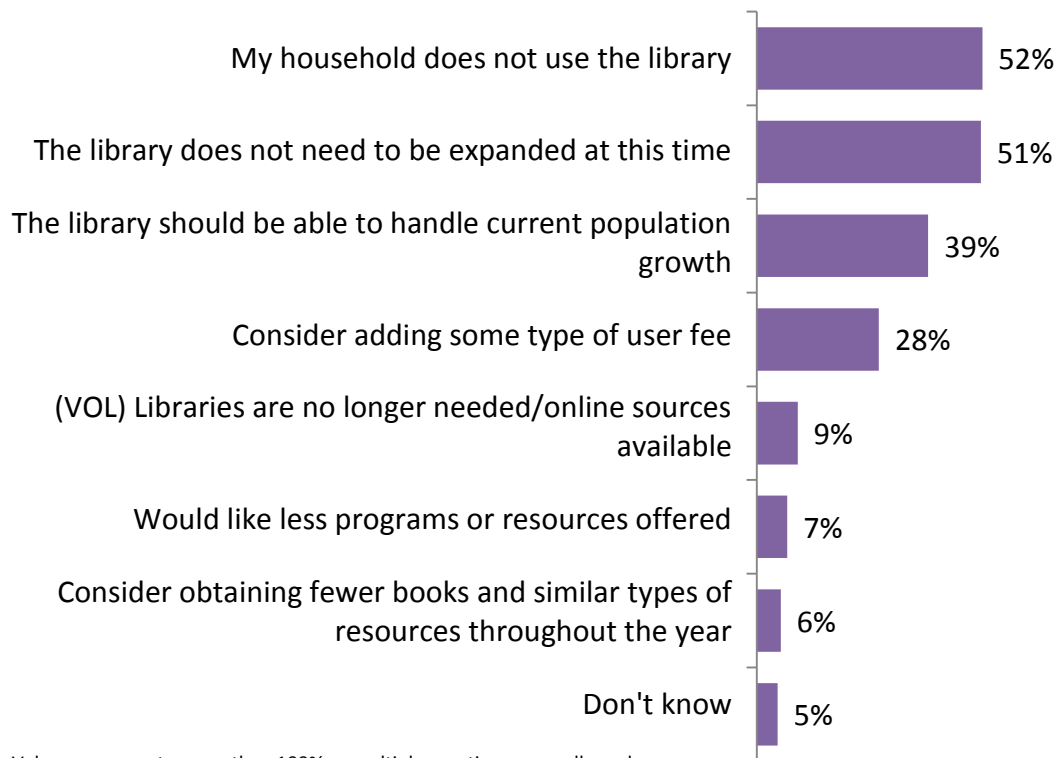
Reasons to Increase Library Services Spending



n=25. Due to the base being less than n=30, interpret with caution. Trending is not analyzed because both 2018 and 2019 have fewer than 30 responses. Values may sum to more than 100% as multiple mentions were allowed.

About half of those residents who would like *Library Services'* budget to **decrease** mentioned that their household does not use the library (52%) and that an expansion is not needed at this time (51%). A further 39% mentioned that the library should be able to handle current population growth. These results are statistically consistent with the comments provided last year.

Reasons to Decrease Library Services Spending

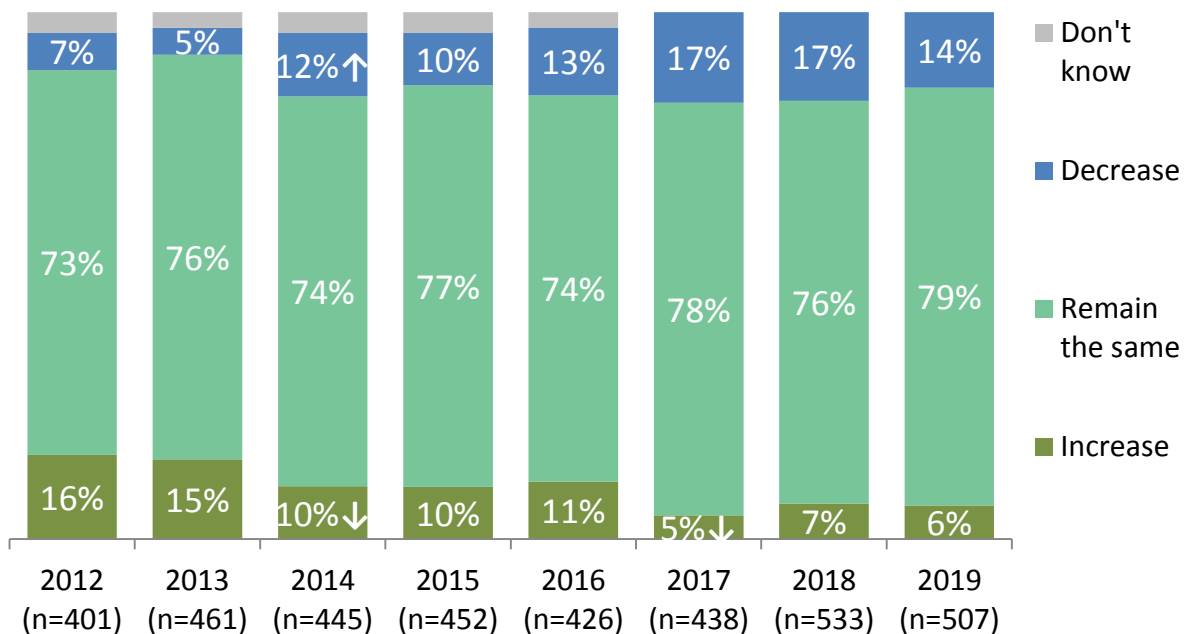


n=93. Values may sum to more than 100% as multiple mentions were allowed.

3.3.10 Parks & Athletic Field Maintenance (Proposed 9%)

Similar to 2018, 14% of residents feel that the budget for Parks and Athletic Field Maintenance should decrease, compared to only 6% who feel that the budget should increase. Also similar to 2018, the remaining 79% think that the budget should remain the same.


Budget Adjustment for Parks & Athletic Field Maintenance (Proposed 9%)





Values may not add to 100% due to rounding. Bars missing values are less than 5%.

There are no specific subgroups that are significantly more likely to want an **increase** funding.

Subgroups that are significantly more likely to want funding to **remain the same** include:

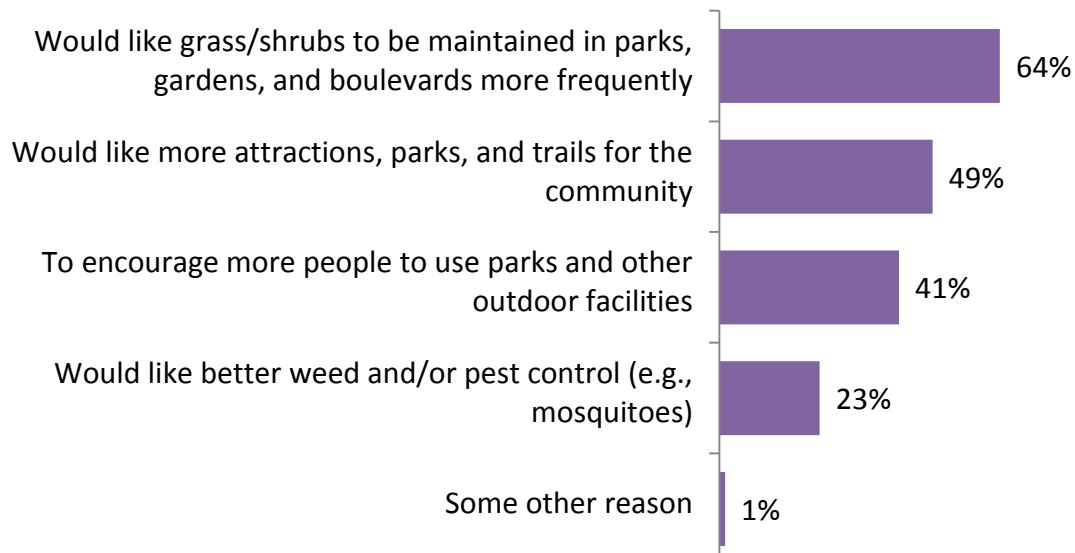
-  89%: Those who oppose a decrease in service levels to minimize tax increases.

Subgroups that are significantly more likely to want a **decrease** in funding include:

-  30%: Those who support a decrease in service levels to minimize tax increases; and
-  24%: Those who favour cutting services to maintain or lower taxes.

Although very few residents mentioned that they would like to **increase** spending on *Parks and Athletic Field Maintenance*, the most common reasons cited are wanting to grass/shrubs to be maintained more frequently (64%), wanting more attractions, park and trails for the community (49%), and to encourage more use of parks and other outdoor facilities (41%).

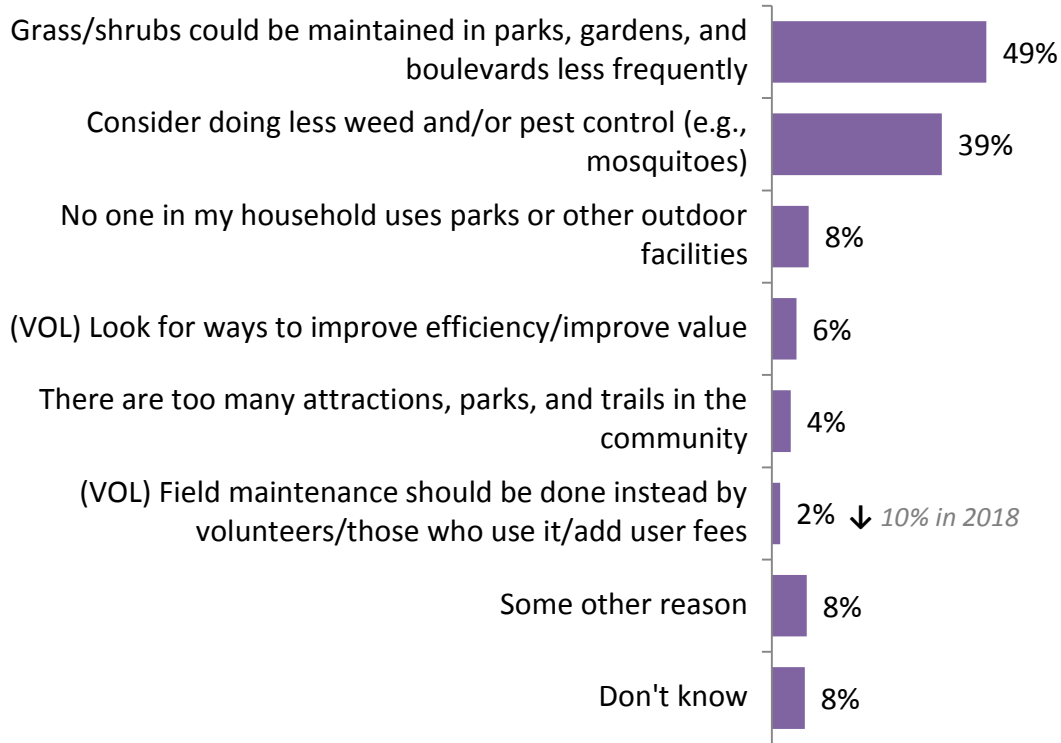
Reasons to Increase Parks & Athletic Field Maintenance Spending



n=25. Due to the base being less than n=30, interpret with caution. Trending is not analyzed because 2019 has fewer than 30 responses. Values may sum to more than 100% as multiple mentions were allowed.

Residents who would like a **decrease** in funding for *Parks and Athletic Field Maintenance* were more unified in their reasons with about half (49%) mentioning that grass and shrubs could be maintained in parks, gardens, and boulevards less frequently, while 39% suggest considering less weed and pest control.

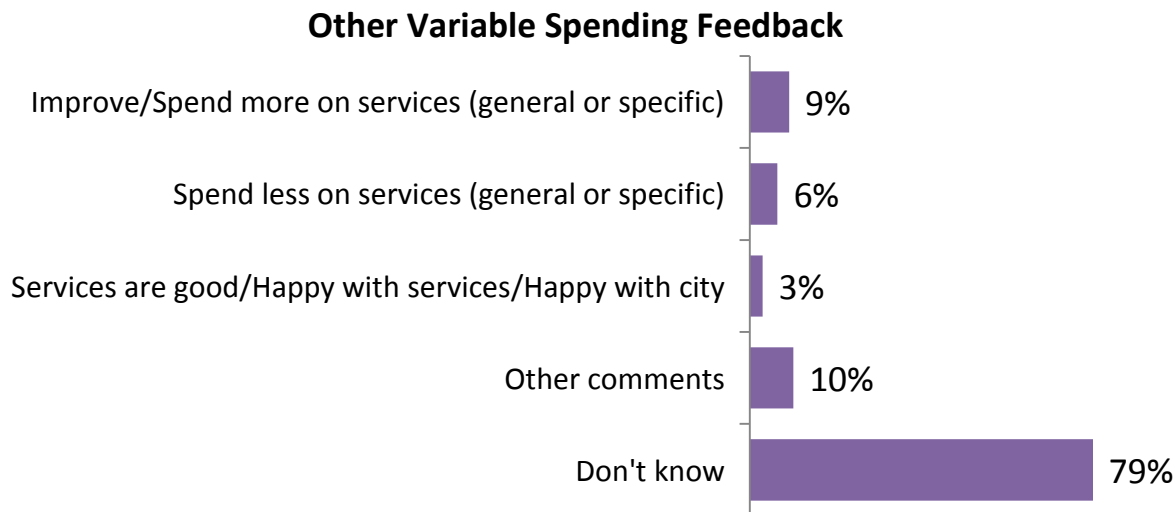
Reasons to Decrease Parks & Athletic Field Maintenance Spending



n=73. Values may sum to more than 100% as multiple mentions were allowed.

3.3.11 Other Variable Spending Feedback

After residents rated their preference for how the City should allocate funds, they were provided with an additional chance to offer any other feedback on spending that may not have already been covered. Given that they had just provided feedback for the ten different services categories, only 21% provided further feedback. In total, 9% reiterated that they would like spending to **increase** in general or for specific services, compared to 6% who reiterated that they wanted spending to **decrease**. These results are statistically consistent with those seen in 2018.

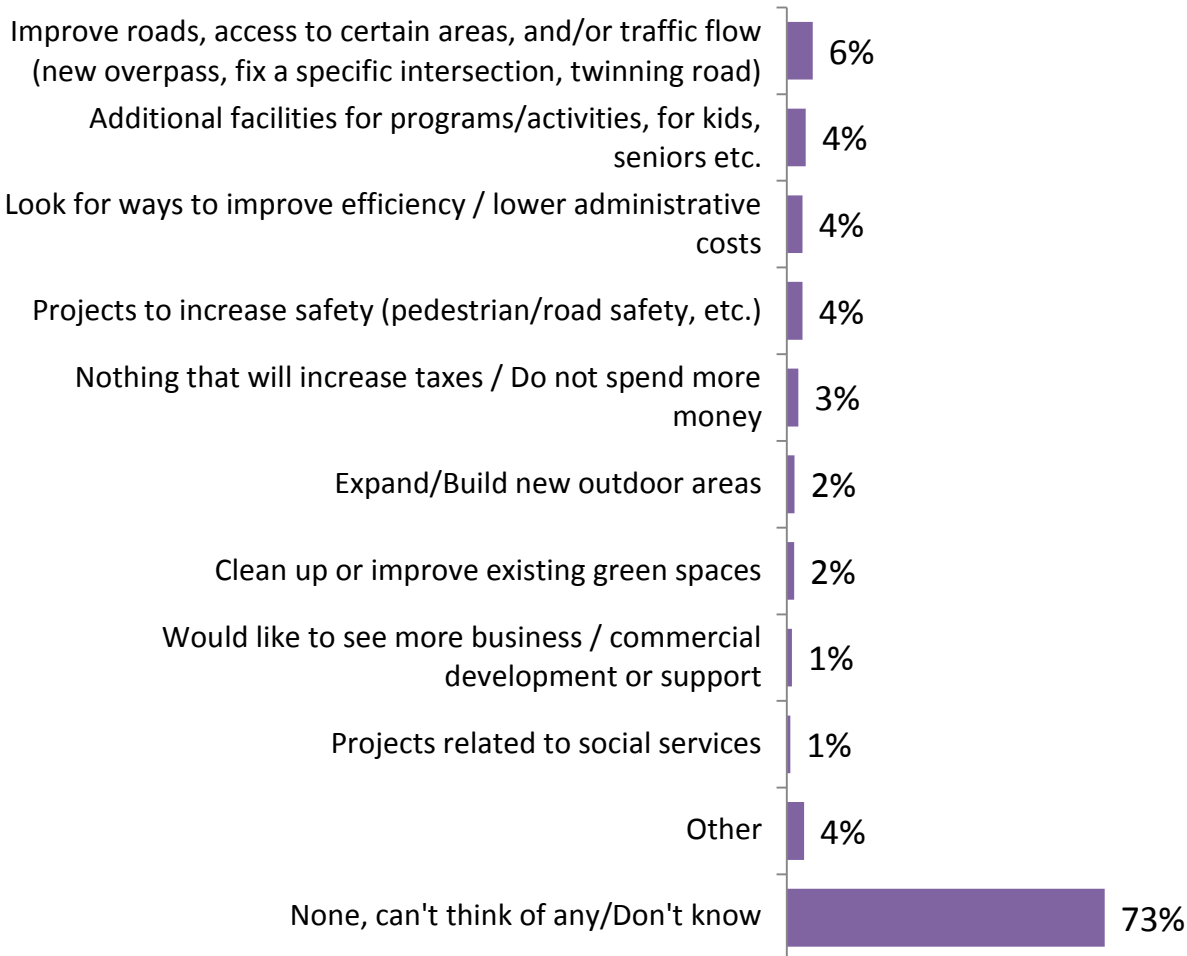


n=507. Values may sum to more than 100% as multiple mentions were allowed.

3.4 Other Projects and Priorities

Residents were also provided an opportunity to state other projects or goals for the City to consider. The vast majority (73%) could not think of any other projects or goals. That said, the top suggestion was to see improved roads, access to certain areas, and/or traffic flow (6%).

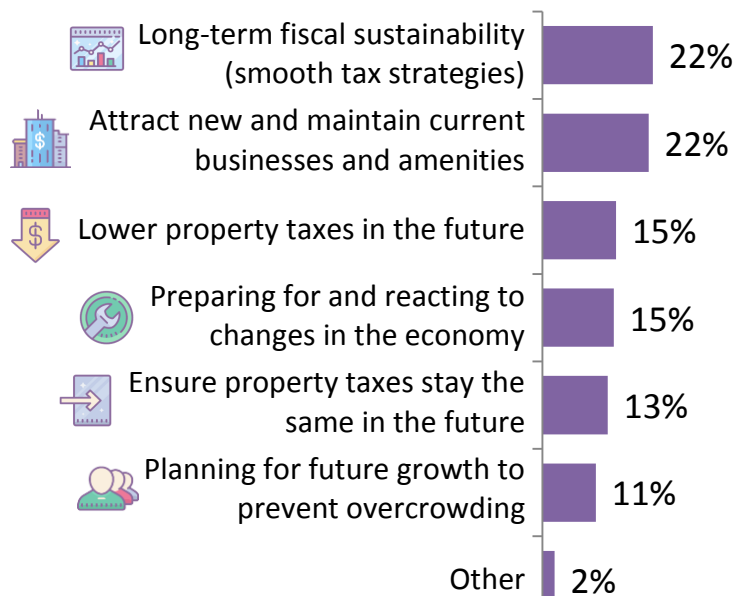
Other Projects of Goals to Consider



n=507. Values may sum to more than 100% as multiple mentions were allowed.

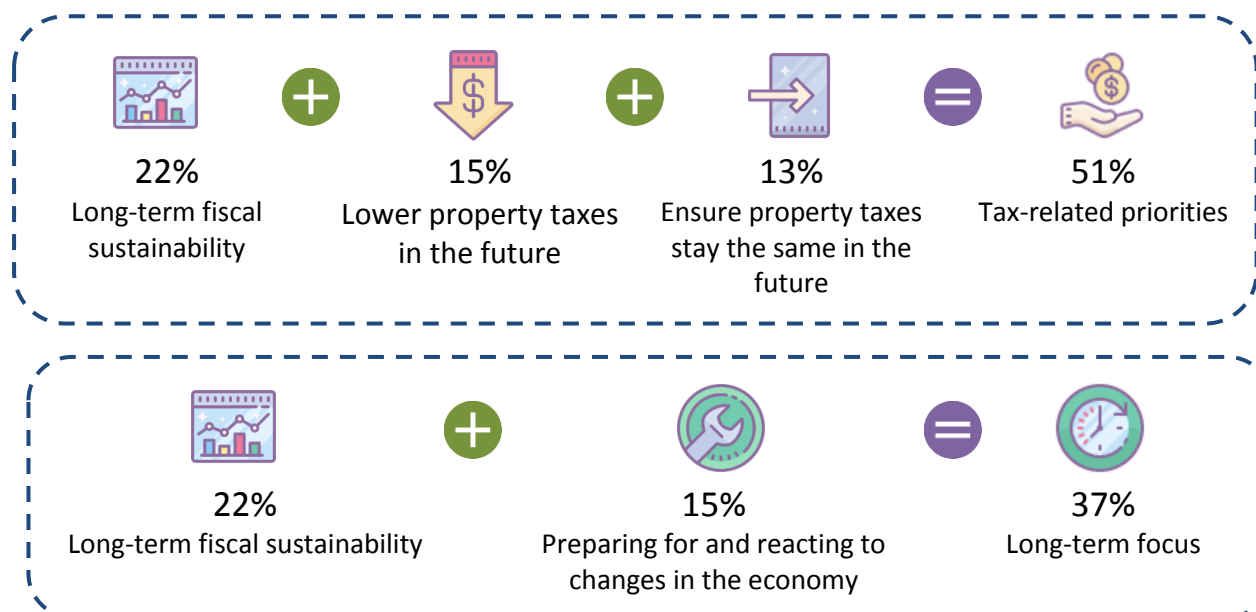
Finally, when asked about the top priority facing the City, over one-fifth (22%) chose either long-term fiscal sustainability (i.e. smooth tax strategies) or attract new and maintain current businesses and amenities. A further 15% would like the City to either find ways to lower property taxes in the future or prepare for and react to changes in the economy. 13% would like the City to be finding ways to ensure property taxes stay the same in the future, and 11% want the City to plan for future growth to prevent overcrowding. These results are similar to 2018.

Most Important Priority Facing the City



n=507. Values may not add to 100% due to rounding. Note that in 2019, the level "Leduc County and City of Edmonton Annexation" was not offered as an option.

After grouping some of the categories we find that 51% of residents would like the City to prioritize the taxation of residents and another 37% would like the City to adopt a long term focus.



4 Appendices

4.1 Respondent Demographics

	Percent of Residents							
	2019 n=507	2018 n=533	2017 n=438	2016 n=426	2015 n=452	2014 n=445	2013 n=461	2012 n=401
Age								
18 to 24 years	0%	7%	2%	6%	4%	4%	4%	2%
25 to 34 years	6%	23%	30%	26%	31%	32%	32%	14%
35 to 44 years	45%	16%	18%	18%	18%	18%	18%	21%
45 to 54 years	15%	21%	18%	19%	18%	17%	17%	22%
55 to 64 years	14%	14%	14%	15%	14%	14%	12%	18%
65 years or older	19%	18%	17%	15%	13%	14%	16%	22%
Not stated	1%	1%	1%	2%	3%	2%	1%	2%
Employment Status								
Working full time, including self-employment (more than 30 hours/ week)	47%	51%	49%	53%	63%	59%	64%	54%
Working part time, including self-employment (30 hours per week or less)	15%	11%	14%	15%	8%	11%	10%	12%
On leave (disability, paternity, etc.)	4%	2%	4%	n/a	n/a	n/a	n/a	n/a
Homemaker	8%	6%	6%	7%	9%	8%	9%	7%
Student	0%	5%	3%	3%	1%	3%	1%	1%
Not employed	2%	2%	3%	6%	3%	4%	3%	2%
Retired	20%	18%	16%	15%	14%	14%	13%	24%
Prefer not to answer	4%	4%	5%	1%	1%	1%	<1%	1%
Household Income								
Under \$20,000	1%	2%	2%	n/a	n/a	n/a	n/a	n/a
\$20,000 to \$39,999	7%	6%	5%	n/a	n/a	n/a	n/a	n/a
\$40,000 to \$59,999	8%	10%	11%	n/a	n/a	n/a	n/a	n/a
\$60,000 to \$79,999	9%	12%	9%	n/a	n/a	n/a	n/a	n/a
\$80,000 to \$99,999	12%	11%	12%	n/a	n/a	n/a	n/a	n/a
\$100,000 to \$124,999	19%	14%	18%	n/a	n/a	n/a	n/a	n/a
\$125,000 to \$149,999	10%	10%	10%	n/a	n/a	n/a	n/a	n/a
\$150,000 or more	15%	17%	14%	n/a	n/a	n/a	n/a	n/a
Prefer not to answer	21%	19%	19%	n/a	n/a	n/a	n/a	n/a
Primary Residence								
Own	91%	81%	92%	89%	92%	89%	88%	91%
Rent	8%	14%	7%	11%	7%	9%	11%	7%
Not stated	1%	5%	1%	1%	1%	2%	1%	2%
City of Leduc Employee?								
Yes	6%	5%	5%	3%	4%	5%	7%	4%
No	90%	92%	90%	96%	95%	94%	93%	94%
Not stated	4%	4%	5%	1%	1%	1%	<1%	2%

Children (under 18) in Household?								
Yes	53%	45%	49%	n/a	n/a	n/a	n/a	n/a
No	46%	55%	50%	n/a	n/a	n/a	n/a	n/a
Prefer not to answer	1%	1%	1%	n/a	n/a	n/a	n/a	n/a

Values may not add to 100% due to rounding.

4.2 Data Weighting

The data was weighted to the age characteristics of the residents of Leduc as determined by the 2017 Leduc Census. The following outlines the weighting factors utilized in this research:

Age group	Number of completed surveys	Proportion of completed surveys	Census proportions*	Weight factor
18 to 44	59	12%	51%	4.46
45 to 54	95	19%	15%	0.91
55 to 64	130	26%	14%	0.62
65 or older	218	43%	19%	0.57
Unknown/Refused*	5	1%	1%	1.00

* Residents were allowed to refuse to answer their age as long as they confirmed that they are at least 18 years old. These cases are left unweighted (i.e. with a weight of 1) and the census proportions for this group are scaled to match accordingly.

4.3 Survey

What follows is the paper version of the survey. The online version of the survey was slightly different as completing surveys online allows for:

- Question randomization (the order of the B questions were randomized);
- Level randomization (the order of some lists were randomized);
- Response ordering (for example, some residents saw “Strongly oppose” first and others saw “Strongly support” first in Q2);
- Conditional text (for example, online Q1b asks why they feel they receive <Q1a value>); and
- Popup text (the ability to provide additional information in the form of a popup only to those who want it).



Intro1

Have your say in your city's budget planning process! The City of Leduc is committed to gathering input from citizens regarding the planning for the future of the City, as demonstrated through the Citizen Satisfaction Survey and Community Visioning Workshops. In 2019, the City is seeking input from citizens to assist in the 2020 budget planning process through this survey.

The budget is a plan for tomorrow's Leduc and this is your chance to share your thoughts with City Council and Administration to help guide the 2020 budget. Doing so makes you eligible to **enter a draw to win tickets to a performance series of 3 shows at Maclab Theatre for the Performing Arts (valued at \$120).**

We want to hear from you! You can complete this paper survey or you can complete the survey online using this link:

<http://surveys.advanis.ca/leduc2020budget>

To ensure your confidentiality, the third-party vendor Advanis Inc. has been hired to ensure only aggregated results are shared. There will be no way for anyone to tie the responses you provide back to you.

Advanis' Privacy Policy can be found here: http://www.advanis.ca/privacy_policy2.html

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Intro2

Please read each question and statement carefully. For each question, please select the response(s) that best represents your point of view.

Please respond before **May 31, 2019**.

To begin, how old are you?

(Select one)

- ☐ 15 or younger
- ☐ 16 or 17
- ☐ 18 to 24
- ☐ 25 to 34
- ☐ 35 to 44
- ☐ 45 to 54
- ☐ 55 to 64
- ☐ 65 or older

D1

Do you live **within the city limits** of Leduc?

(Select one)

- ☐ Yes
☐ No

D1a

Do you own or rent your primary residence in the City of Leduc?

(Select one)

- ☐ Own
☐ Rent
☐ Not applicable

Q0

A portion of property tax is collected on behalf of the Province of Alberta to pay for education.

To the best of your knowledge, what percent of property tax is collected on behalf of the Province of Alberta to pay **for education**?

_____ %
☐ Don't know

Q1a

In fact, of property tax collected in 2019:

- **28%** is collected *on behalf of the province* to pay for **education**.
- **72%** goes to the *City of Leduc* to fund **city services**.



Thinking about the **72%** used to fund **city services**, would you say you receive...?

(Select one)

- ☐ Excellent value
☐ Very good value
☐ Good value
☐ Fair value
☐ Poor value
☐ Don't know

Q1b/Q1c

What is the **main reason** you feel that way?

Q2

The City of Leduc understands and recognizes that residents' desire to keep tax increases to a minimum. In order to do this, the city may need to consider reducing current service levels.

Would you oppose or support a **decrease in service levels** to minimize tax increases in 2020?

(Select one)

- ☐ **Strongly oppose** a decrease in service levels
- ☐ **Somewhat oppose** a decrease in service levels
- ☐ **Neither oppose nor support** a decrease in service levels
- ☐ **Somewhat support** a decrease in service levels
- ☐ **Strongly support** a decrease in service levels
- ☐ Don't know

Q2a

Why do you feel this way?

Q3

Next, thinking about the City of Leduc infrastructure (public buildings, road, etc.) and services overall, which of the following tax strategies **best represents** your preference?

(Select one)

- ☐ Increase taxes to fund growth needs, infrastructure maintenance and improve services
- ☐ Increase taxes to maintain all existing infrastructure and services
- ☐ Cut existing services to maintain current taxes
- ☐ Cut existing services to reduce taxes
- ☐ Don't know

Intro

The City of Leduc budget includes two spending categories:

Fixed Spending (55%) includes items that are necessary to govern, operate and maintain the City of Leduc and do not vary based on the level of service provided:

- Mayor and City Council
- Corporate and Legislative Services
- Engineering Services
- Planning Services
- Facility Services
- Debt Repayment
- Capital Transfer

Variable Spending (45%) includes categories where spending can be increased or decreased depending on the level of service provided.

City of Leduc 2020 Variable Budget

Proposed Net Spending by Program



Have your say in your city's budget planning process!

BInstruction

The next section wishes to understand your opinions on how **City of Leduc** spending should be altered (if at all). For each service, please specify if you think spending should increase, stay the same, or decrease in 2019. If you select increase or decrease, please let us know **all** the reasons you feel the way you do.

B1a

How would you adjust the variable spending in 2020 for **Police Protection & Enforcement Services** (proposed 21%)? This includes RCMP contract and detachment administrative support, community safety, animal control and other bylaw enforcement.

(Select one)

- ☐ Increase spending (may increase taxes)
- ☐ Spending should remain the same
- ☐ Decrease spending (may decrease taxes)

Answer this question if you would **increase** spending:

B1b

Why would you increase spending on **Police Protection & Enforcement Services**?

(Please select all that apply)

- ☐ Would like to keep crime down
- ☐ To keep up with population growth
- ☐ Would like more police presence
- ☐ Would like more traffic/speeding enforcement
- ☐ Some other reason (specify): _____
- ☐ Don't know

Answer this question if you would **decrease** spending:

B1c

Why would you decrease spending on **Police Protection & Enforcement Services**?

(Please select all that apply)

- ☐ I feel safe in the City of Leduc
- ☐ Current enforcement levels could handle population growth
- ☐ Police presence should be adequate
- ☐ Consider less focus on traffic and speeding enforcement
- ☐ Some other reason (specify): _____
- ☐ Don't know

B2a

How would you adjust the variable spending in 2020 for **Fire and Ambulance Services** (proposed 19%)? This includes Fire and Ambulance response, rescue and patient treatment services, community prevention and inspection services and emergency preparedness.

Note: Ambulance services are contracted services provided by the City of Leduc on behalf of the Province of Alberta and cannot be reduced.

(Select one)

- ☐ Increase spending (may increase taxes)
- ☐ Spending should remain the same

Answer this question if you would **increase** spending:

B2b

Why would you increase spending on **Fire and Ambulance Services**?

(Please select all that apply)

- ☐ Would like additional funding due to population growth
- ☐ Would like to ensure the quickest fire and/or ambulance response times
- ☐ This is an essential service to the community
- ☐ For the safety of residents
- ☐ Some other reason (specify): _____
- ☐ Don't know

B3a

How would you adjust the variable spending in 2020 for **Public Services** (proposed 15%)? This includes maintenance of roadways, sidewalks, multi-ways, bridges, overpasses, traffic controls, including: pot hole patching, crack sealing, grading, guard repair, cleaning, dust control, and pavement marking.

(Select one)

- ☐ Increase spending (may increase taxes)
- ☐ Spending should remain the same
- ☐ Decrease spending (may decrease taxes)

Answer this question if you would **increase** spending:

B3b

Why would you increase spending on **Public Services**?

(Please select all that apply)

- ☐ Population growth may require more roads, sidewalks, and other trails
- ☐ Would like more maintenance of sidewalks and other walking or biking trails
- ☐ Would like more sidewalks and other walking or biking trails
- ☐ Would like more road maintenance
- ☐ Would like to increase the number of roads or overpasses to help reduce traffic congestion
- ☐ Some other reason (specify): _____
- ☐ Don't know

Answer this question if you would **decrease** spending:

B3c

Why would you decrease spending on **Public Services**?

(Please select all that apply)

- ☐ Roads, sidewalks, and other trails can already handle some population growth
- ☐ Sidewalks and other walking or biking trails are well maintained
- ☐ Sidewalks and other walking or biking trails are satisfactory
- ☐ Roads are well maintained
- ☐ The roads and/or overpasses meet the city's needs
- ☐ Some other reason (specify): _____
- ☐ Don't know

B4a

How would you adjust the variable spending in 2020 for **Parks & Athletic Field Maintenance** (proposed 9%)? This includes maintenance, grass cutting, cleaning and repairs to cemetery, sports fields, tennis courts, outdoor ice rinks, skateboard parks, lakes and storm ponds, garden plots and playgrounds, parks landscaping and pest control.

(Select one)

- ☐ Increase spending (may increase taxes)
- ☐ Spending should remain the same
- ☐ Decrease spending (may decrease taxes)

Answer this question if you would **increase** spending:

B4b

Why would you increase spending on **Parks & Athletic Field Maintenance**?

(Please select all that apply)

- ☐ Would like grass/shrubs to be maintained in parks, gardens, and boulevards more frequently
- ☐ Would like better weed and/or pest control (e.g., mosquitoes)
- ☐ Would like more attractions, parks, and trails for the community
- ☐ To encourage more people to use parks and other outdoor facilities
- ☐ Some other reason (specify): _____
- ☐ Don't know

Answer this question if you would **decrease** spending:

B4c

Why would you decrease spending on **Parks & Athletic Field Maintenance**?

(Please select all that apply)

- ☐ Grass/shrubs could be maintained in parks, gardens, and boulevards less frequently
- ☐ Consider doing less weed and/or pest control (e.g., mosquitoes)
- ☐ There are too many attractions, parks, and trails in the community
- ☐ No one in my household uses parks or other outdoor facilities
- ☐ Some other reason (specify): _____
- ☐ Don't know

B5a

How would you adjust the variable spending in 2020 for **Leduc Recreation Centre Operations** (proposed 10%)? This includes Leduc Recreation facility maintenance and operations, sports & tourism, guest services, fitness centre and track, pool services, ice skating, field house and programmed services (i.e. child minding).

(Select one)

- ☐ Increase spending (may increase taxes)
- ☐ Spending should remain the same
- ☐ Decrease spending (may decrease taxes)

Answer this question if you would **increase** spending:

B5b

Why would you increase spending on **Leduc Recreation Centre Operations**?

(Please select all that apply)

- ☐ Would like more accessibility to existing facilities
- ☐ Would like more facilities
- ☐ Would like existing facilities to receive more frequent maintenance
- ☐ Would like more programs and/or equipment in the facilities
- ☐ Would like facilities to be open earlier and/or close later
- ☐ To help lower user fees
- ☐ My household uses the Leduc Recreation Centre
- ☐ Would like to more accessibility to existing facilities
- ☐ Some other reason (specify): _____
- ☐ Don't know

Answer this question if you would **decrease** spending:

B5c

Why would you decrease spending on **Leduc Recreation Centre Operations**?

(Please select all that apply)

- ☐ No new facilities are needed
- ☐ Would like existing facilities to be maintained less frequently
- ☐ Current equipment in the facilities are adequate
- ☐ Would like facilities to open later and/or close earlier
- ☐ Would like the users of the facilities to pay more
- ☐ My household does not use the Leduc Recreation Centre
- ☐ Some other reason (specify): _____
- ☐ Don't know

B6a

How would you adjust the variable spending in 2020 for **Snow Removal** (proposed 4%)? This includes street, parking lot and alleyway sanding, snow plowing and snow removal.

(Select one)

- ☐ Increase spending (may increase taxes)
- ☐ Spending should remain the same
- ☐ Decrease spending (may decrease taxes)

Answer this question if you would **increase** spending:

B6b

Why would you increase spending on **Snow Removal**?

(Please select all that apply)

- ☐ Would like Leduc to be more prepared for winters
- ☐ Consider clearing and sanding roads sooner or more often
- ☐ Would like more or better snow clearing equipment
- ☐ Would like residential areas and side streets to be cleared more often
- ☐ Public sidewalks and trails should be cleared sooner
- ☐ Some other reason (specify): _____
- ☐ Don't know

Answer this question if you would **decrease** spending:

B6c

Why would you decrease spending on **Snow Removal**?

(Please select all that apply)

- ☐ Consider clearing roads less frequently during prolonged storms
- ☐ Consider waiting longer before clearing and sanding roads
- ☐ Consider replacing and/or maintaining snow removal equipment less frequently
- ☐ Residential areas and side streets could be cleared less often
- ☐ Consider waiting longer to clear public sidewalks and trails
- ☐ Some other reason (specify): _____
- ☐ Don't know

B7a

How would you adjust the variable spending in 2020 for **Community Development** (proposed 7%)? This includes parks (e.g. spray parks, playgrounds, off-leash areas, etc.), recreation and culture planning and development including building playgrounds, Communities in Bloom, Healthy Hearts, and Canada Day programs.

(Select one)

- ☐ Increase spending (may increase taxes)
- ☐ Spending should remain the same
- ☐ Decrease spending (may decrease taxes)

Answer this question if you would **increase** spending:

B7b

Why would you increase spending on **Community Development**?

(Please select all that apply)

- ☐ Would like more parks
- ☐ Would like to increase the quality of existing parks
- ☐ Would like more community programs and/or events (e.g. Rock the Rails, etc.)
- ☐ Would like to increase the quality and/or frequency of existing programs
- ☐ To promote a healthy lifestyle
- ☐ This makes Leduc an attractive place to live
- ☐ Some other reason (specify): _____
- ☐ Don't know

Answer this question if you would **decrease** spending:

B7c

Why would you decrease spending on **Community Development**?

(Please select all that apply)

- ☐ The number of parks is adequate
- ☐ The quality of existing parks is adequate
- ☐ Consider lowering the quality and/or frequency of existing programs
- ☐ My household does not use or attend existing parks or programs
- ☐ Some other reason (specify): _____
- ☐ Don't know

B8a

How would you adjust the variable spending in 2020 for **Public Transportation** (proposed 9%)? Leduc Transit provides Leduc Assisted Transportation Service (LATS) to seniors (65+) and persons with disabilities within the City of Leduc. Leduc Transit also provides a separate inter-municipal transit service, in partnership with Leduc County, offering service that connects the Leduc and Nisku areas and also stops at the Edmonton International Airport and the Century Park LRT station in south Edmonton.

(Select one)

- ☐ Increase spending (may increase taxes)
- ☐ Spending should remain the same
- ☐ Decrease spending (may decrease taxes)

Answer this question if you would **increase** spending:

B8b

Why would you increase spending on **Public Transportation**?

(Please select all that apply)

- ☐ Would like more busses, more routes, and/or frequency of service
- ☐ Would like newer busses or added features to existing buses
- ☐ Would like to make public transit more affordable
- ☐ To encourage more people to use public transit
- ☐ Consider starting bus service sooner and/or ending service later
- ☐ My household uses public transportation
- ☐ Some other reason (specify): _____
- ☐ Don't know

Answer this question if you would **decrease** spending:

B8c

Why would you decrease spending on **Public Transportation**?

(Please select all that apply)

- ☐ Current service schedules should be adequate
- ☐ Existing buses should be adequate
- ☐ Consider charging riders more for this service
- ☐ My household does not use public transit
- ☐ Consider starting bus service later and/or ending service sooner
- ☐ Some other reason (specify): _____
- ☐ Don't know

B9a

How would you adjust the variable spending in 2020 for **Library Services** (proposed 4%)? This includes provision of children, teen and adult literary programs, exam proctoring, e-resources, e-books, internet access, audio books, DVD's, CD's, outreach services and access to resources from over 150 Alberta libraries.

(Select one)

- ☐ Increase spending (may increase taxes)
- ☐ Spending should remain the same
- ☐ Decrease spending (may decrease taxes)

Answer this question if you would **increase** spending:

B9b

Why would you increase spending on **Library Services**?

(Please select all that apply)

- ☐ To keep up with demand due to city growth
- ☐ Would like the library to be expanded
- ☐ Would like more programs or resources
- ☐ Would like to increase the collection of books
- ☐ My household uses the library
- ☐ Some other reason (specify): _____
- ☐ Don't know

Answer this question if you would **decrease** spending:

B9c

Why would you decrease spending on **Library Services**?

(Please select all that apply)

- ☐ Consider adding some type of user fee
- ☐ The library should be able to handle current population growth
- ☐ The library does not need to be expanded at this time
- ☐ Would like less programs or resources offered
- ☐ Consider obtaining fewer books and similar types of resources throughout the year
- ☐ My household does not use the library
- ☐ Some other reason (specify): _____
- ☐ Don't know

B10a

How would you adjust the variable spending in 2020 for **Family and Community Support Services** (proposed 2%)? This includes family counseling and support, prevention and education regarding social issues, meals on wheels program, senior support, and homemaking services.

(Select one)

- ☐ Increase spending (may increase taxes)
- ☐ Spending should remain the same
- ☐ Decrease spending (may decrease taxes)

Answer this question if you would **increase** spending:

B10b

Why would you increase spending on **Family and Community Support Services**?

(Please select all that apply)

- ☐ To keep up with population growth
- ☐ To help provide affordable support services
- ☐ Would like more or different types of services available
- ☐ Would like better quality of existing services
- ☐ I support this service
- ☐ Some other reason (specify): _____
- ☐ Don't know

Answer this question if you would **decrease** spending:

B10c

Why would you decrease spending on **Family and Community Support Services**?

(Please select all that apply)

- ☐ Existing services could handle population growth
- ☐ Would like more funding from other levels of government
- ☐ I don't know what this service offers
- ☐ Some other reason (specify): _____
- ☐ Don't know

Q4

Thank you for your input on the City of Leduc's variable spending budget. Is there any additional feedback you would like to provide regarding your choices?

Q5

What other projects or goals (if any) should the City be thinking of when planning the budget for 2020 and beyond? These may result in a tax increase.

Q6

Finally, with respect to the budget process, which of the following would you say is the **most important priority** facing the City?

(Select one)

- ☐ Focusing on long-term fiscal sustainability (smooth tax strategies)
- ☐ Planning for future growth to prevent overcrowding
- ☐ Attract new and maintain current businesses and amenities
- ☐ Finding ways to lower property taxes in the future
- ☐ Finding ways to ensure property taxes stay the same in the future
- ☐ Preparing for and reacting to changes in the economy
- ☐ Other (specify): _____

DTxt

In order for the City to better understand the different views and needs of citizens, this final set of questions will allow us to analyze the data by sub-groups. Please be assured that nothing will be recorded to link your answers with you or your household.

D2

Are there any children under the age of 18 in your household?

(Select one)

- ☐ Yes
- ☐ No
- ☐ Prefer not to answer

D6

Which of the following categories applies to your total household income before taxes in 2018?

(Select one)

- ☐ Under \$20,000
- ☐ \$20,000 to \$39,999
- ☐ \$40,000 to \$59,999
- ☐ \$60,000 to \$79,999
- ☐ \$80,000 to \$99,999
- ☐ \$100,000 to \$124,999
- ☐ \$125,000 to \$149,999
- ☐ \$150,000 or more
- ☐ Prefer not to answer

D3

Which of the following best describes your current employment status?

(Select one)

- ☐ Working full time, including self-employment (more than 30 hours per week)
- ☐ Working part time, including self-employment (30 hours per week or less)
- ☐ On leave (disability, paternity, etc.)
- ☐ Homemaker
- ☐ Student
- ☐ Not employed
- ☐ Retired
- ☐ Prefer not to answer

Answer this question if you are employed:

D5a

And, do you work for the City of Leduc?

(Select one)

- ☐ Yes
- ☐ No

Answer this question if you are on leave (disability, paternity, etc.):

D5b

Immediately prior to the start of your leave, did you work for the City of Leduc?

(Select one)

- ☐ Yes
- ☐ No

D7

How did you learn about this survey? *(Select all that apply)*

- ☐ Billboard signs
- ☐ Social media
- ☐ City of Leduc website
- ☐ Cinema
- ☐ Other (specify): _____
- ☐ I have not heard or seen any advertisements promoting this survey

FB1

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I0

Thank you for completing the survey! You now have the option to enter a randomly selected prize draw for people who have taken part in the survey. Doing so makes you eligible to **enter a draw to win tickets to a performance series of 3 shows at Maclab Theatre for the Performing Arts (valued at \$120).**

Do you wish to be entered into this draw? Your contact information will only be used for the purposes of the draw and will not be tied to your survey responses.

(Select one)

- ☐ Yes, I allow Advanis to provide the City of Leduc with my contact information should I be the winner of this draw
- ☐ No, remove me from the draw

I1

If you wish to participate in the draw, please provide your contact details below so that we may contact you should you be the winner of the draw. Personal information will remain confidential and **only** be used to contact the individual who has won the draw. Personal information provided as part of the City of Leduc Budget Survey contest is collected under the authority of section 33(c) of the Freedom of Information and Protection of Privacy Act.

First name: _____
 Last name: _____
 Email: _____
 Phone number: _____

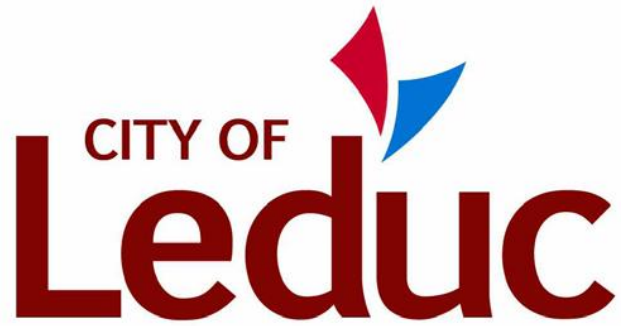


End

Thank you very much for your participation in this important study, your time and feedback are greatly appreciated by the City of Leduc!

Please note that the results of this survey will be shared with City Council during the budget planning process for 2020. Should you have any additional questions, please contact:

Carmen Dragan-Sima
Manager, Budgets & Financial Planning
City of Leduc
780-980-7161
cdragansima@leduc.ca



2020 Budget Planning Survey
Stakeholder Survey Results

Conducted by:



ADVANIS











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June 26, 2019

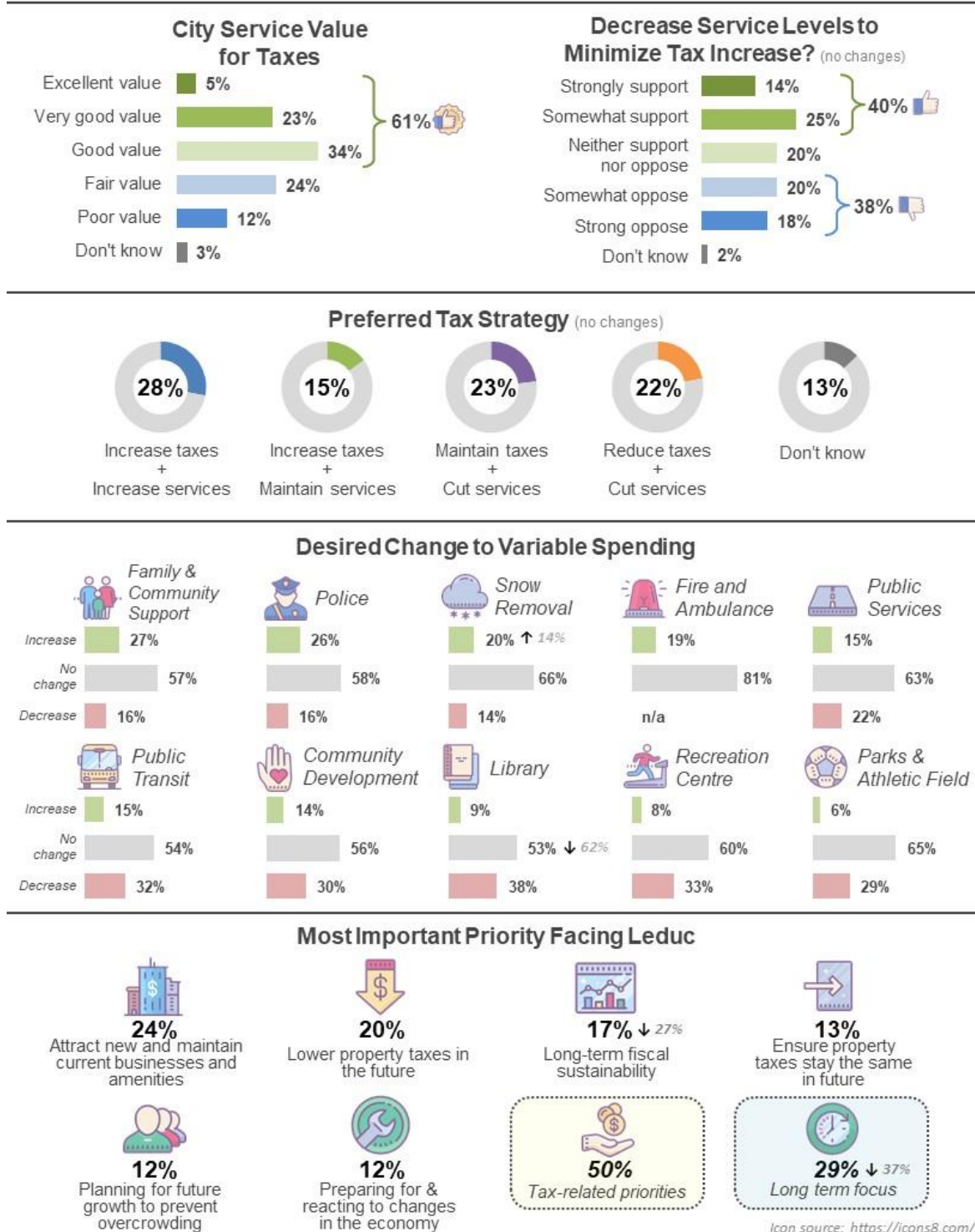
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1 Budget Planning Survey Highlights

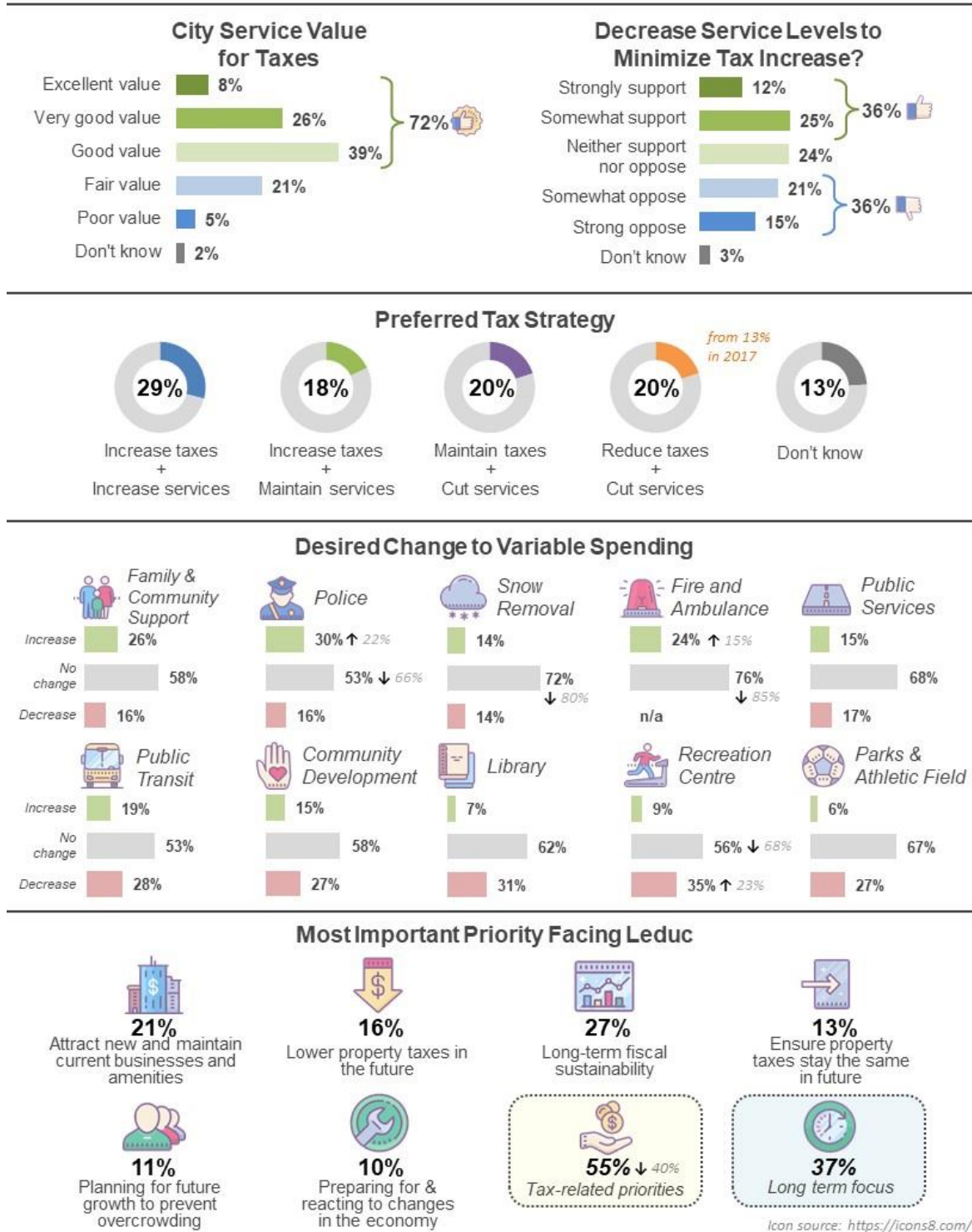
2020 Budget Planning Survey Highlights

Survey of **436** Leduc residents, completed online, between April 30th to June 1st, 2019. Results are unweighted.



2019 Budget Planning Survey Highlights

Survey of **231** Leduc residents, completed online, between May 2nd to 31st, 2018. Results are unweighted.



2 Detailed Project Description

2.1 Project Background

In spring 2019, the City of Leduc (“the City”) contracted Advanis to conduct the 2020 City of Leduc General Population Budget Planning Survey. The primary purpose of this study is to assess the views of City of Leduc residents concerning the budgetary planning process for the 2020 budget. In total, 436 City of Leduc residents aged 16 and older completed the survey between April 30th and June 1st, 2019.

This report outlines the results of the 2020 Stakeholder Budget Planning Survey. Comparisons to previous years’ survey data are included where appropriate to determine any shifts in the perceptions and opinions of Leduc residents. **However, given that this sampling methodology is not random (see section 2.2.3 for more details), changes over time may be driven by the type of people who responded rather than the sentiment of the residents.**

2.2 Methodology

All components of the project were designed and executed in close consultation with the City of Leduc. A detailed description of each task of the project is outlined in the remainder of this section.

2.2.1 Project Planning

Advanis team members reviewed the documents and met with City employees charged with leading this research to ensure total understanding of the purpose and needs of this study. Both the City and Advanis agreed upon a research methodology and detailed work plan. As with previous years, few changes were made to the Budget Planning surveys as detailed in the following sections.

For the 2020 Budget Planning Survey, the City wanted to attempt to capture responses from younger (16 or 17-year-old) residents of Leduc. While these younger residents were not a part of this General Population study, they were allowed to complete the Stakeholder study’s survey. Only 1 survey was completed in 2019 by this younger demographic.

2.2.2 Survey Design

The 2020 Budget Planning Survey was based on the 2019 Budget Planning Survey, conducted in spring 2018. This maintained consistency between years and allowed many results to be compared between years. Specific changes made to the survey included:

- Removed the “Radio” answer level from the question asking where respondents learned about the survey and added “Billboard signs”.
- Updating all dates in the survey to reflect 2019 dates and all budget percentages to reflect what was actually budgeted for in 2019.
- Changing the incentive from offering a movie pass (for 4) to Leduc Cinemas to tickets to a performance series of 3 shows at Maclab Theatre for the Performing arts.

Advanis provided the City with a draft of the survey which the City provided feedback on. Advanis incorporated this feedback and the survey was programmed and tested. The City had the opportunity to review the survey online and provided additional feedback, which Advanis incorporated. A text version of the final questionnaire is provided in the Appendix (section 4.2).

2.2.3 Survey Population and Data Collection

Advanis provided a static link to the online survey to the City, which the City put on their website (www.leduc.ca). The link was then advertised to the public using news releases, LED signs, City Voice (for internal staff), movie theatre ads, on the City's Facebook page, and other City websites. This methodology is consistent with previous years and conducting the survey online is necessary given the need to show graphics in the survey to residents.

The City remains cognizant of the increased use of mobile devices within our community and recognized the importance of creating a mobile friendly platform for the 2020 Budget Planning Survey in order to most effectively engage all Leduc residents. As mentioned, the survey platform used in 2019 allowed for a mobile-optimized experience ensuring that those who chose to complete the survey on a smartphone or tablet could do so with ease.

In total, 71% of surveys collected for this report completed the survey on a mobile device (compared to 68% in 2018). Although hardcopy versions of the Stakeholder survey were available if needed, no paper versions of the survey were requested.

A soft launch of the survey was conducted on April 30th, 2019. The purpose of the soft launch was to ensure the survey was functioning as intended on the survey platform, by collecting a limited number of completed surveys and reviewing the results. Since no data checks flagged any concerns, these results were included and the full survey was launched. The primary fielding dates for the remainder of residents who completed the survey was from May 1st to June 1st, 2019.

Those who completed the survey were not drawn from the City population using probability sampling because the survey link was only available to those who saw advertising for the link and some people would have seen the link more often than others. As such, a margin of error is not reported (margin of error accounts for sampling error). If the data had been collected using a probability sampling method, the margin of error would be +/- 4.7%, 19 times out of 20. Given this sampling approach, the outcomes of the statistical tests reported reflect results as if performed on data collected using probability sampling. Similar to previous years, the data is left unweighted given the non-random sampling frame.

2.2.4 Survey Awareness

Nearly twice as many residents completed this year's Stakeholder survey compared to last year (436 vs. 231). The data was examined to try to determine why this was the case:

- The distributions based on age, employment status, household income, primary residence ownership, children in the household, and employment with the City of Leduc are all very similar between the two years (see section 4.1 of the appendix).

- It is possible that a specific resident decided to complete the survey multiple times from the same IP address which would inflate the base size. Although there were a few IP addresses that had multiple completed surveys, no single IP address accounted for a substantial proportion of the completed surveys. Note that multiple surveys from a single IP address can occur for a number of reasons such as residents completing the survey over an open wifi connection or using a public computer (for example, a library terminal).
- It is possible that a particular event occurred which caused an increase in the number of completed surveys on a particular date this year compared to last year. Although there were slightly more completed surveys done at the end of May, in general there were more surveys completed every day in May this year compared to last year.

As the data cannot explain the reason for the increased interest in the survey this year, it is likely that the additional completed surveys occurred because advertising was more effective this year than last year. Survey participants were asked how they learned of the survey. Social media was the most often mentioned (by 75% of participants) followed by 19% who mentioned that they recalled it from billboard signs, and 12% from the City of Leduc website. Other sources include 1% who learned of the survey from cinema, and 7% learned of the survey from somewhere else.

3 Study Findings

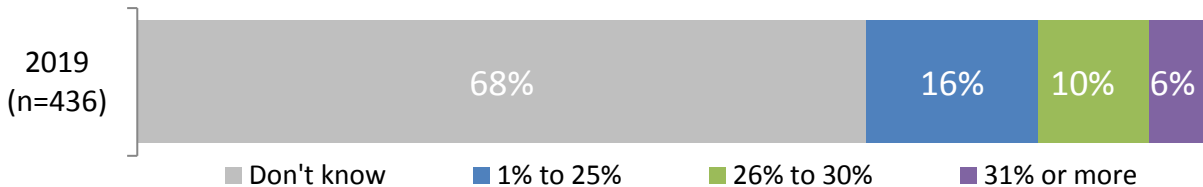
This section details the results of each specific topic in the survey. In this section, there are a few things to note:

- The term “significant” means “statistically significant at 95% confidence”.
- The analysis checked for statistical differences between the following groups:
 - Age (18 to 44, 45 to 54, 55 to 64, 65 or older);
 - Children in household (children, no children);
 - Income (under \$60,000, \$60,000 to \$99,999, \$100,000 to \$149,999, \$150,000 or more);
 - Employment status (employed full/part time, on leave/homemaker/student/not employed/retired);
 - Perceived value from taxes (good/very good/excellent, fair/poor);
 - Preference regarding decreasing services to limit tax increases (support, neutral, oppose); and
 - Preferred tax strategy (prefer to increase taxes, prefer to cut services).
 - Home ownership was not included due to too few (<30) renters completing the survey.
- The subgroup differences mentioned above are statistically tested in mutually exclusive groupings. For example, if a result says that it is statistically higher for those aged 18 to 44, this means that the result among those aged 18 to 44 is statistically higher than those who are not aged 18 to 44.
- To improve readability, bars with values less than 5% may not have the value shown. Actual percents are available in separate tables.
- Results have been rounded to remove decimal places. As a result, adding up values may not exactly equal the total expected.
- Arrows may appear on graphs that compare results over time. These indicate if the results are statistically (at 95% confidence) higher or lower than the previous year’s results.
- The term “(VOL)” at the start of labels indicate that this level was volunteered by residents who put text into the “other specify” level. These results are likely lower than they would have been had all residents seen these as levels.
- For results with a base size of fewer than 30 residents, percents are shown. However, results should be interpreted with caution due to the small base sizes. Additionally, statistical differences are not shown if a respondent subgroup has a base size of fewer than 30 residents.

3.1 Property Tax Value

Residents were informed that a portion of property tax collected on behalf of the Province of Alberta and goes to pay for education. When asked what percent of property tax goes to the province, over two-thirds (68%) did not know. The true percent of property tax that pays for education is 28%. 10% of residents came close, mentioning between 26% and 30%, while only 1% of residents correctly identified that 28% of property tax pays for education.

Percent of Property Tax Collected on Behalf of the Province of Alberta



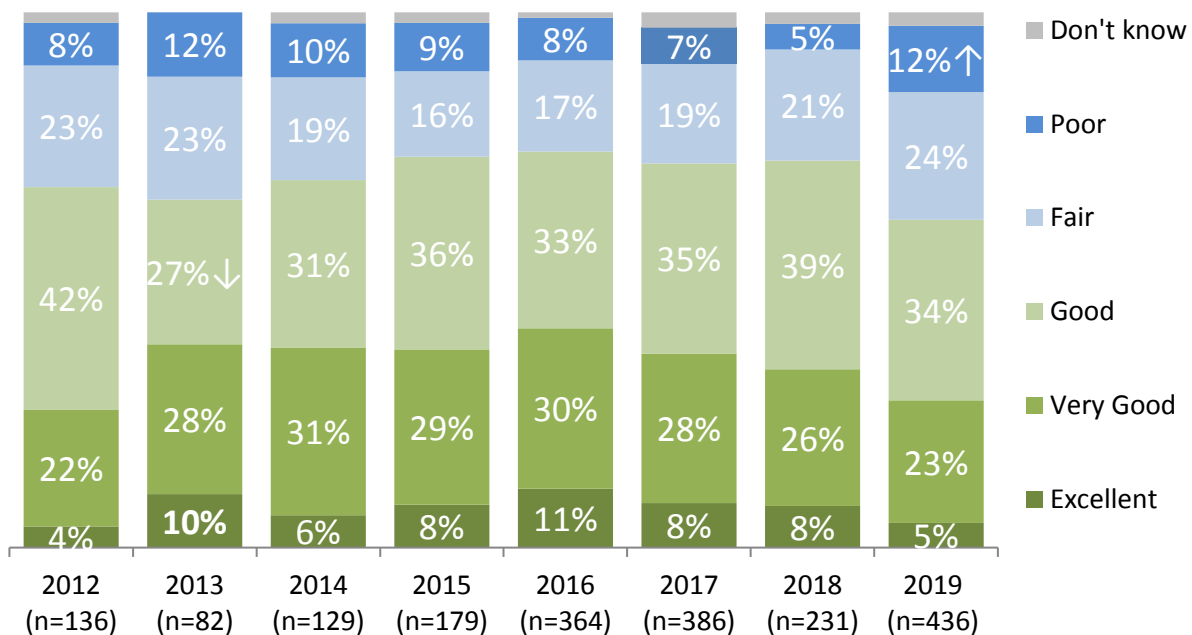
Values may not sum to 100% due to rounding. Trending is not shown as the true percent (28%) has decreased from last year (29%).

Subgroups that are significantly more likely to answer in the 26% to 30% range include:

- 💰 16%: Those whose income is between \$60,000 and \$99,999; and
- 🏠 12%: Those who own their home.

All residents were then made aware that 28% of property taxes are collected on behalf of the province to pay for education. They were then asked what level of value they felt they received from the remaining 72% used to fund city services. Sentiment has softened since last year, as there is a trend downwards.

Perceived Value Received for Taxes Paid



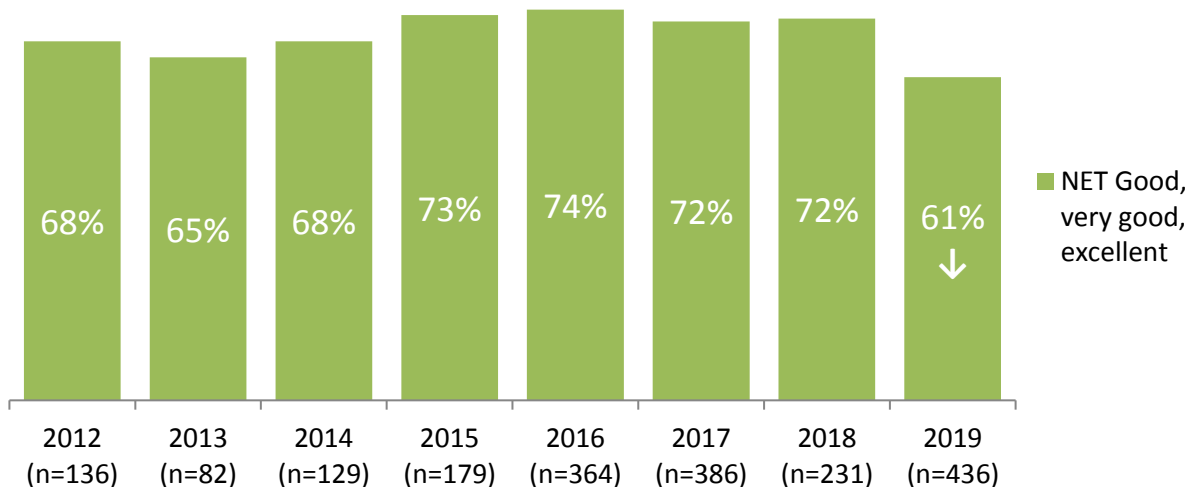
Values may not sum to 100% due to rounding. Bars missing values are less than 5%.

2020 City of Leduc Budget Planning Survey – Stakeholder Results




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The percent of residents that feel they received “good”, “very good”, or “excellent” value for their taxes (61%) has decreased compared to last year and is at the lower level since 2012¹.

Perceived Value Received for Taxes Paid (Good, Very Good, Excellent)



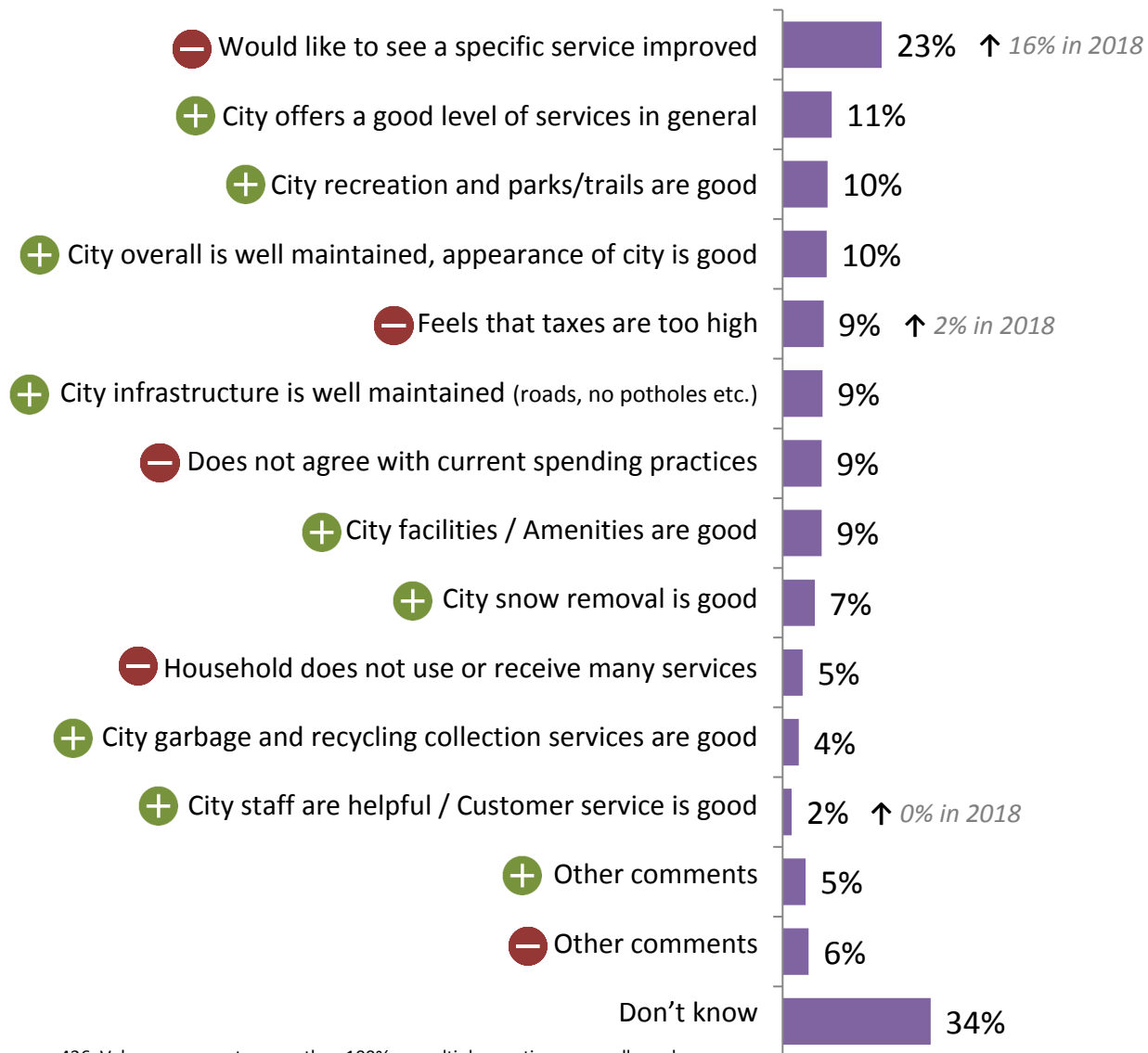
Subgroups that are significantly more likely to feel they receive “good”, “very good”, or “excellent” value include:

-  77%: Those who prefer increasing taxes to improve or maintain services;
-  76%: Those who are 65 or older; and
-  73%: Those who oppose decreasing services to minimize tax increases.

¹ As the Stakeholder survey uses an open web link, it could have been the case that a particular person completed the survey multiple times in an effort to bring down this score. However, there is no single IP address associated with multiple low scores on this question.

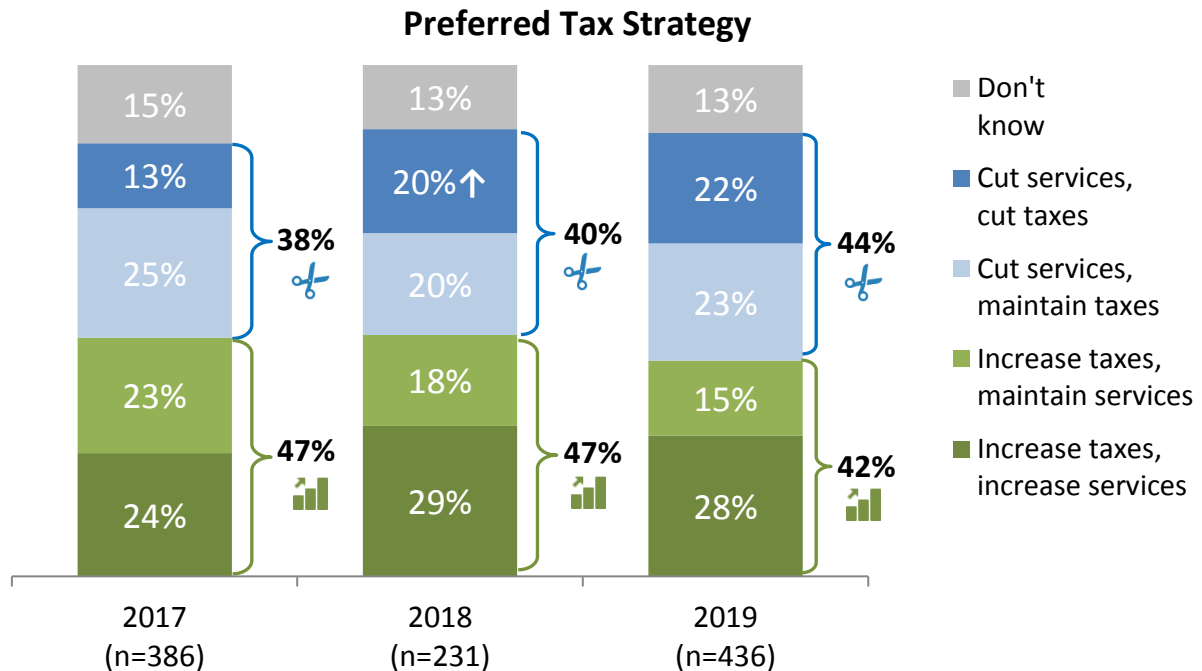
Residents were asked the reason why they felt that way. Given that the majority of residents feel that they have received “good” or better value, it is not surprising that most reasons provided are positive. Although there were a number of different reasons mentioned, the top **+** **positive** reasons were that residents feel that city offer a good level of services (11%), recreation, parks, and trails are good (10%), and the City overall is well maintained (10%). The top **-** **negative** reason provided by 23% of residents was the desire to see a specific service improved (top services include snow removal, road maintenance, and garbage collection). Note that about one-third (34%) of residents were unable to provide a reason for the perceived value they receive.

Why Residents Feel this Way



3.2 Overall Property Tax Preference

Residents were shown four different tax strategies and asked for their preference. Results were similar to 2018 and split between 42% preferring to increase taxes to increase or maintain services, and 44% preferring cutting services to maintain or reduce taxes. A further 13% did not provide an opinion.



Values may not sum to 100% due to rounding.

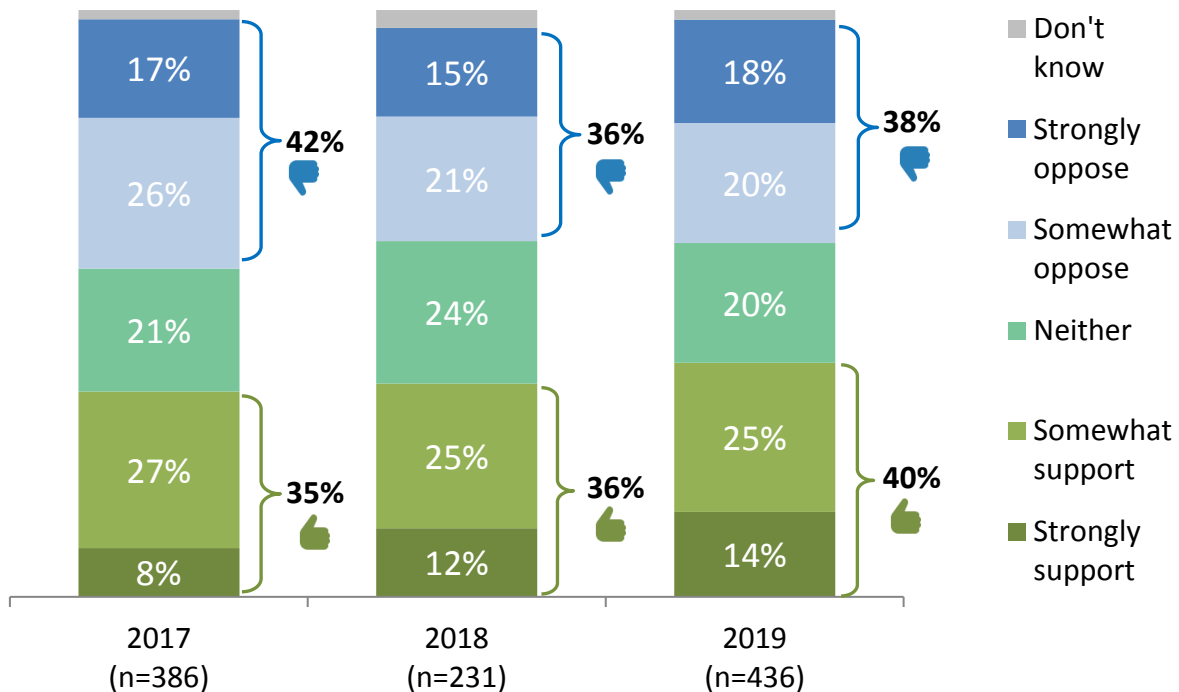
Results are not trended prior to 2017 due to the removal of the "something else" category.

Significant subgroup differences include:

Increase taxes, increase services	Increase taxes, maintain services	Cut services, maintain taxes	Cut services, cut taxes
<p>🗨️ 48%: Those who oppose decreasing services to minimize tax increases;</p> <p>🏠 47%: Those who rent their home;</p> <p>😊 36%: Those who feel they get good/very good/excellent value for their taxes</p>	<p>🗨️ 23%: Those who oppose decreasing services to minimize tax increases</p> <p>😊 17%: Those who feel they get good/very good/excellent value for their taxes</p>	<p>👍 37%: Those who support a decrease in services to maintain taxes</p> <p>🏠 24%: Those who own their home</p>	<p>👍 45%: Those who support a decrease in services to maintain taxes</p> <p>😞 39%: Those who feel they get fair/poor value for their taxes</p>

The City is sensitive to the economic climate and residents' desire to keep tax increases to a minimum. As such, residents were asked for their level of support or opposition for decreasing service levels to minimize tax increases. Results were mixed with 38% opposing this approach and 40% supporting it. One-fifth did not feel strongly either way, while another 2% did not have an opinion. These results are similar to 2018.




Support/Opposition for a Decrease in Service Levels to Maintain Taxes



Values may not sum to 100% due to rounding.





Results are not trended prior to 2017 as a likelihood scale was previously used.

Subgroups that are significantly more likely to **support** decreasing service levels to maintain taxes include:

-  73%: Those who prefer cutting services to maintain or lower taxes;
-  55%: Those who feel they get fair/poor value for their taxes; and
-  43%: Those who own their home.

There are no subgroups significantly more likely to **neither support nor oppose** decreasing service levels to maintain taxes.

Subgroups that are significantly more likely to **oppose** decreasing service levels to maintain taxes include:

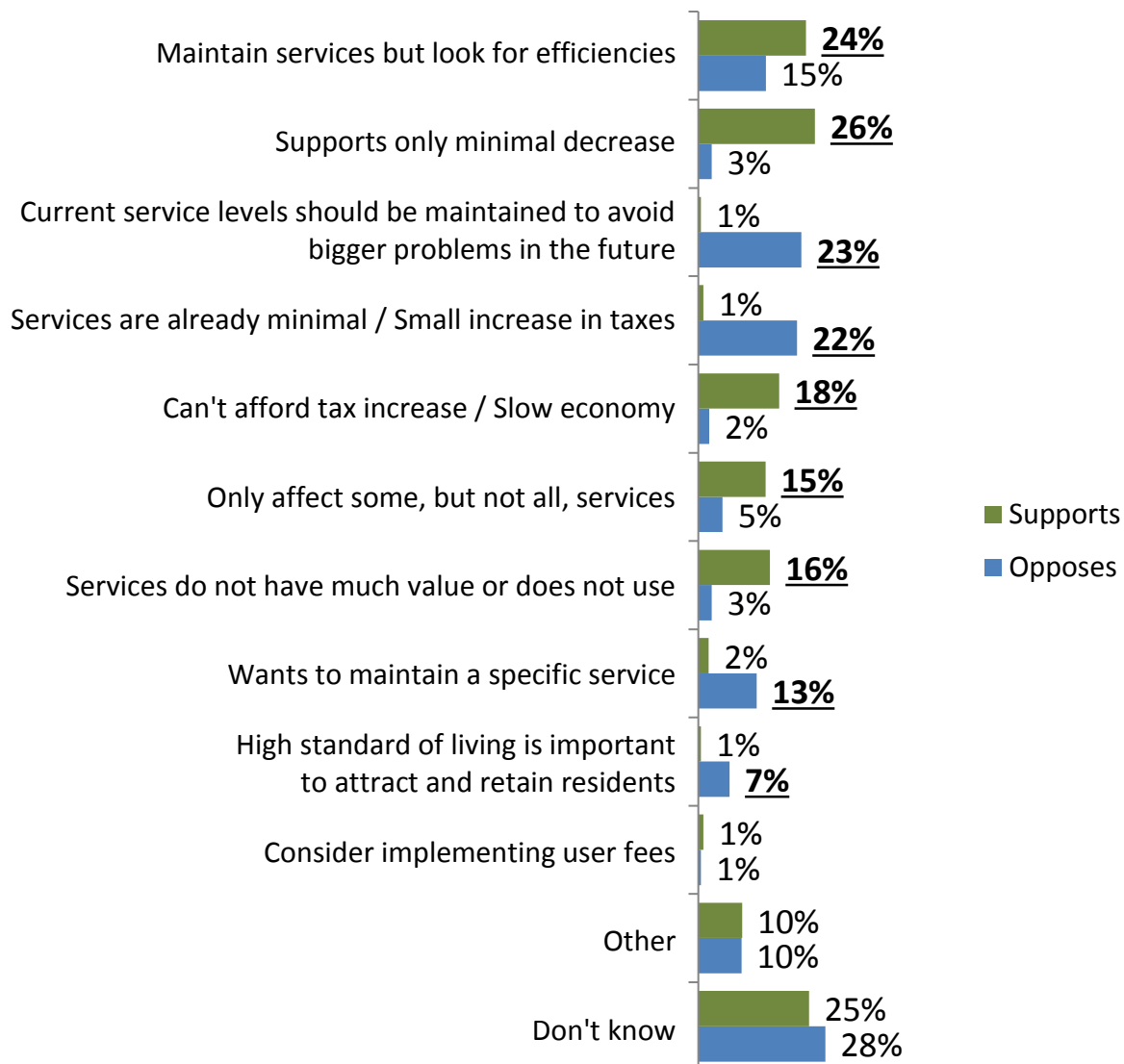
-  64%: Those who prefer increasing taxes to maintain or increase services;
-  58%: Those who rent their home;
-  50%: Those whose household income is less than \$60,000; and
-  45%: Those who feel they get excellent/very good/good value for their taxes.

In terms of why residents support or oppose decreasing service levels to minimize tax increases, 26% of those who support decreasing service levels to minimize tax increases would only support a minimal decrease, while 18% support this due to slow economic conditions. Nearly one quarter (24%) actually want services maintained but want to find efficiencies.

In contrast, 26% oppose decreasing service levels because they would like to attract and retain residents and avoid future problems. Another 22% feel services are already minimal and prefer a small increase in taxes.

It should be noted that about one quarter (25% of those who support and 28% of those who oppose) did not provide any justification for their views.

Reasons for Support/Opposition



n=174 (Support), 166 (Oppose). Values may sum to more than 100% as multiple mentions were allowed. Bars with values that are **bold and underlined** are statistically higher than the other bar next to it.

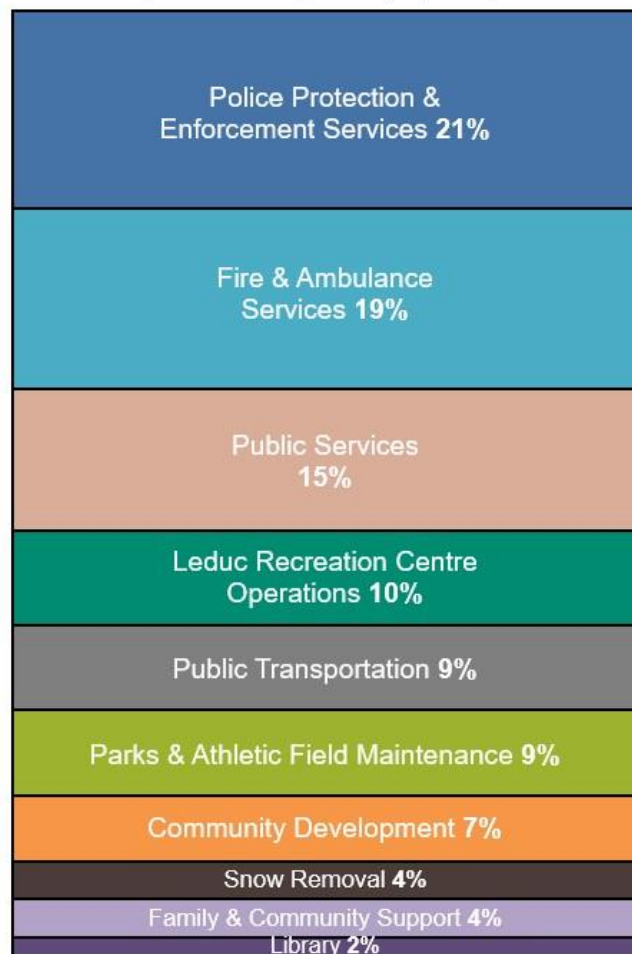
3.3 Adjustments to Variable Spending

The City of Leduc budget includes two spending categories:




- Fixed Spending (55%) includes items that are necessary to govern, operate and maintain the City of Leduc and do not vary based on the level of service provided, including:
 - Mayor and City Council;
 - Corporate and Legislative Services;
 - Engineering Services;
 - Planning Services;
 - Facility Services;
 - Debt Repayment; and;
 - Capital Transfer.
- Variable Spending (45%) includes categories where spending can be increased or decreased depending on the level of service provided.

The proposed City of Leduc 2020 variable budget is split between the following services:




City of Leduc 2020 Variable Budget
Proposed Net Spending by Program



Residents were asked to rate their preference for how the City should allocate funds (increase, decrease or remain the same) for each of the services. **Overall, this year's results show most residents want spending for all services to remain the same.** That said, the following services had the highest percent of residents requesting an **increase** in spending:

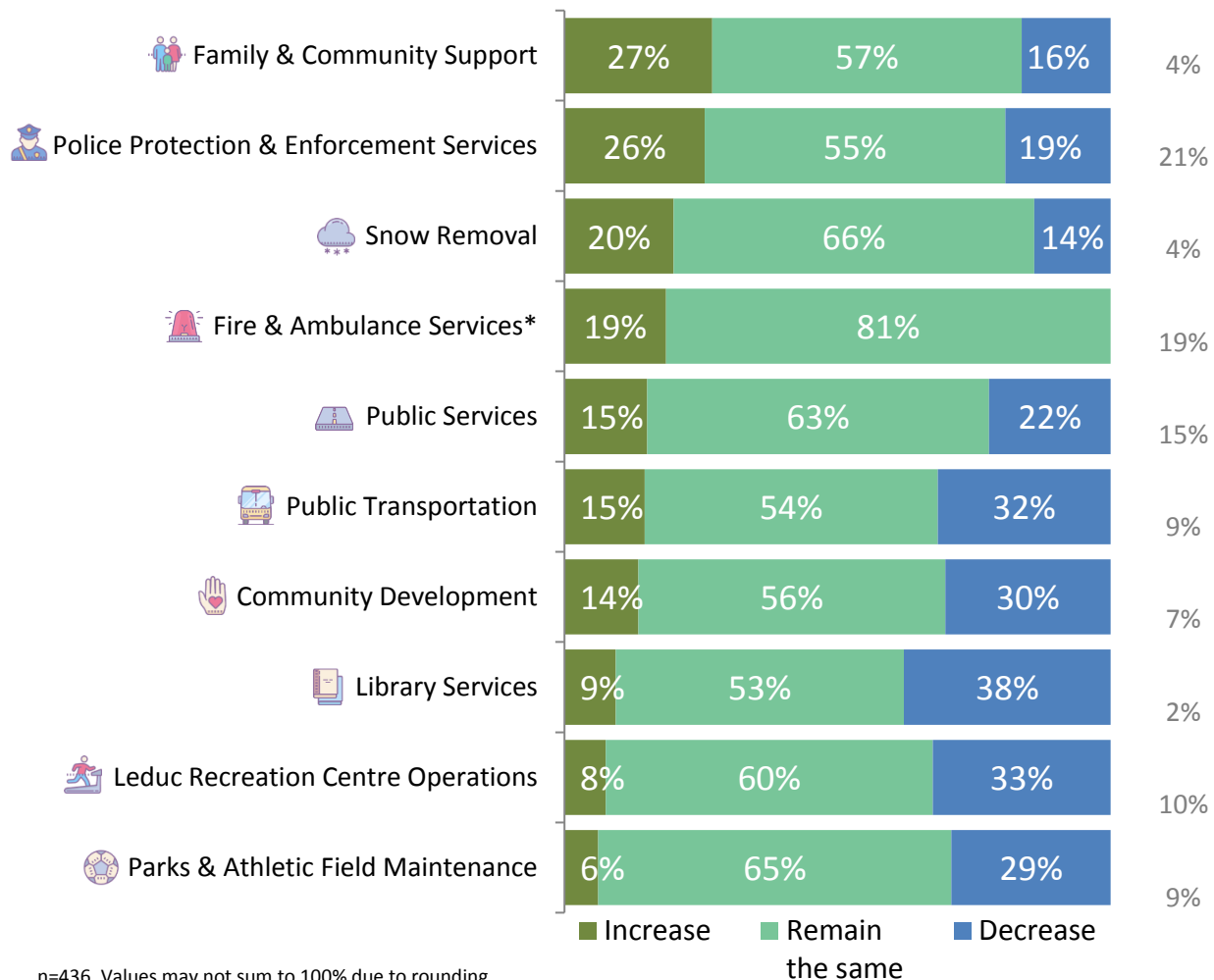
-  27%: Family and community support;
-  26%: Police Protection & Enforcement Services; and
-  20%: Snow Removal.

Services that had the highest percent of residents requesting a **decrease** in spending include:

-  38%: Library Services;
-  33%: Leduc Recreation Centre operations; and
-  32%: Public Transportation.

Comparison of Preferred Budget Adjustments for all Services

Proposed %
of budget



n=436. Values may not sum to 100% due to rounding.

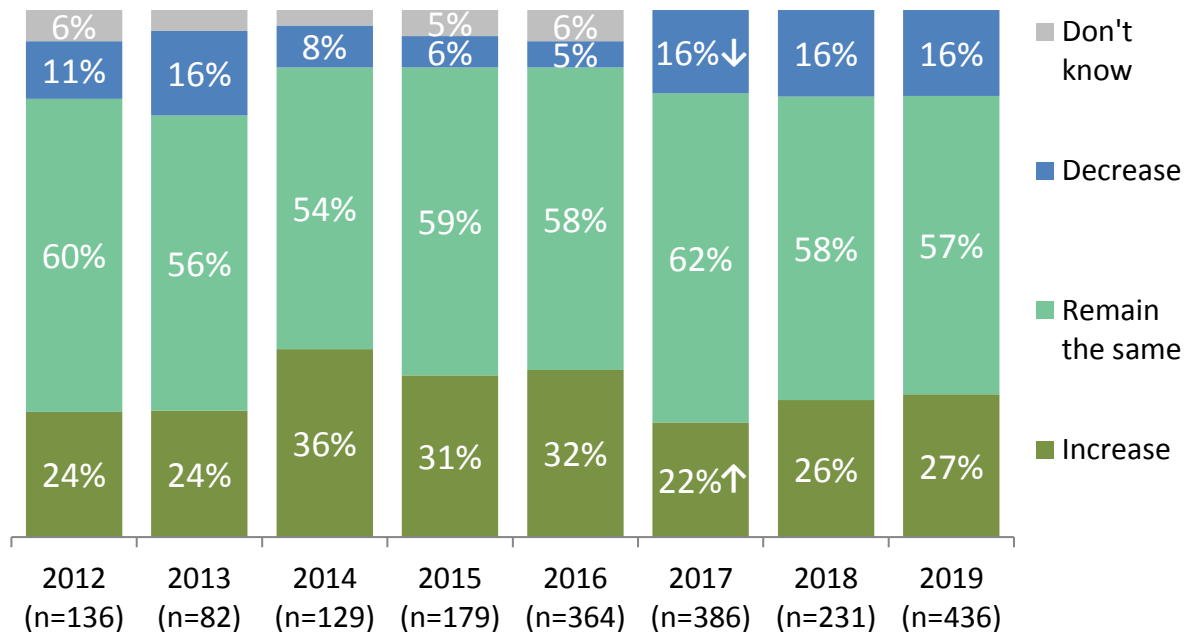
* Fire and ambulance services are contracted services provided by the City on behalf of the Province of Alberta and cannot be reduced.

The remainder of this section of the report explores each of these services in more detail.

3.3.1 Family & Community Support (Proposed 4%)





Most residents prefer to see Family and Community Support services funding remain the same, similar to 2018. About one-quarter (27%) would like funding to be increased, while 16% would prefer to see funding decrease, both of which are statistically similar to results found in 2018.

Budget Adjustment for Family & Community Support (Proposed 4%)





Values may not add to 100% due to rounding. Bars missing values are less than 5%.





Subgroups that are significantly more likely to want an **increase** in funding include:

-  54%: Those who rent their home;
-  38%: Those who oppose a decrease in services to minimize tax increases;
-  37%: Those who prefer increasing taxes to maintain or increase services; and
-  33%: Those who feel they get excellent/very good/good value for their taxes.

Subgroups that are significantly more likely to want funding to **remain the same** include:

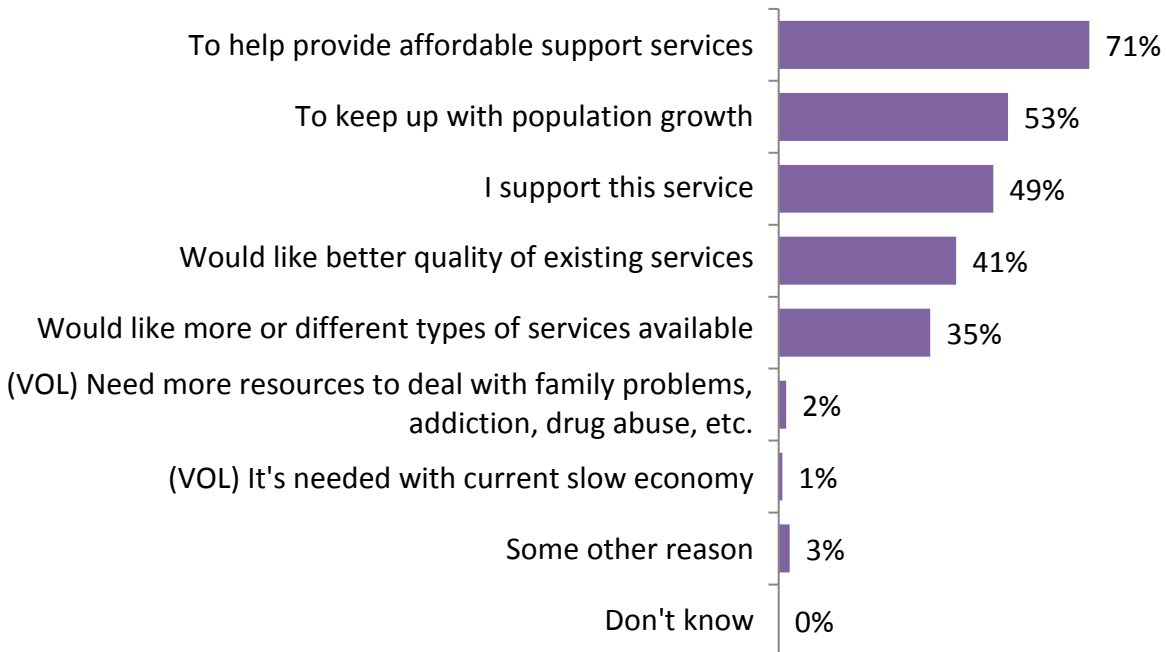
-  73%: Those who are 65 or older; and
-  60%: Those who own their home.

Subgroups that are significantly more likely to want a **decrease** in funding include:

-  28%: Those who support a decrease in services to minimize tax increases;
-  26%: Those who feel they get fair/poor value for their taxes;
-  25%: Those who prefer cutting services to maintain or cut taxes; and
-  19%: Those who are currently working.

Most of the residents who would **increase** spending on *Family and Community Support* felt that funding helps provide affordable support services (71%). About half also say additional funding is needed to keep up with population growth (53%), or because they support the service (49%). These results are statistically consistent with the comments provided last year.

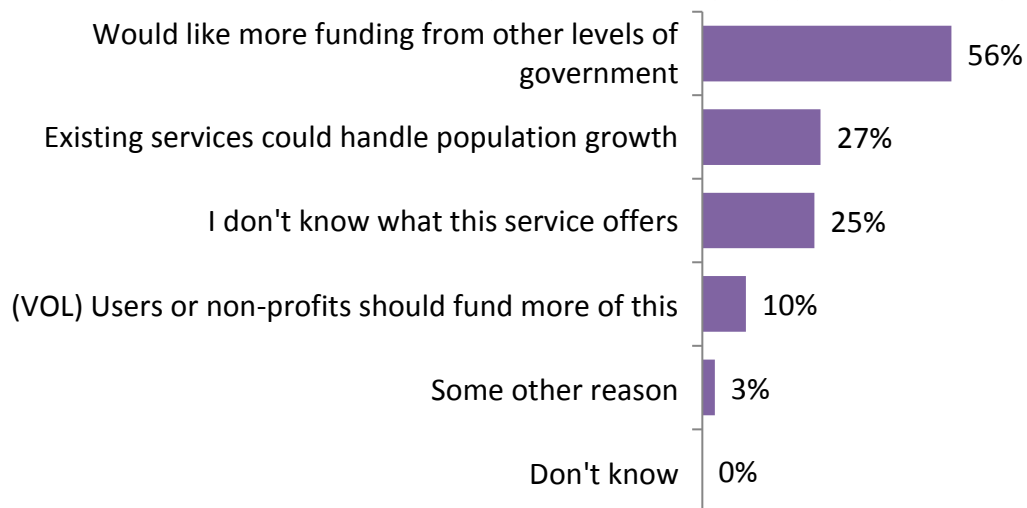
Reasons to Increase Family & Community Support Spending



n=118. Values may sum to more than 100% as multiple mentions were allowed.

Over half (56%) of residents who would **decrease** spending on *Family and Community Support* cited a desire for more funding from other levels of government. Additionally, about one-quarter feel existing services could handle population growth (25%) or cited not being aware of what this service offers (25%). These results are statistically consistent with the comments provided last year.

Reasons to Decrease Family & Community Support Spending

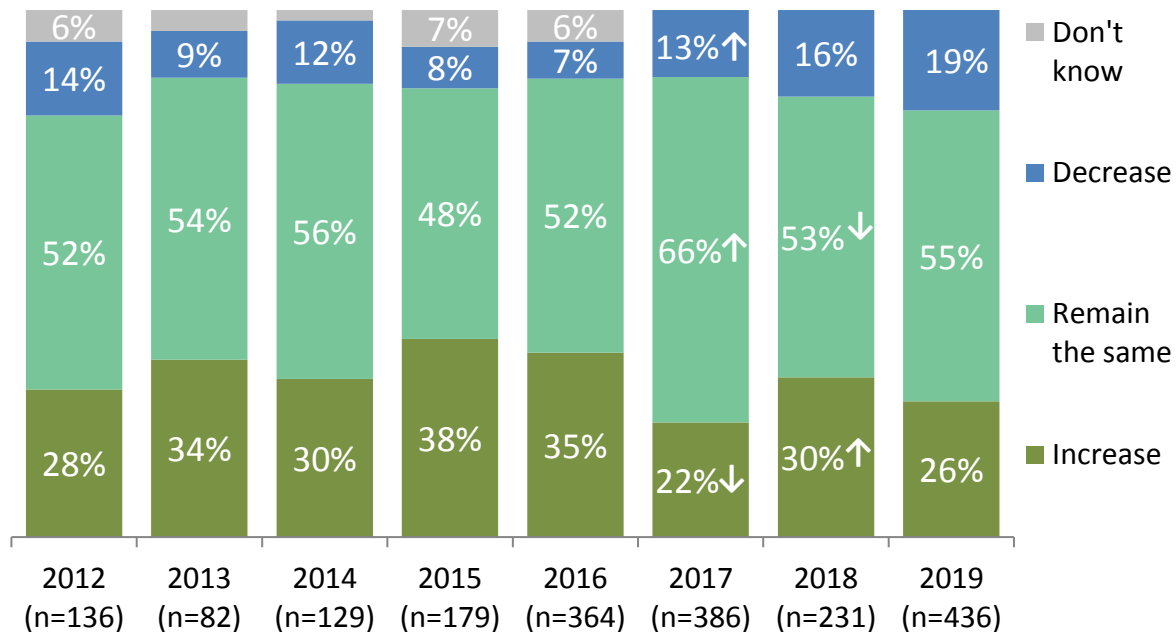


n=71. Values may sum to more than 100% as multiple mentions were allowed.

3.3.2 Police Protection & Enforcement Services (Proposed 21%)





This year, 19% of residents would like funding to decrease for Police Protection and Enforcement Service. Just over half (55%) want funding to remain the same while 26% say they want funding to increase. These results are consistent with 2018.

Budget Adjustment for Police Protection & Enforcement Services (Proposed 21%)








Values may not add to 100% due to rounding. Bars missing values are less than 5%.

Subgroups that are significantly more likely to want an **increase** in funding include:

-  47%: Those 65 years of age and older;
-  36%: Those who oppose a decrease in services to minimize tax increases;
-  33%: Those who prefer increasing taxes to maintain or increase services; and
-  31%: Those who feel they get excellent/very good/good value for their taxes.

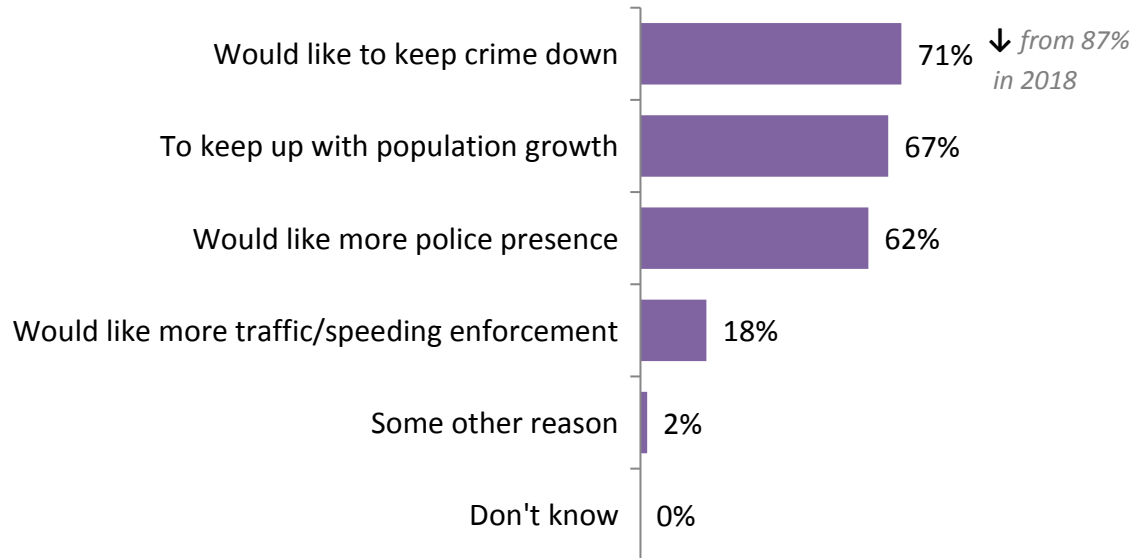
There are no subgroups that are significantly more likely to want funding to **remain the same**.

Subgroups that are significantly more likely to want a **decrease** in funding include:

-  33%: Those who feel they get fair/poor value for their taxes;
-  32%: Those who support a decrease in services to minimize tax increases;
-  30%: Those who prefer cutting services to maintain or cut taxes;
-  26%: Those who are 18 to 44 years old age; and
-  21%: Those who are working.

Residents who would **increase** spending on *Police Protection and Enforcement Services* most often explained that they would like to keep crime down (71%, down from 87% in 2018). Furthermore, a majority of residents feel a need to increase funding to keep up with population growth (67%) and would like more police presence (62%).

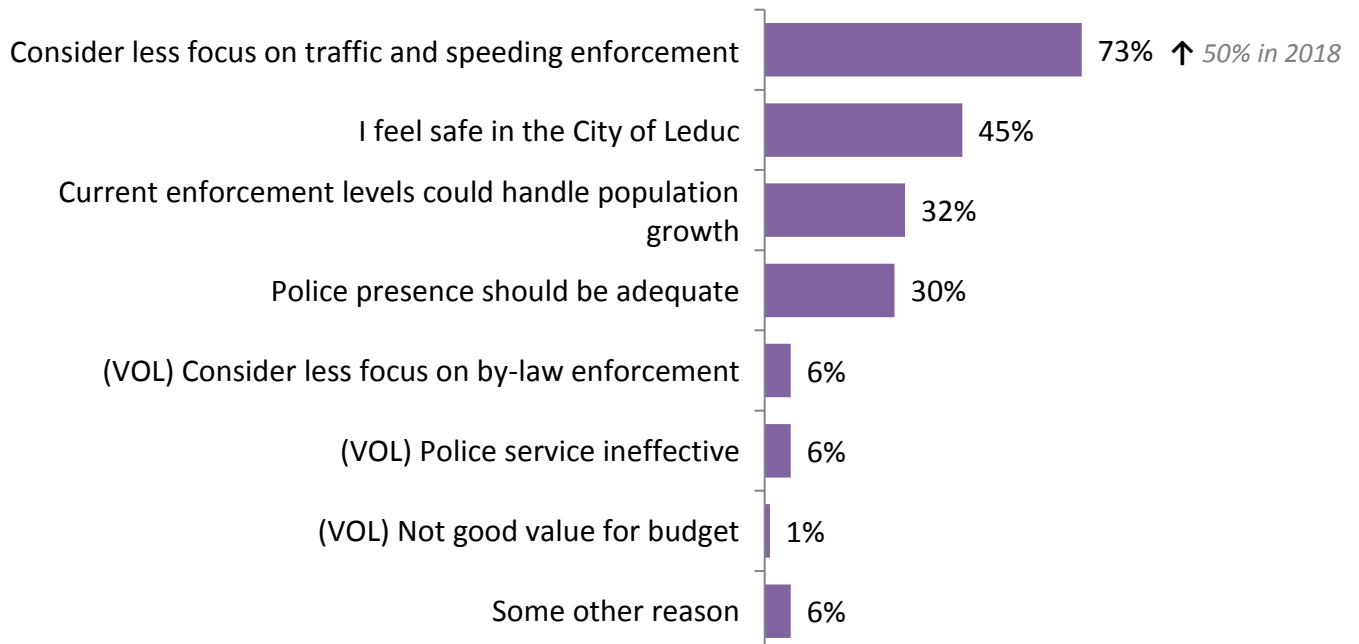
Reasons to Increase Police Protection & Enforcement Services Spending



n=112. Values may sum to more than 100% as multiple mentions were allowed.

A large majority (73%, up from 50% last year) of residents who would **decrease** spending on Police Protection and Enforcement Services suggested less focus on traffic and speeding enforcement.

Reasons to Decrease Police Protection & Enforcement Services Spending

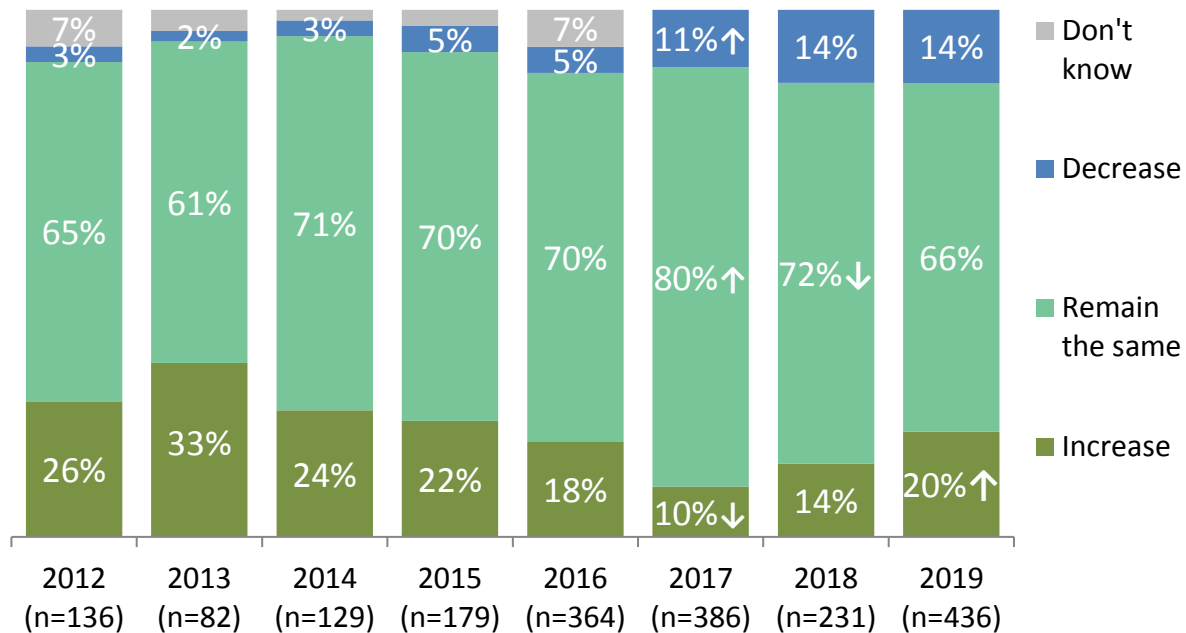


n=84. Values may sum to more than 100% as multiple mentions were allowed.

3.3.3 Snow Removal (Proposed 4%)




Compared to 2018, more residents would like Snow Removal's budget to increase (20%), while a similar percent of residents feel that the budget should either decrease (14%) or stay the same (66%).

Budget Adjustment for Snow Removal (Proposed 4%)






Values may not add to 100% due to rounding. Bars missing values are less than 5%.






Subgroups that are significantly more likely to want an **increase** in funding include:

-  33%: Those who rent their home;
-  27%: Those who oppose a decrease in services to minimize tax increases; and
-  27%: Those who prefer to increase taxes to maintain or increase services.

Subgroups significantly more likely to want funding to **remain the same** include:

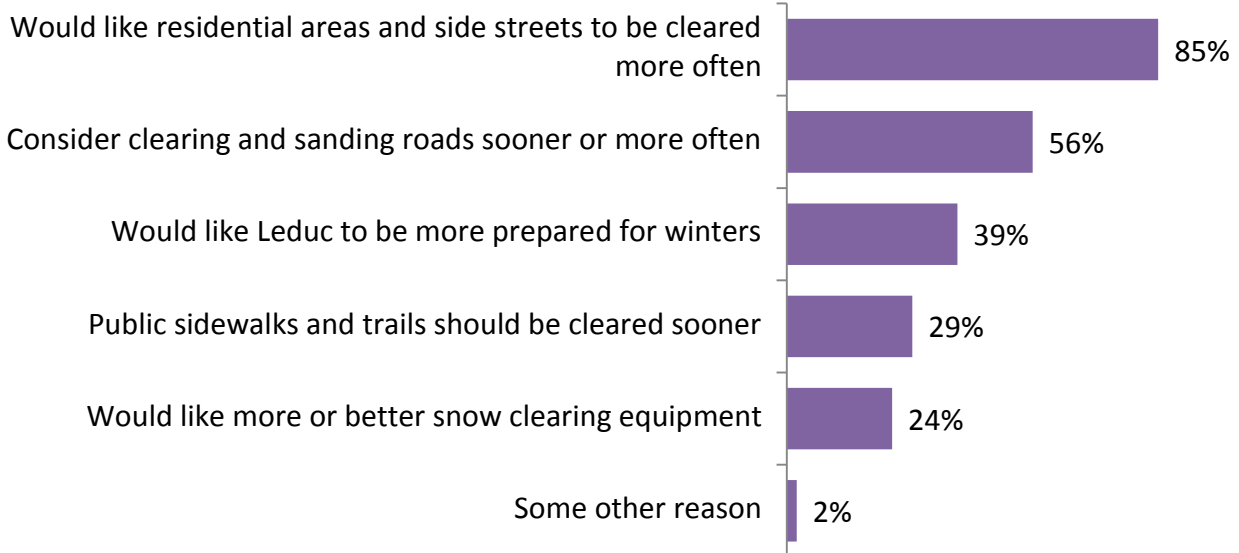
-  78%: Those who are 65 or older;
-  70%: Those who feel they get excellent/very good/good value for their taxes; and
-  70%: Those with no children in the household.

Subgroups that are significantly more likely to want a **decrease** in funding include:

-  29%: Those with a household income of \$150,000 or more;
-  26%: Those who support a decrease in services to minimize tax increases;
-  23%: Those who prefer to cut services to maintain or decrease taxes;
-  19%: Those who feel they get fair/poor value for their taxes; and
-  15%: Those who own their home.

The most common reasons mentioned by residents who would **increase** funding for *Snow Removal* are that they would like residential areas and side streets to be cleared more often (85%), would like the City to consider clearing and sanding roads sooner or more often (56%), and would like Leduc to be more prepared for winters (39%). These results are statistically consistent with the comments provided last year.

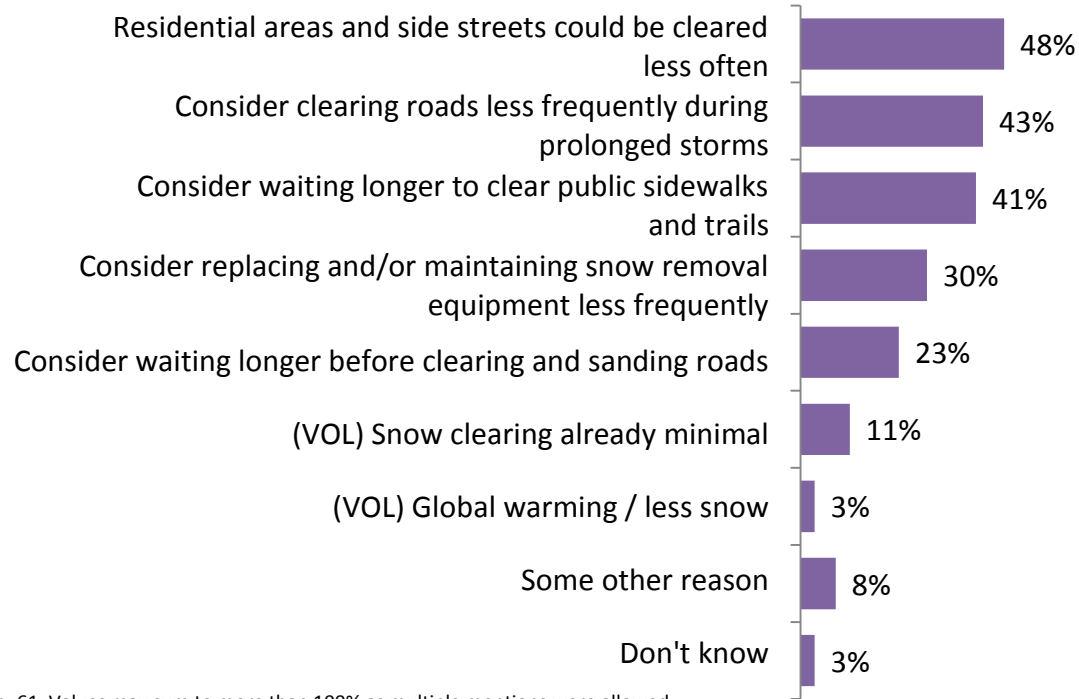
Reasons to Increase Snow Removal Spending



n=87. Values may sum to more than 100% as multiple mentions were allowed.

Nearly half (48%) of residents who would like to **decrease** funding for Snow Removal say residential and side streets could be cleared less often. Additionally, over four-in-ten would like the City to consider clearing roads less frequently during prolonged storms (43%) and to consider waiting longer to clear public sidewalks and trails (41%). These results are statistically consistent with the comments provided last year.

Reasons to Decrease Snow Removal Spending

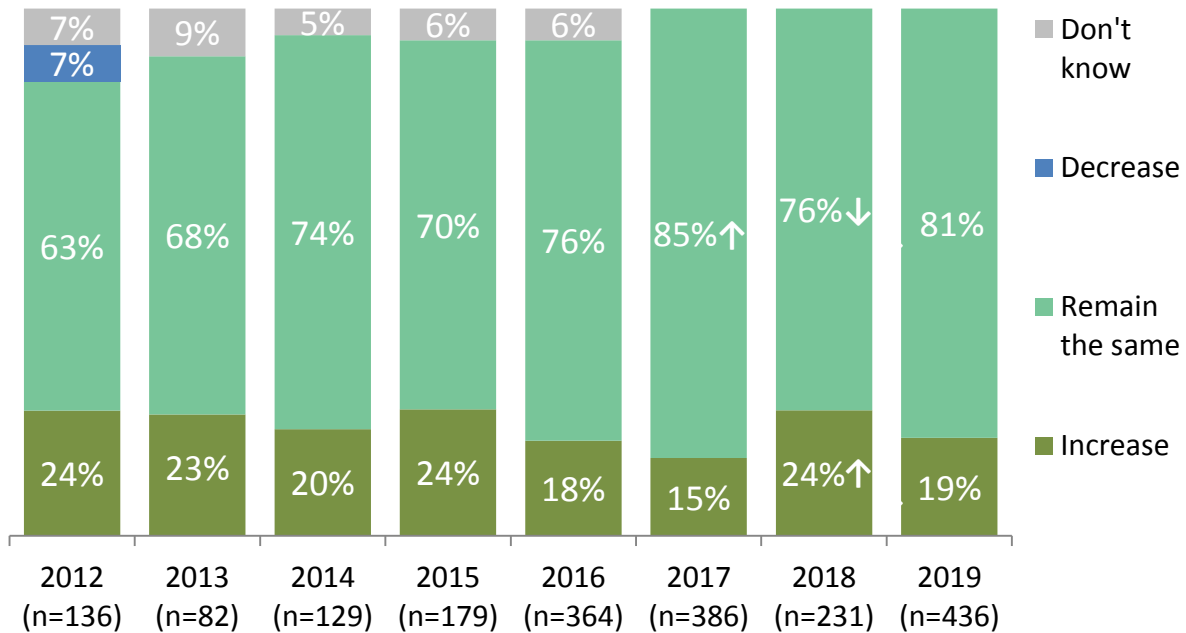


n=61. Values may sum to more than 100% as multiple mentions were allowed.

3.3.4 Fire & Ambulance Services (Proposed 19%)






Fire and Ambulance Services are contracted services provided by the City on behalf of the Province of Alberta and cannot be reduced. In 2019, a large majority would like to see the budget for fire and ambulance remain the same (81%). About one-fifth (19%) would like spending to increase, which is similar to last year.

Budget Adjustment for Fire & Ambulance Services (Proposed 19%)






Values may not add to 100% due to rounding. Bars missing values are less than 5%.

Subgroups that are significantly more likely to want an **increase** in funding include:

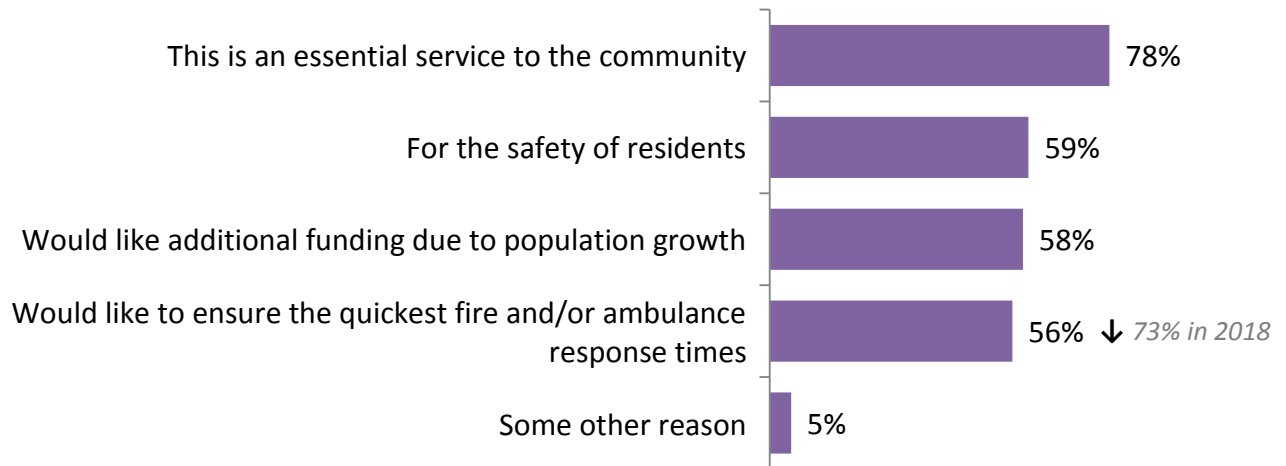
-  36%: Those who are 65 or older;
-  30%: Those who oppose decreasing services to minimize tax increases;
-  29%: Those whose household income is under \$60,000;
-  28%: Those who prefer increasing taxes to maintain or increase services; and
-  25%: Those who feel they get excellent/very good/good value for their taxes.

Subgroups that are significantly more likely to want funding to **remain the same** include

-  92%: Those who feel they get fair/poor value for their taxes;
-  91%: Those who prefer to cut services to maintain or decrease taxes; and
-  90%: Those who support decreasing services to minimize tax increases.

Residents who would **increase** spending on *Fire and Ambulance Services* most often explained that this is an essential service to the community (78%). Additionally, over half said they would increase spending for the safety of residents (59%), due to population growth (58%), and to ensure the quickest fire and/or ambulance response times (56%, down from 73% in 2018).

Reasons to Increase Fire & Ambulance Services Spending

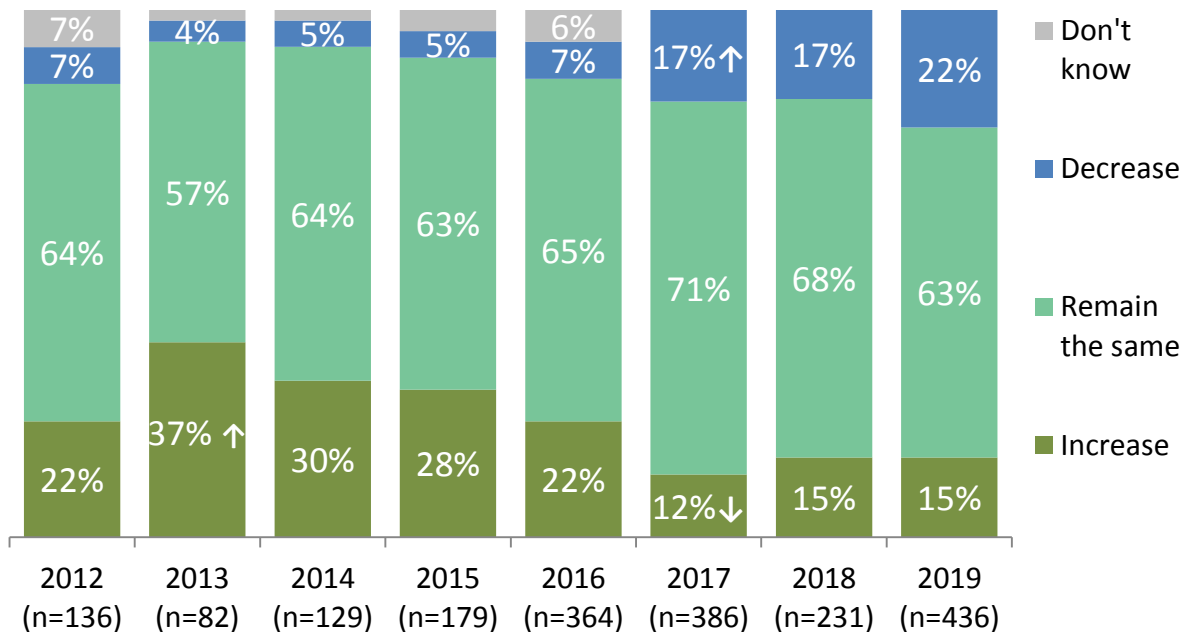


n=81. Values may sum to more than 100% as multiple mentions were allowed.

3.3.5 Public Services (Proposed 15%)




Residents' opinions regarding spending on Public Services have remained relatively stable in 2019; 15% want spending to increase, 63% want spending to remain the same, and 22% want spending to decrease.

Budget Adjustment for Public Services (Proposed 15%)






Values may not add to 100% due to rounding. Bars missing values are less than 5%.






Subgroups that are significantly more likely to want an **increase** in funding include:

-  30%: Those who rent their home;
-  27%: Those who prefer increasing taxes to maintain or increase services; and
-  22%: Those who oppose a decrease in services to minimize tax increases.

Subgroups that are significantly more likely to want funding to **remain the same** include:

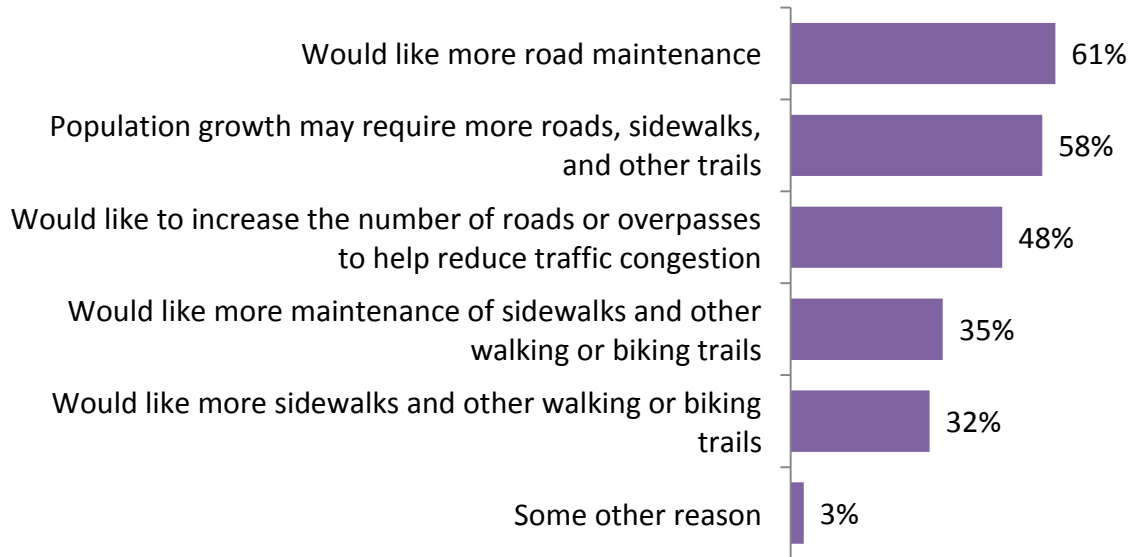
-  75%: Those who are 55 to 64 years old;
-  70%: Those who oppose decreasing services to minimize tax increases; and
-  67%: Those who feel they get excellent/very good/good value for their taxes.

Subgroups that are significantly more likely to want a **decrease** in funding include:

-  41%: Those who prefer cutting services to maintain or decrease taxes;
-  41%: Those who support decreasing services to minimize tax increases;
-  35%: Those whose household income is \$150,000 or more;
-  34%: Those who feel they get fair/poor value for their taxes; and
-  25%: Those who own their home.

When it comes to *Public Services*, those who would like an **increase** in funding primarily want more road maintenance (61%) and feel population growth may require more roads, sidewalks and other trails (58%). About half (48%) would like to increase the number of roads or overpasses to help reduce traffic congestion. These results are statistically consistent with the comments provided last year.

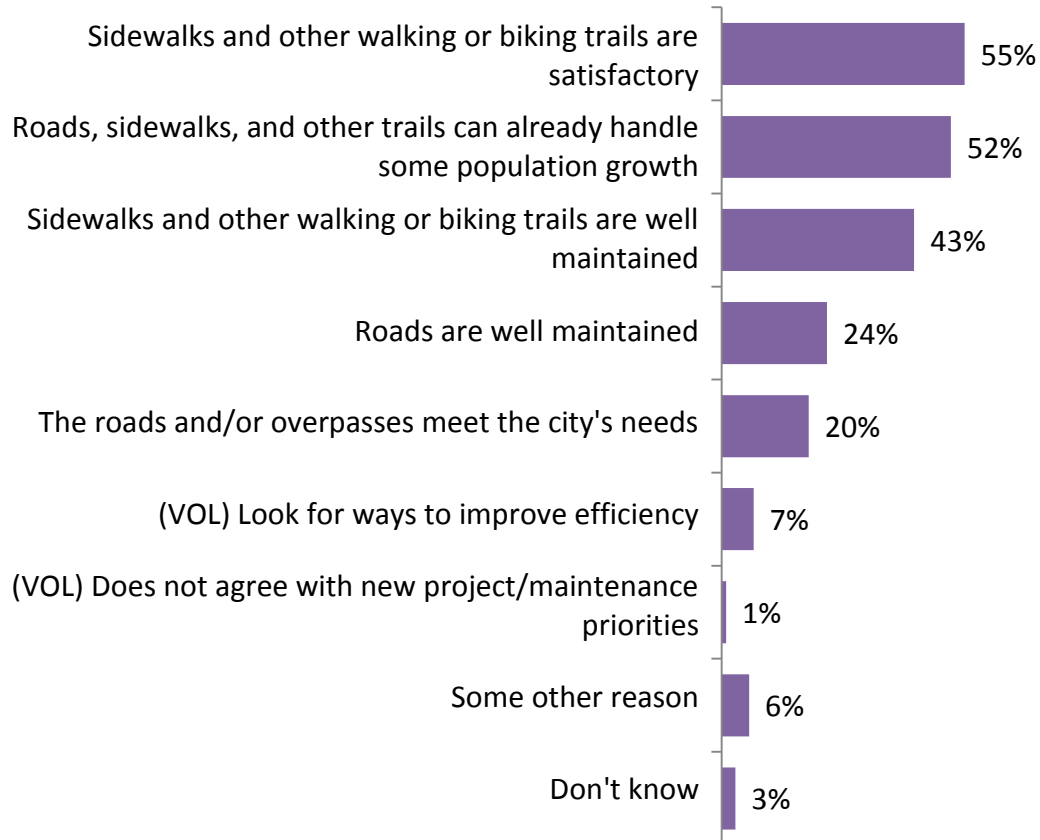
Reasons to Increase Public Services Spending



n=66. Values may sum to more than 100% as multiple mentions were allowed.

In contrast, those residents who suggested a **decrease** in funding for *Public Services* most often mentioned that sidewalks and other walking or biking trails are well satisfactory (55%), can handle some population growth (52%), and are well maintained (43%). These results are statistically consistent with the comments provided last year.

Reasons to Decrease Public Services Spending

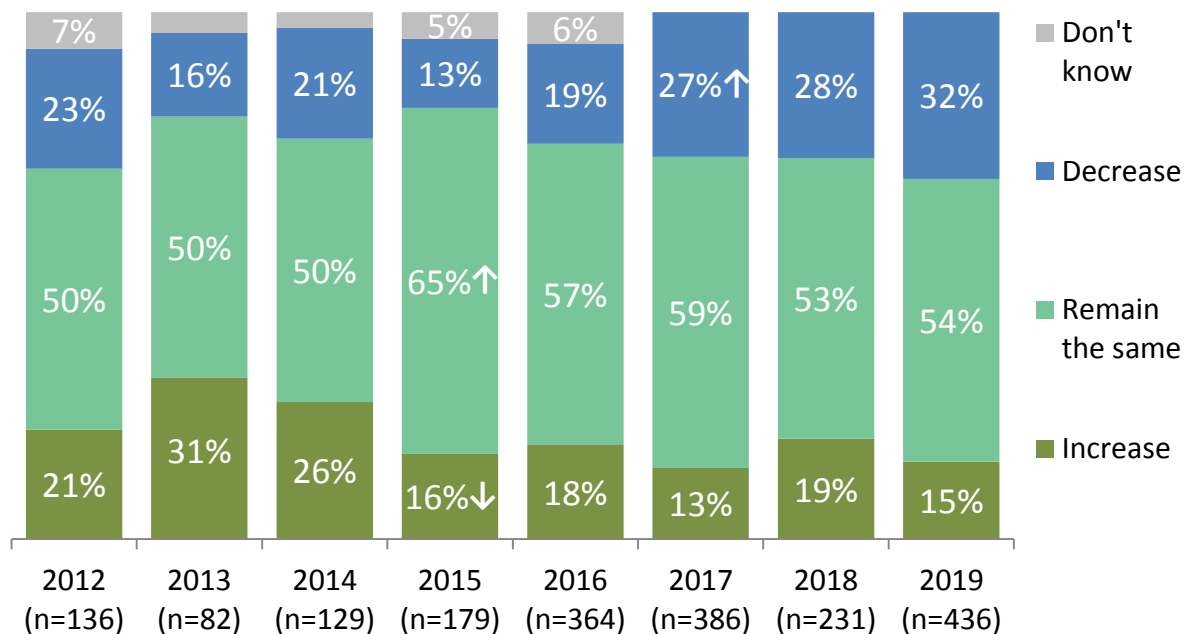


n=97. Values may sum to more than 100% as multiple mentions were allowed.

3.3.6 Public Transportation (Proposed 9%)





In 2018, just over half (54%) of stakeholders would like the budget for Public Transportation to remain the same, 15% would like to see it increase, and 32% would like the budget to decrease. These results are similar to last year.

Budget Adjustment for Public Transportation (Proposed 9%)








Values may not add to 100% due to rounding. Bars missing values are less than 5%.






Subgroups that are significantly more likely to want an **increase** in funding include:

-  37%: Those who rent their home;
-  27%: Those who prefer to increase taxes to maintain or increase service;
-  25%: Those who oppose a decrease in services to minimize tax increases; and
-  17%: Those who feel they get excellent/very good/good value for their taxes.

Subgroups that are significantly more likely to want funding to **remain the same** include:

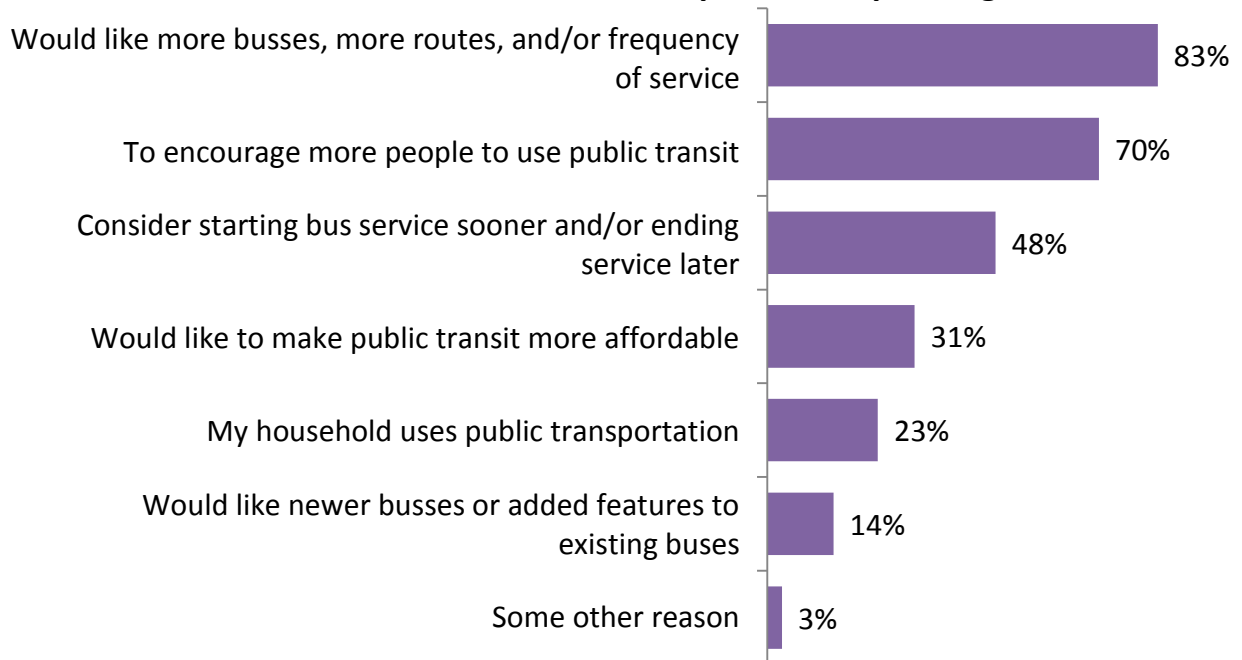
-  75%: Those who are 55 to 64 years old;
-  71%: Those who are 65 or older;
-  61%: Those who oppose a decrease in services to minimize tax increases;
-  60%: Those who feel they get excellent/very good/good value for their taxes; and
-  59%: Those who prefer to increase taxes to maintain or increase service.

Subgroups that are significantly more likely to want a **decrease** in funding include:

-  53%: Those who support a decrease in services to minimize tax increases;
-  49%: Those who prefer to cut services to maintain or decrease services;
-  47%: Those who feel they get fair/poor value for their taxes;
-  43%: Those who are 45 to 54 years old; and
-  35%: Those who own their home.

A large majority (83%) of residents who would **increase** spending on *Public Transportation* said they would like more busses, more routes, and/or increased frequency of service. Additionally, seven out of ten (70%) would also like more funds to encourage more people to use public transit. These results are statistically consistent with the comments provided last year.

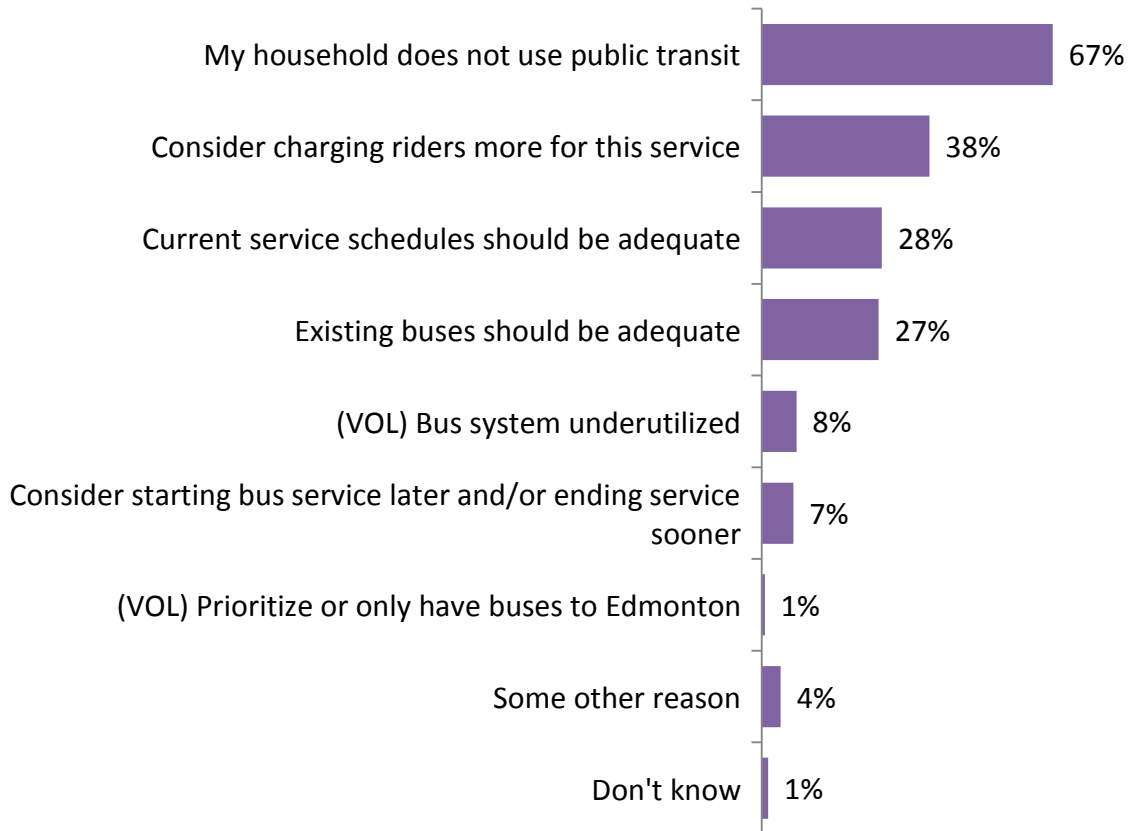
Reasons to Increase Public Transportation Spending



n=64. Values may sum to more than 100% as multiple mentions were allowed.

A lack of personal and household use of *Public Transportation* (67%) is the most common reason mentioned by residents who would **decrease** spending on Public Transit. An additional 38% suggest charging riders more for the service, while just over one-quarter feel current service schedules (28%) and existing buses (27%) should be adequate.

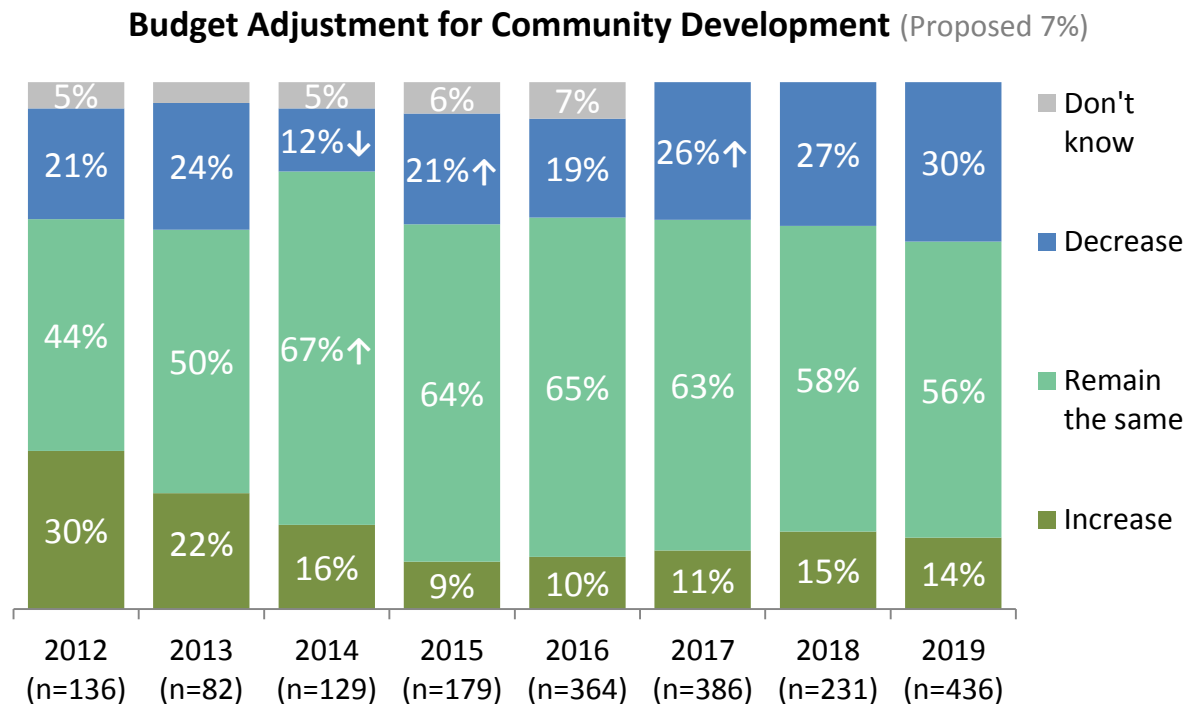
Reasons to Decrease Public Transportation Spending







n=138. Values may sum to more than 100% as multiple mentions were allowed.

3.3.7 Community Development (Proposed 7%)





Nearly one-third (30%) of stakeholders suggest that funding for Community Development should decrease, while 56% feel that funding should remain the same and 14% say it should increase. These results are all similar to those seen in 2018.







Subgroups that are significantly more likely to want an increase in **funding** include:

-  28%: Those who rent their home;
-  26%: Those who prefer increasing taxes to improve or maintain services;
-  20%: Those who oppose a decrease in services to minimize tax increases; and
-  20%: Those between the ages of 18 and 34.

Subgroups that are significantly more likely to want funding to **remain the same** include:

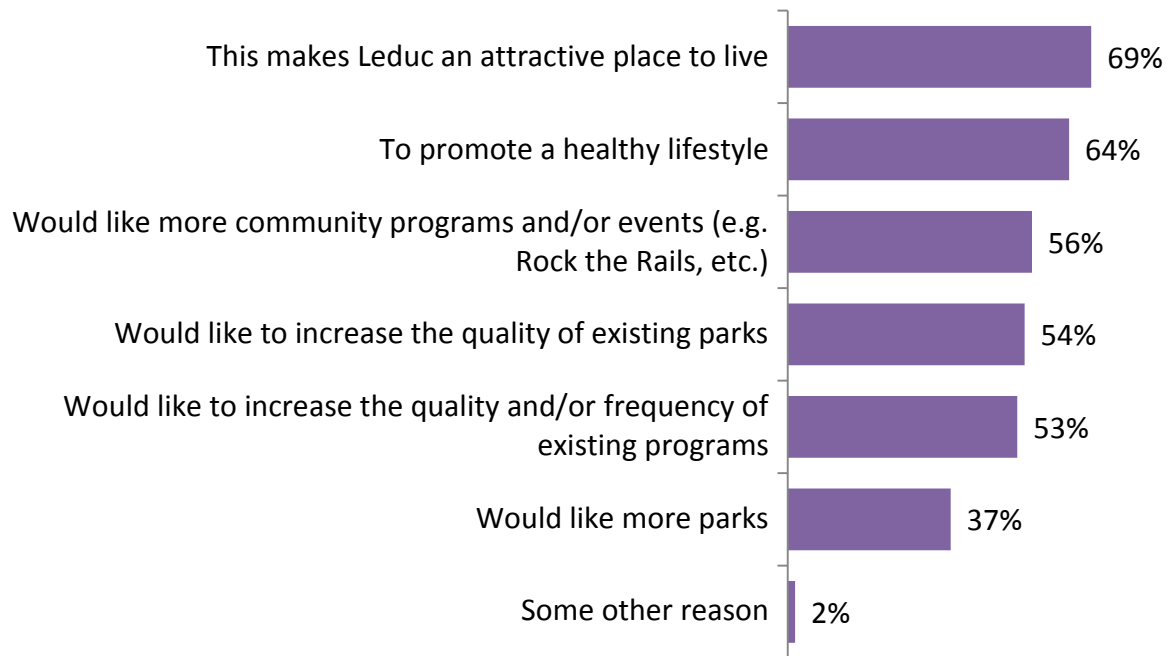
-  71%: Those who are 65 and older;
-  70%: Those who are between 55 and 64 years old;
-  63%: Those who oppose a decrease in services to minimize tax increases; and
-  61%: Those who feel they get good/very good/excellent value for taxes.

Subgroups that are significantly more likely to want a **decrease** in funding include:

-  48%: Those who prefer cutting services to maintain or decrease taxes;
-  47%: Those who support decreasing services to minimize tax increases;
-  43%: Those who feel they get fair/poor value for their taxes; and
-  33%: Those who own their home.

Those residents who would **increase** spending on *Community Development* mentioned a number of different reasons, with making Leduc an attractive place to live (69%) and promoting a healthy lifestyle (64%) mentioned most often. These results are statistically consistent with the comments provided last year.

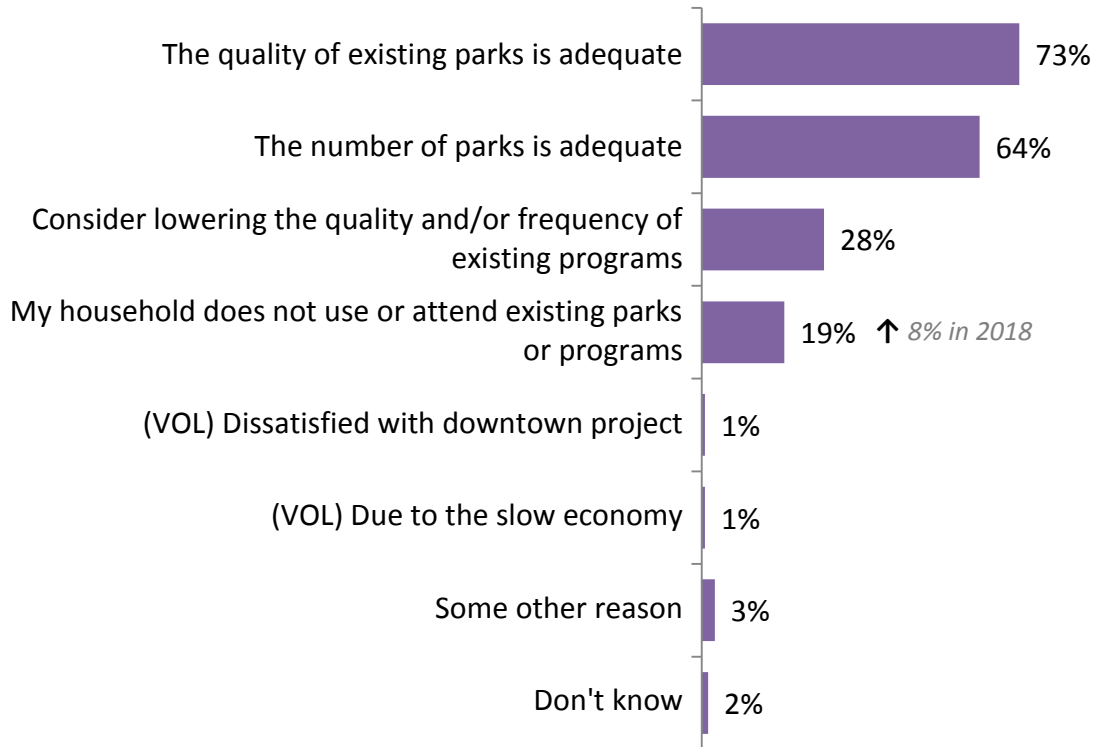
Reasons to Increase Community Development Spending



n=59. Values may sum to more than 100% as multiple mentions were allowed.

Residents who would **decrease** spending on *Community Development* were mostly split between feeling that the quality (73%) and number (64%) of existing parks are adequate. This year, stakeholders are more likely to say their household does not use or attending existing parks or programs (19%, up from 8% in 2018).

Reasons to Decrease Community Development Spending

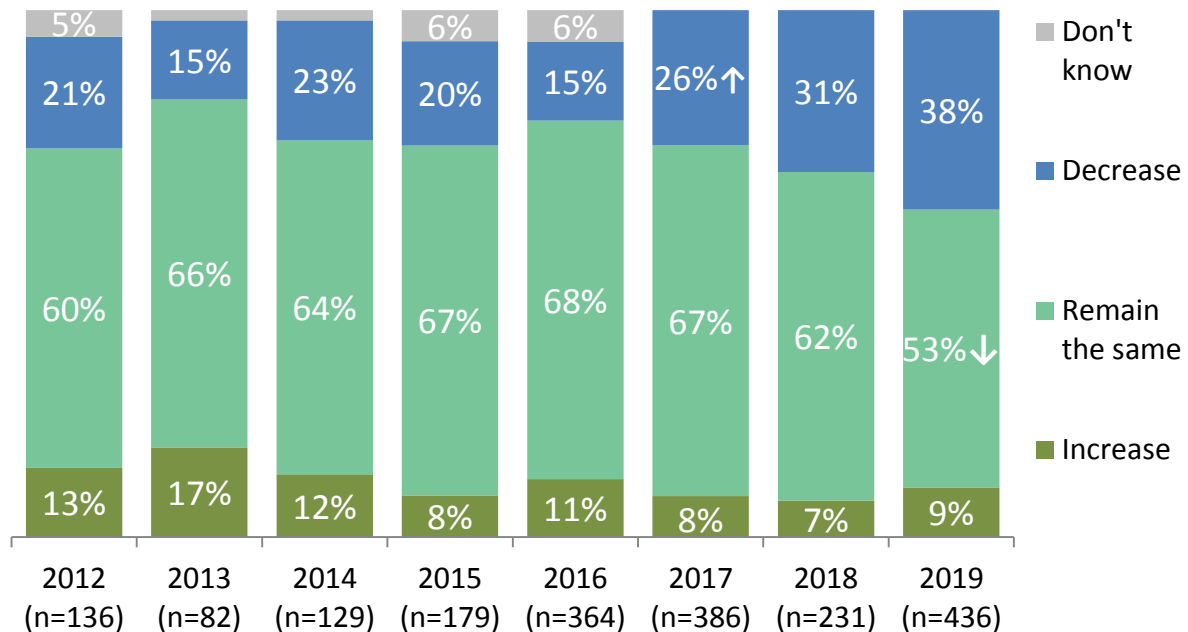


n=132. Values may sum to more than 100% as multiple mentions were allowed.

3.3.8 Library Services (Proposed 2%)





Few residents feel that the budget for Library Services should increase (9%). In contrast, over one-third (38%) feel that the budget should decrease, and the remaining 53% (down from 62% in 2018) feel that the budget should stay the same.

Budget Adjustment for Library Services (Proposed 2%)







Values may not add to 100% due to rounding. Bars missing values are less than 5%.




Subgroups that are significantly more likely to want an **increase** in funding include:

-  19%: Those who rent their home;
-  17%: Those who prefer to increase taxes to maintain or increase services;
-  17%: Those who oppose a decrease in services to minimize tax increases; and
-  12%: Those who feel they get good/very good/excellent value for taxes.

Subgroups that are significantly more likely to want funding to **remain the same** include:

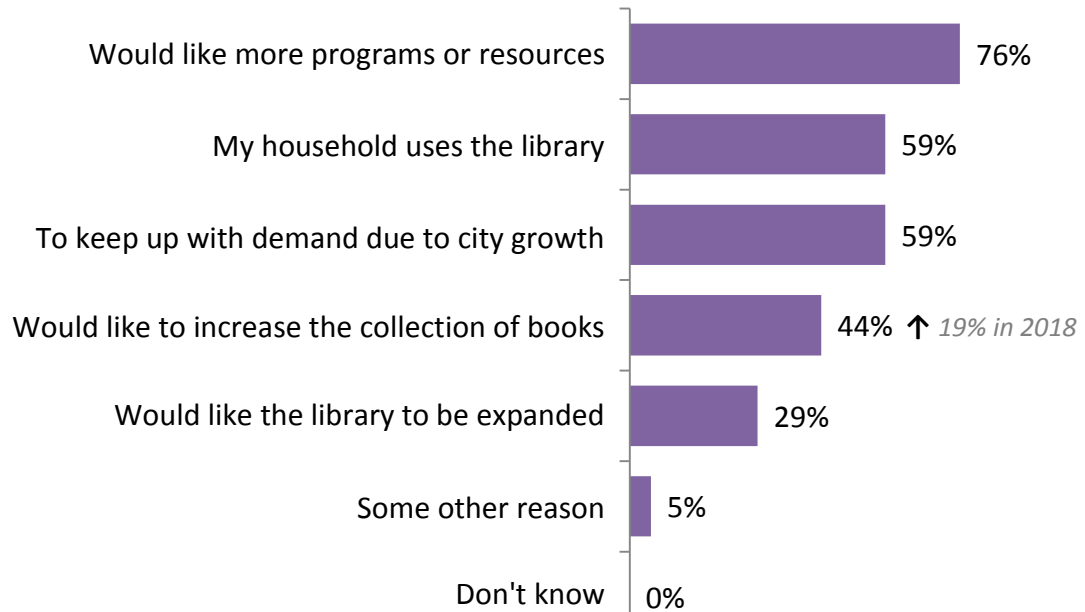
-  69%: Those who are 65 and older;
-  61%: Those who oppose a decrease in services to minimize tax increases;
-  60%: Those who prefer to increase taxes to maintain or increase services; and
-  57%: Those who feel they get good/very good/excellent value for taxes.

Subgroups that are significantly more likely to want a **decrease** in funding include:

-  57%: Those who support a decrease in services to minimize tax increases;
-  53%: Those who prefer to cut services to maintain or decrease taxes; and
-  49%: Those who feel they get fair/poor value for their taxes;

The most common reasons given by those who would like *Library Services'* budget to **increase** are wanting more programs or resources (76%), the respondents household uses the library (59%), and to keep up with demand due to city growth (59%). This year, stakeholders are more likely to cite wanting to increase the collection of books (44%, up from 19% in 2018) as a reason to increase spending.

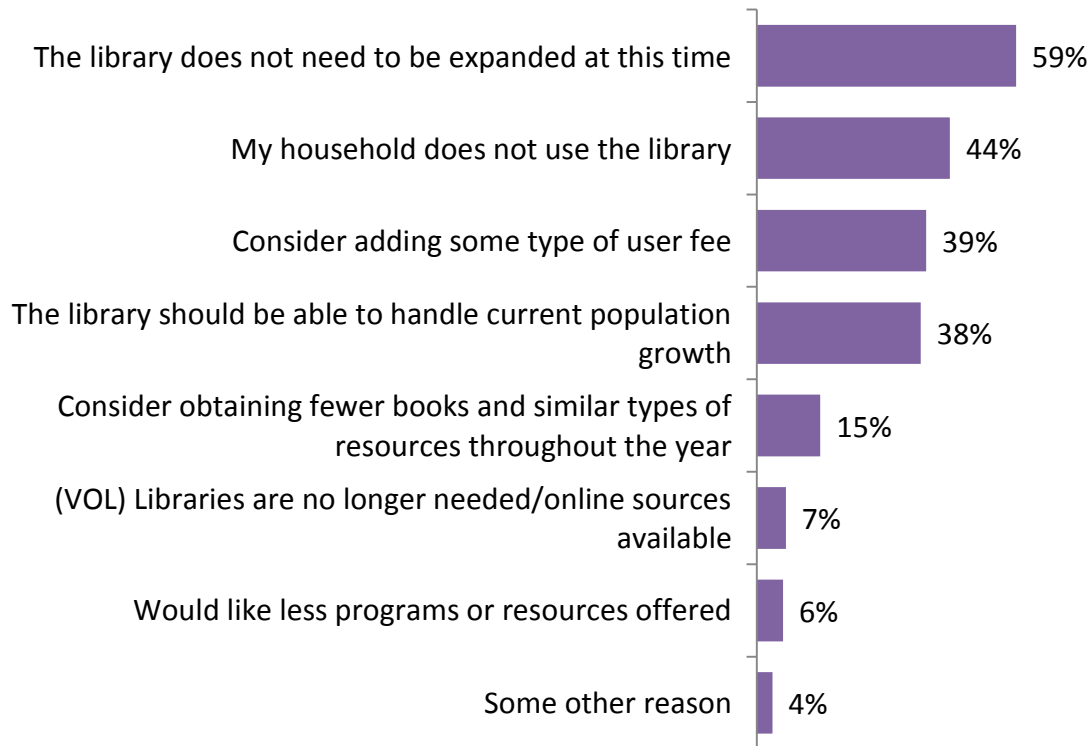
Reasons to Increase Library Services Spending



n=41. Trending is not analyzed because 2018 has fewer than 30 responses. Values may sum to more than 100% as multiple mentions were allowed.

Over half (59%) of those residents who would like *Library Services'* budget to **decrease** mentioned that an expansion is not needed at this time. Additionally, over two-fifths (44%) mentioned that their household does not use the library, 39% suggested adding a user fee, and 38% suggested that the library should be able to handle current population growth. These results are statistically consistent with the comments provided last year.

Reasons to Decrease Library Services Spending

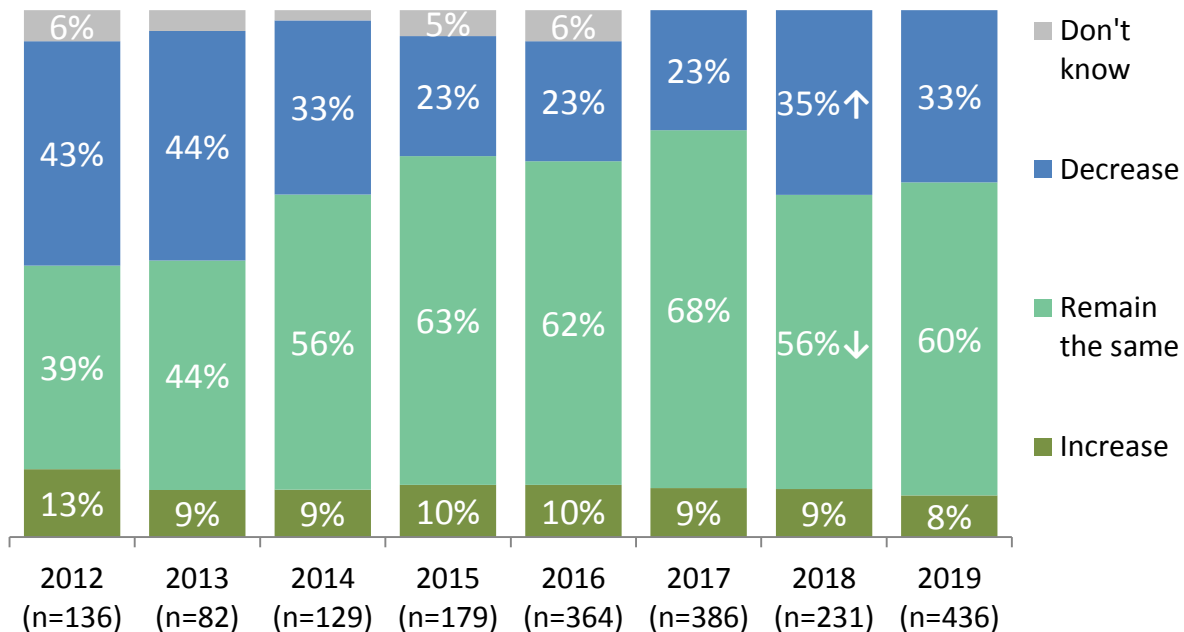


n=165. Values may sum to more than 100% as multiple mentions were allowed.

3.3.9 Leduc Recreation Centre Operations (Proposed 10%)


Residents' opinions regarding spending on Leduc Recreation Centre Operations are similar to those seen in 2018. Less than one-in-ten (8%) want spending to increase, over half (60%) want spending to remain the same, and one-third (33%) want spending to decrease.

Budget Adjustment for Leduc Recreation Centre Operations (Proposed 10%)








Values may not add to 100% due to rounding. Bars missing values are less than 5%.





Subgroups that are significantly more likely to want an **increase** in funding include:

-  14%: Those who prefer to increase taxes to maintain or increase services.

Subgroups that are significantly more likely to want funding to **remain the same** include:

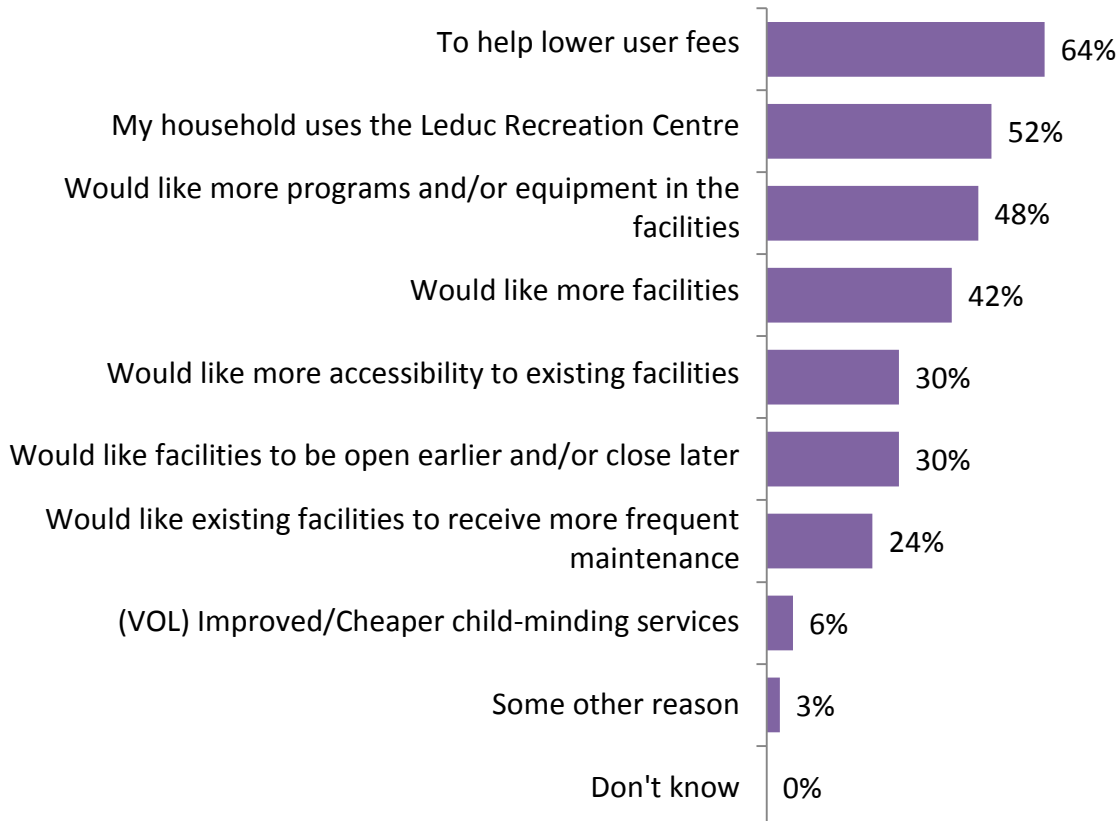
-  75%: Those who rent their homes;
-  72%: Those who oppose a decrease in services to minimize tax increases;
-  71%: Those who are 55 to 64 years old;
-  70%: Those who prefer to increase taxes to maintain or increase services; and
-  67%: Those who feel they get good/very good/excellent value for taxes.

Subgroups that are significantly more likely to want a **decrease** in funding include:

-  51%: Those who prefer to cut services to maintain or decrease taxes;
-  49%: Those who support decreasing services to minimize tax increases;
-  48%: Those who feel they get fair/poor value for their taxes; and
-  36%: Those who own their home.

Wanting lower user fees (64%) is the most mentioned reason provided by residents who would increase spending on *Leduc Recreation Centre Operations*, followed by because their households uses the centre (52%), and wanting more programs and/or equipment (48%). Some examples include more pool facilities (e.g. lazy river, additional slide), more programs/equipment suitable for seniors, space for hockey, a field house, gym, racquet court, curling rink, and climbing wall.

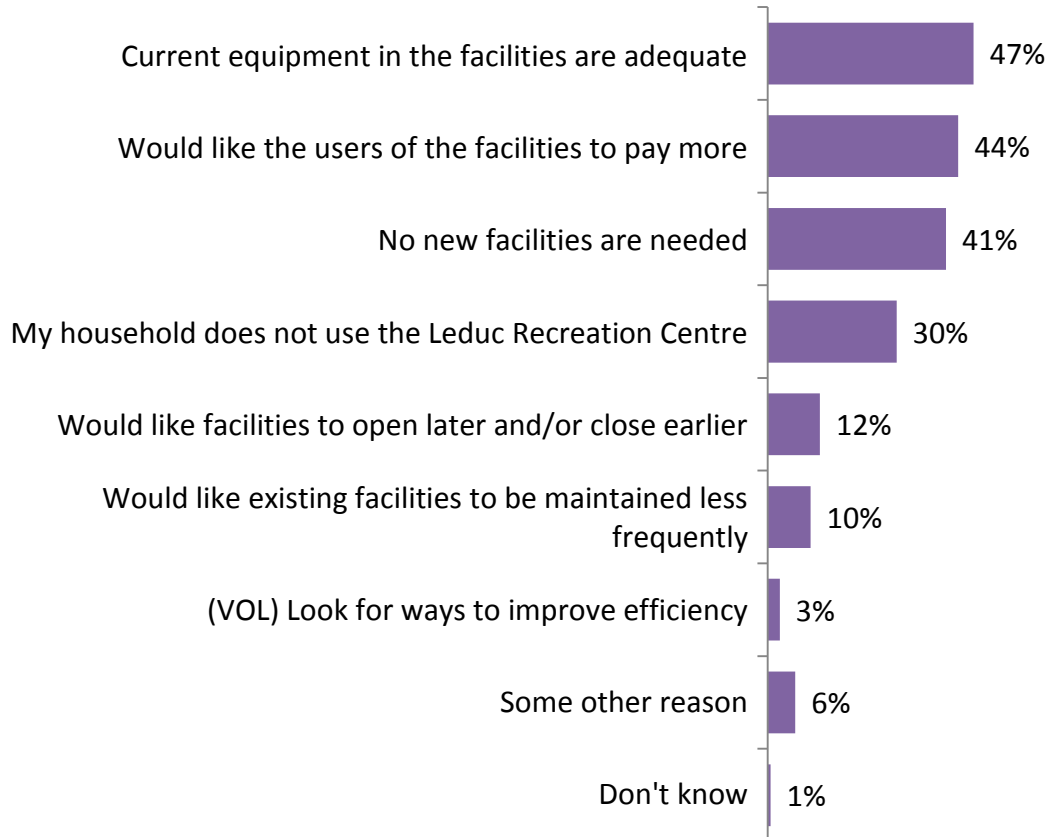
Reasons to Increase Leduc Recreation Centre Operations Spending



n=33. is not analyzed because 2018 has fewer than 30 responses. Values may sum to more than 100% as multiple mentions were allowed.

Nearly half of residents who would **decrease** spending on *Leduc Recreation Centre Operations* either feel current equipment in the facilities is adequate (47%) or would like users of the facility to pay more (44%). Additionally, 41% feel that no new facilities are needed. These results are statistically consistent with the comments provided last year.

Reasons to Decrease Leduc Recreation Centre Operations Spending

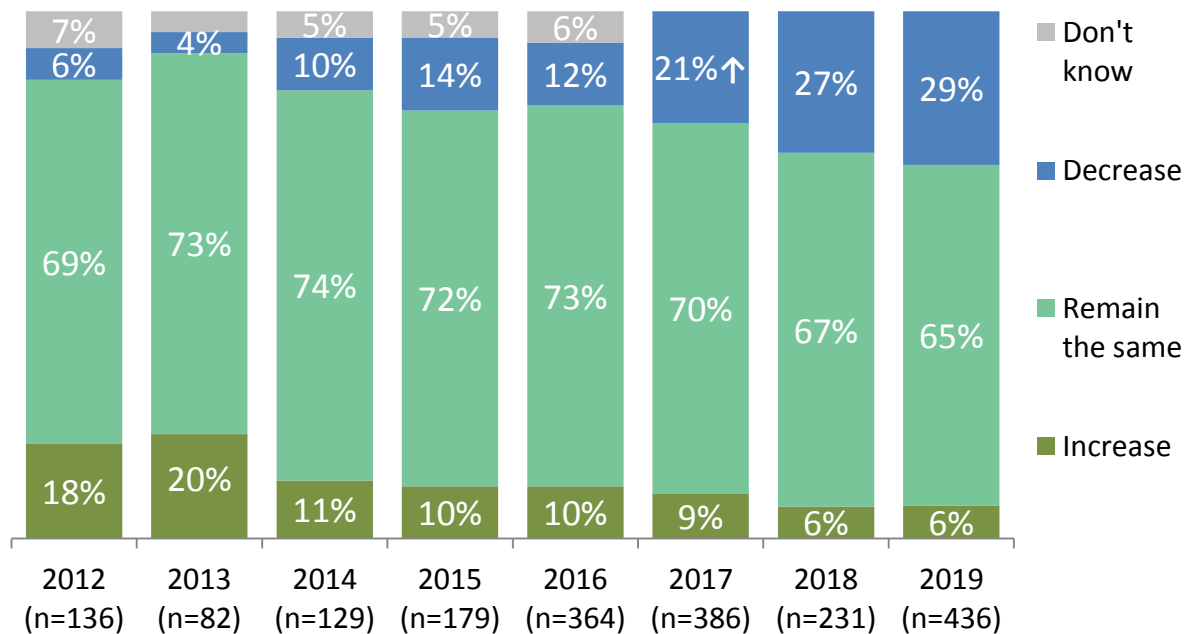


n=142. Values may sum to more than 100% as multiple mentions were allowed.

3.3.10 Parks & Athletic Field Maintenance (Proposed 9%)




Similar to 2018, 29% of residents feel that the budget for Parks and Athletic Field Maintenance should decrease compared to only 6% who feel that the budget should increase. Also similar to 2018, the remaining 65% think that the budget should remain the same.

Budget Adjustment for Parks & Athletic Field Maintenance (Proposed 9%)







Values may not add to 100% due to rounding. Bars missing values are less than 5%.





Subgroups that are significantly more likely to want an **increase** in funding include:

-  16%: Those who rent their home;
-  11%: Those who prefer to increase taxes to maintain or increase services; and
-  10%: Those who oppose a decrease in services to minimize tax increases.

Subgroups that are significantly more likely to want funding to **remain the same** include:

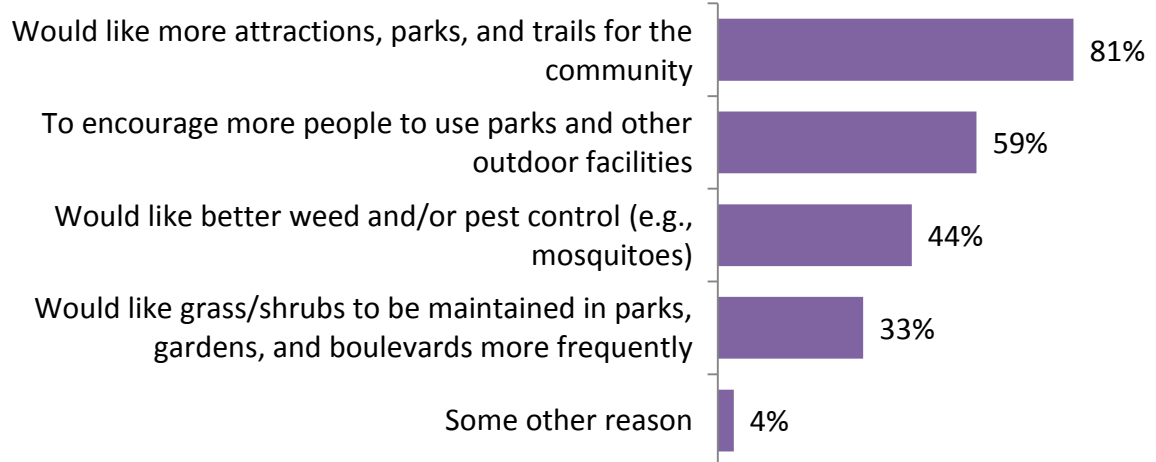
-  78%: Those who prefer to increase taxes to maintain or increase services;
-  77%: Those who oppose a decrease in services to minimize tax increases;
-  74%: Those who are on leave/homemaker/student/not employed/retired; and
-  72%: Those who feel they get good/very good/excellent value for taxes.

Subgroups that are significantly more likely to want a **decrease** in funding include:

-  48%: Those who support a decrease in services to minimize tax increases;
-  47%: Those who prefer to cut services to maintain or decrease taxes;
-  44%: Those who feel they get fair/poor value for their taxes; and
-  42%: Those who are between 45 and 54 years old.

The top reason that stakeholders would like to **increase** spending on *Parks and Athletic Field Maintenance* is wanting more attractions, parks and trails for the community (81%). Over half (59%) said they want to encourage more people to use parks and other outdoor facilities.

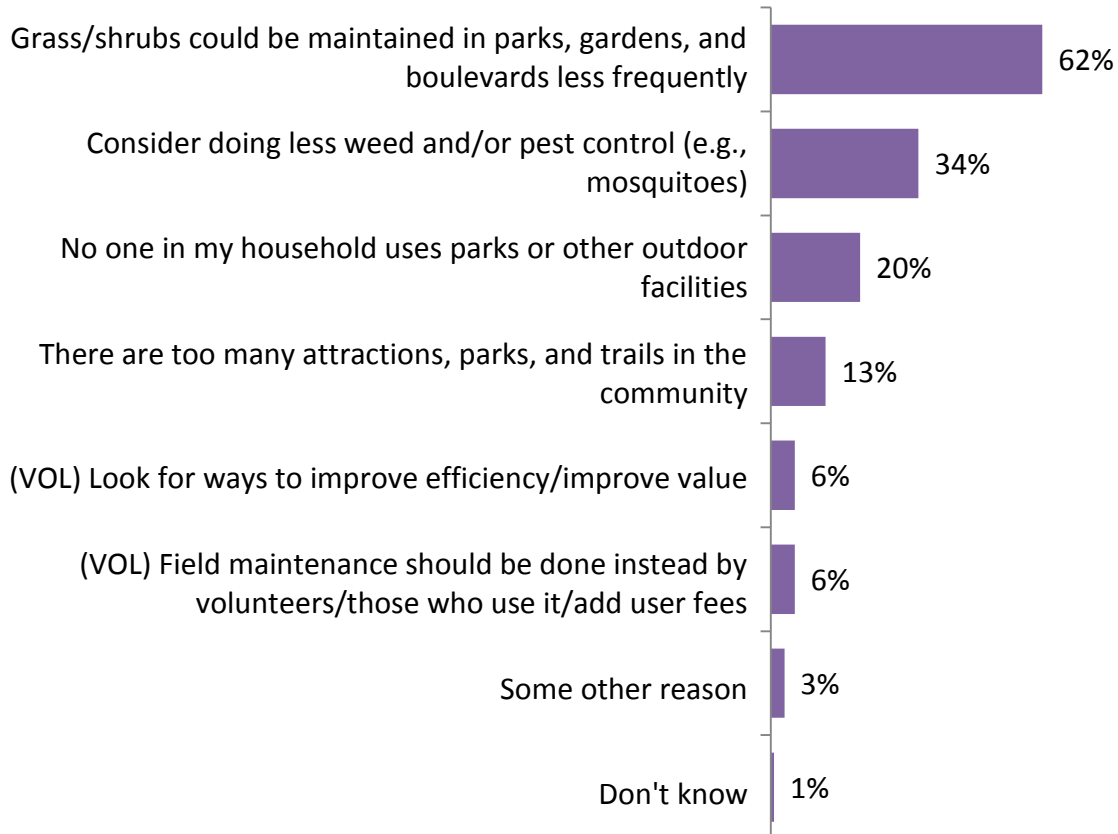
Reasons to Increase Parks & Athletic Field Maintenance Spending



n=27. Due to the base being less than n=30, interpret with caution. Trending is not analyzed because both 2018 and 2019 results have fewer than 30 responses. Values may sum to more than 100% as multiple mentions were allowed.

Residents who would like a **decrease** in funding for *Parks and Athletic Field Maintenance* were more unified in their reasons with about three-fifths (62%) mentioning that grass and shrubs could be maintained in parks, gardens, and boulevards less frequently, and one-third (34%) suggest considering less weed and pest control. These results are statistically consistent with the comments provided last year.

Reasons to Decrease Parks & Athletic Field Maintenance Spending

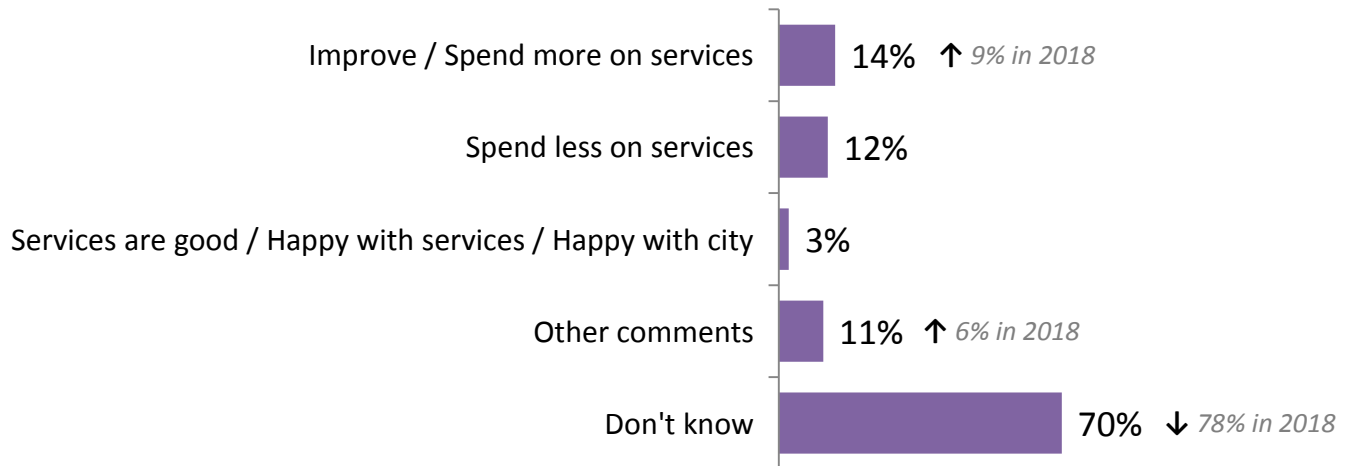


n=127. Values may sum to more than 100% as multiple mentions were allowed.

3.3.11 Other Variable Spending Feedback

After residents rated their preference for how the City should allocate funds, they were provided with an additional chance to offer any other feedback on spending that may not have already been covered. Given that they had just provided feedback for the ten different services categories, only 30% provided further feedback. In total, 14% (up from 9% in 2018) reiterated that they would like spending on services to **increase** (the top being 4% mentioning public services, 3% on services in general, and 2% on parks and athletic field maintenance), compared to 12% who reiterated that they wanted spending to **decrease**.

Other Variable Spending Feedback

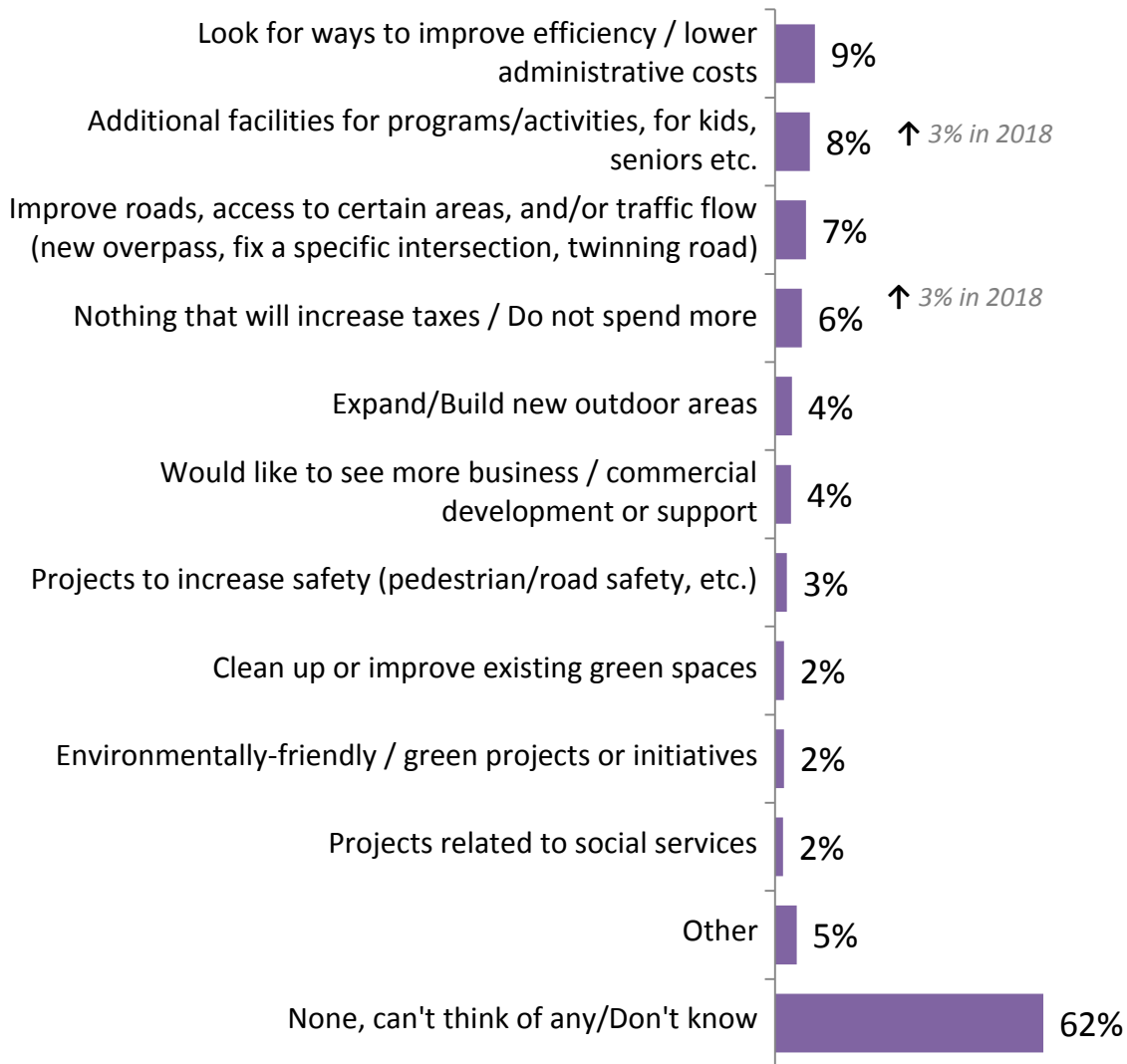


n=436. Values may sum to more than 100% as multiple mentions were allowed.

3.4 Other Projects and Priorities

Residents were provided an opportunity to state other projects or goals for the City to consider. The majority (62%) could not think of any other projects or goals. However, the top suggestion was to look for ways to improve efficiency and/or lower administrative costs (9%). This year, stakeholders were more likely to mention additional facilities for programs/activities, for kids, seniors, etc. (8%, up from 3% in 2018), and nothing that will increase taxes / do not spend more (6%, up from 3% in 2018).

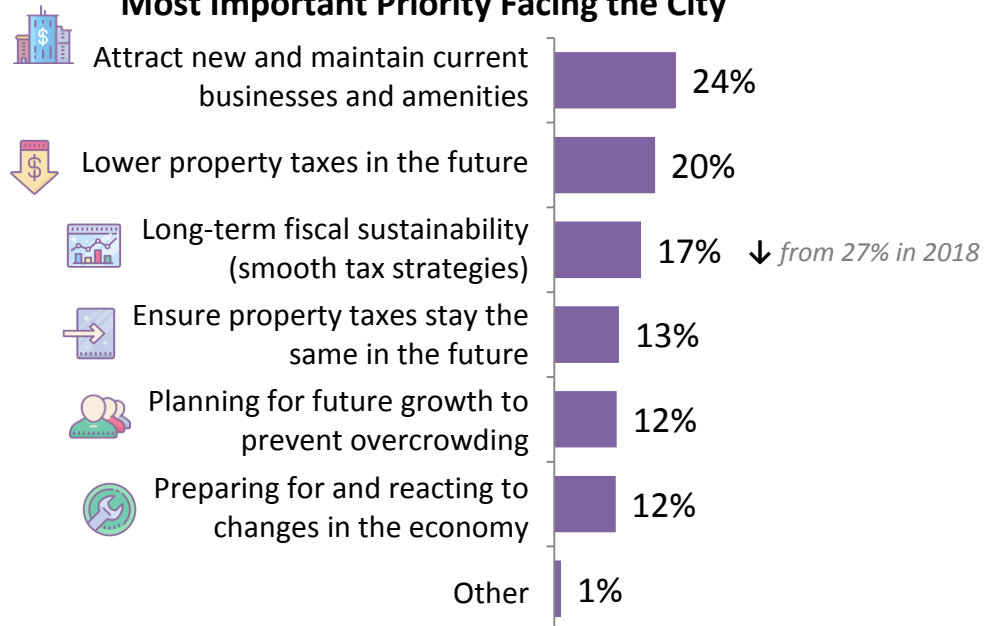
Other Projects of Goals to Consider



n=436. Values may sum to more than 100% as multiple mentions were allowed.

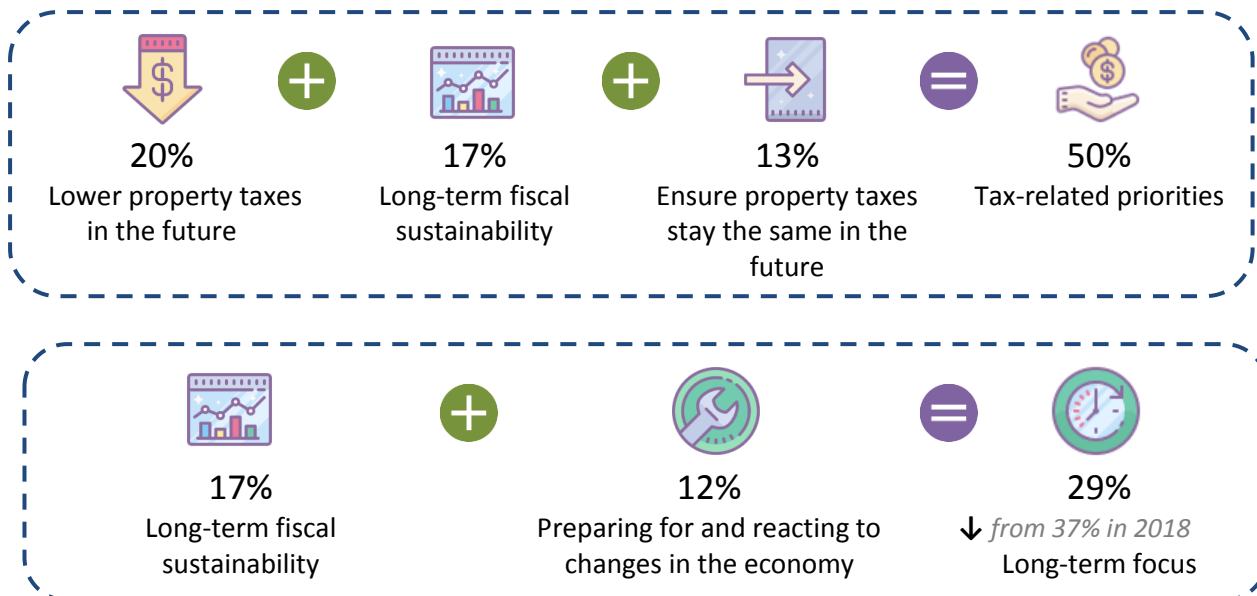
Finally, when asked about the top priority facing the City, about one-quarter (24%) would like the City to attract new and maintain current businesses and amenities. A further 20% would like the City to find ways to lower property taxes in the future, 17% chose long-term fiscal sustainability (i.e. smooth tax strategies, down from 27% in 2018), and 13% would like the City to ensure property taxes stay the same in the future.

Most Important Priority Facing the City



n=436. Values may not add to 100% due to rounding.

After grouping some of the categories, we find that 50% of residents would like the City to prioritize the taxation of residents, while 29% (down from 37% in 2018) would like the City to have a long-term focus.



4 Appendices

4.1 Resident Demographics

	Percent of Residents							
	2019 (n=436)	2018 (n=231)	2017 (n=386)	2016 (n=364)	2015 (n=179)	2014 (n=129)	2013 (n=82)	2012 (n=136)
Age								
18 to 24 years	6%	5%	3%	1%	2%	1%	2%	1%
25 to 34 years	23%	35%	27%	18%	20%	29%	27%	30%
35 to 44 years	31%	30%	24%	24%	29%	28%	27%	40%
45 to 54 years	16%	13%	15%	19%	21%	16%	24%	15%
55 to 64 years	13%	10%	18%	19%	13%	14%	7%	4%
65 years or older	10%	6%	12%	17%	15%	8%	10%	4%
Not stated	1%	0%	1%	3%	1%	5%	2%	5%
Employment Status								
Working full time, including self-employment (more than 30 hours/ week)	67%	68%	59%	57%	73%	74%	74%	72%
Working part time, including self-employment (30 hours per week or less)	10%	8%	10%	9%	10%	8%	5%	10%
On leave (disability, paternity, etc.)	2%	6%	3%	n/a	n/a	n/a	n/a	n/a
Homemaker	4%	3%	5%	6%	3%	9%	6%	12%
Student	1%	3%	2%	1%	0%	0%	1%	0%
Not employed	3%	2%	3%	7%	0%	0%	4%	0%
Retired	9%	8%	13%	18%	11%	8%	6%	4%
Prefer not to answer	4%	3%	4%	2%	2%	2%	4%	2%
Household Income								
Under \$20,000	1%	1%	1%	n/a	n/a	n/a	n/a	n/a
\$20,000 to \$39,999	5%	2%	4%	n/a	n/a	n/a	n/a	n/a
\$40,000 to \$59,999	8%	7%	11%	n/a	n/a	n/a	n/a	n/a
\$60,000 to \$79,999	10%	13%	11%	n/a	n/a	n/a	n/a	n/a
\$80,000 to \$99,999	14%	12%	12%	n/a	n/a	n/a	n/a	n/a
\$100,000 to \$124,999	17%	16%	18%	n/a	n/a	n/a	n/a	n/a
\$125,000 to \$149,999	11%	11%	10%	n/a	n/a	n/a	n/a	n/a
\$150,000 or more	18%	23%	16%	n/a	n/a	n/a	n/a	n/a
Prefer not to answer	17%	15%	17%	n/a	n/a	n/a	n/a	n/a
Primary Residence								
Own	86%	85%	88%	92%	93%	89%	90%	90%
Rent	13%	12%	10%	5%	7%	8%	9%	7%
Not stated	1%	3%	2%	3%	0%	3%	1%	3%

City of Leduc Employee?								
Yes	8%	6%	8%	6%	7%	9%	6%	8%
No	87%	90%	88%	91%	92%	90%	92%	89%
Not stated	4%	3%	4%	3%	1%	2%	2%	3%
Children (under 18) in Household?								
Yes	43%	47%	40%	n/a	n/a	n/a	n/a	n/a
No	55%	52%	58%	n/a	n/a	n/a	n/a	n/a
Prefer not to answer	2%	1%	2%	n/a	n/a	n/a	n/a	n/a

4.2 Survey

What follows is the paper version of the survey. The online version of the survey was slightly different as completing surveys online allows for:

- Question randomization (the order of the B questions were randomized);
- Level randomization (the order of some lists were randomized);
- Response ordering (for example, some residents saw “Strongly oppose” first and others saw “Strongly support” first in Q2);
- Conditional text (for example, online Q1b asks why they feel they receive <Q1a value>); and
- Popup text (the ability to provide additional information in the form of a popup only to those who want it).



Intro1

Have your say in your city's budget planning process! The City of Leduc is committed to gathering input from citizens regarding the planning for the future of the City, as demonstrated through the Citizen Satisfaction Survey and Community Visioning Workshops. In 2019, the City is seeking input from citizens to assist in the 2020 budget planning process through this survey.

The budget is a plan for tomorrow's Leduc and this is your chance to share your thoughts with City Council and Administration to help guide the 2020 budget. Doing so makes you eligible to **enter a draw to win tickets to a performance series of 3 shows at Maclab Theatre for the Performing Arts (valued at \$120).**

We want to hear from you! You can complete this paper survey or you can complete the survey online using this link:

<http://surveys.advanis.ca/leduc2020budget>

To ensure your confidentiality, the third-party vendor Advanis Inc. has been hired to ensure only aggregated results are shared. There will be no way for anyone to tie the responses you provide back to you.

Advanis' Privacy Policy can be found here: http://www.advanis.ca/privacy_policy2.html

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Intro2

Please read each question and statement carefully. For each question, please select the response(s) that best represents your point of view.

Please respond before **May 31, 2019**.

To begin, how old are you?

(Select one)

- ☐ 15 or younger
- ☐ 16 or 17
- ☐ 18 to 24
- ☐ 25 to 34
- ☐ 35 to 44
- ☐ 45 to 54
- ☐ 55 to 64
- ☐ 65 or older

D1

Do you live **within the city limits** of Leduc?

(Select one)

- ☐ Yes
☐ No

D1a

Do you own or rent your primary residence in the City of Leduc?

(Select one)

- ☐ Own
☐ Rent
☐ Not applicable

Q0

A portion of property tax is collected on behalf of the Province of Alberta to pay for education.

To the best of your knowledge, what percent of property tax is collected on behalf of the Province of Alberta to pay **for education**?

_____ %
☐ Don't know

Q1a

In fact, of property tax collected in 2019:

- **28%** is collected *on behalf of the province* to pay for **education**.
- **72%** goes to the *City of Leduc* to fund **city services**.



Thinking about the **72%** used to fund **city services**, would you say you receive...?

(Select one)

- ☐ Excellent value
☐ Very good value
☐ Good value
☐ Fair value
☐ Poor value
☐ Don't know

Q1b/Q1c

What is the **main reason** you feel that way?

Q2

The City of Leduc understands and recognizes that residents' desire to keep tax increases to a minimum. In order to do this, the city may need to consider reducing current service levels.

Would you oppose or support a **decrease in service levels** to minimize tax increases in 2020?

(Select one)

- ☐ **Strongly oppose** a decrease in service levels
- ☐ **Somewhat oppose** a decrease in service levels
- ☐ **Neither oppose nor support** a decrease in service levels
- ☐ **Somewhat support** a decrease in service levels
- ☐ **Strongly support** a decrease in service levels
- ☐ Don't know

Q2a

Why do you feel this way?

Q3

Next, thinking about the City of Leduc infrastructure (public buildings, road, etc.) and services overall, which of the following tax strategies **best represents** your preference?

(Select one)

- ☐ Increase taxes to fund growth needs, infrastructure maintenance and improve services
- ☐ Increase taxes to maintain all existing infrastructure and services
- ☐ Cut existing services to maintain current taxes
- ☐ Cut existing services to reduce taxes
- ☐ Don't know

Intro

The City of Leduc budget includes two spending categories:

Fixed Spending (55%) includes items that are necessary to govern, operate and maintain the City of Leduc and do not vary based on the level of service provided:

- Mayor and City Council
- Corporate and Legislative Services
- Engineering Services
- Planning Services
- Facility Services
- Debt Repayment
- Capital Transfer

Variable Spending (45%) includes categories where spending can be increased or decreased depending on the level of service provided.

City of Leduc 2020 Variable Budget

Proposed Net Spending by Program



Have your say in your city's budget planning process!

BInstruction

The next section wishes to understand your opinions on how **City of Leduc** spending should be altered (if at all). For each service, please specify if you think spending should increase, stay the same, or decrease in 2019. If you select increase or decrease, please let us know **all** the reasons you feel the way you do.

B1a

How would you adjust the variable spending in 2020 for **Police Protection & Enforcement Services** (proposed 21%)? This includes RCMP contract and detachment administrative support, community safety, animal control and other bylaw enforcement.

(Select one)

- ☐ Increase spending (may increase taxes)
- ☐ Spending should remain the same
- ☐ Decrease spending (may decrease taxes)

Answer this question if you would **increase** spending:

B1b

Why would you increase spending on **Police Protection & Enforcement Services**?

(Please select all that apply)

- ☐ Would like to keep crime down
- ☐ To keep up with population growth
- ☐ Would like more police presence
- ☐ Would like more traffic/speeding enforcement
- ☐ Some other reason (specify): _____
- ☐ Don't know

Answer this question if you would **decrease** spending:

B1c

Why would you decrease spending on **Police Protection & Enforcement Services**?

(Please select all that apply)

- ☐ I feel safe in the City of Leduc
- ☐ Current enforcement levels could handle population growth
- ☐ Police presence should be adequate
- ☐ Consider less focus on traffic and speeding enforcement
- ☐ Some other reason (specify): _____
- ☐ Don't know

B2a

How would you adjust the variable spending in 2020 for **Fire and Ambulance Services** (proposed 19%)? This includes Fire and Ambulance response, rescue and patient treatment services, community prevention and inspection services and emergency preparedness.

Note: Ambulance services are contracted services provided by the City of Leduc on behalf of the Province of Alberta and cannot be reduced.

(Select one)

- ☐ Increase spending (may increase taxes)
- ☐ Spending should remain the same

Answer this question if you would **increase** spending:

B2b

Why would you increase spending on **Fire and Ambulance Services**?

(Please select all that apply)

- ☐ Would like additional funding due to population growth
- ☐ Would like to ensure the quickest fire and/or ambulance response times
- ☐ This is an essential service to the community
- ☐ For the safety of residents
- ☐ Some other reason (specify): _____
- ☐ Don't know

B3a

How would you adjust the variable spending in 2020 for **Public Services** (proposed 15%)? This includes maintenance of roadways, sidewalks, multi-ways, bridges, overpasses, traffic controls, including: pot hole patching, crack sealing, grading, guard repair, cleaning, dust control, and pavement marking.

(Select one)

- ☐ Increase spending (may increase taxes)
- ☐ Spending should remain the same
- ☐ Decrease spending (may decrease taxes)

Answer this question if you would **increase** spending:

B3b

Why would you increase spending on **Public Services**?

(Please select all that apply)

- ☐ Population growth may require more roads, sidewalks, and other trails
- ☐ Would like more maintenance of sidewalks and other walking or biking trails
- ☐ Would like more sidewalks and other walking or biking trails
- ☐ Would like more road maintenance
- ☐ Would like to increase the number of roads or overpasses to help reduce traffic congestion
- ☐ Some other reason (specify): _____
- ☐ Don't know

Answer this question if you would **decrease** spending:

B3c

Why would you decrease spending on **Public Services**?

(Please select all that apply)

- ☐ Roads, sidewalks, and other trails can already handle some population growth
- ☐ Sidewalks and other walking or biking trails are well maintained
- ☐ Sidewalks and other walking or biking trails are satisfactory
- ☐ Roads are well maintained
- ☐ The roads and/or overpasses meet the city's needs
- ☐ Some other reason (specify): _____
- ☐ Don't know

B4a

How would you adjust the variable spending in 2020 for **Parks & Athletic Field Maintenance** (proposed 9%)? This includes maintenance, grass cutting, cleaning and repairs to cemetery, sports fields, tennis courts, outdoor ice rinks, skateboard parks, lakes and storm ponds, garden plots and playgrounds, parks landscaping and pest control.

(Select one)

- ☐ Increase spending (may increase taxes)
- ☐ Spending should remain the same
- ☐ Decrease spending (may decrease taxes)

Answer this question if you would **increase** spending:

B4b

Why would you increase spending on **Parks & Athletic Field Maintenance**?

(Please select all that apply)

- ☐ Would like grass/shrubs to be maintained in parks, gardens, and boulevards more frequently
- ☐ Would like better weed and/or pest control (e.g., mosquitoes)
- ☐ Would like more attractions, parks, and trails for the community
- ☐ To encourage more people to use parks and other outdoor facilities
- ☐ Some other reason (specify): _____
- ☐ Don't know

Answer this question if you would **decrease** spending:

B4c

Why would you decrease spending on **Parks & Athletic Field Maintenance**?

(Please select all that apply)

- ☐ Grass/shrubs could be maintained in parks, gardens, and boulevards less frequently
- ☐ Consider doing less weed and/or pest control (e.g., mosquitoes)
- ☐ There are too many attractions, parks, and trails in the community
- ☐ No one in my household uses parks or other outdoor facilities
- ☐ Some other reason (specify): _____
- ☐ Don't know

B5a

How would you adjust the variable spending in 2020 for **Leduc Recreation Centre Operations** (proposed 10%)? This includes Leduc Recreation facility maintenance and operations, sports & tourism, guest services, fitness centre and track, pool services, ice skating, field house and programmed services (i.e. child minding).

(Select one)

- ☐ Increase spending (may increase taxes)
- ☐ Spending should remain the same
- ☐ Decrease spending (may decrease taxes)

Answer this question if you would **increase** spending:

B5b

Why would you increase spending on **Leduc Recreation Centre Operations**?

(Please select all that apply)

- ☐ Would like more accessibility to existing facilities
- ☐ Would like more facilities
- ☐ Would like existing facilities to receive more frequent maintenance
- ☐ Would like more programs and/or equipment in the facilities
- ☐ Would like facilities to be open earlier and/or close later
- ☐ To help lower user fees
- ☐ My household uses the Leduc Recreation Centre
- ☐ Would like to more accessibility to existing facilities
- ☐ Some other reason (specify): _____
- ☐ Don't know

Answer this question if you would **decrease** spending:

B5c

Why would you decrease spending on **Leduc Recreation Centre Operations**?

(Please select all that apply)

- ☐ No new facilities are needed
- ☐ Would like existing facilities to be maintained less frequently
- ☐ Current equipment in the facilities are adequate
- ☐ Would like facilities to open later and/or close earlier
- ☐ Would like the users of the facilities to pay more
- ☐ My household does not use the Leduc Recreation Centre
- ☐ Some other reason (specify): _____
- ☐ Don't know

B6a

How would you adjust the variable spending in 2020 for **Snow Removal** (proposed 4%)? This includes street, parking lot and alleyway sanding, snow plowing and snow removal.

(Select one)

- ☐ Increase spending (may increase taxes)
- ☐ Spending should remain the same
- ☐ Decrease spending (may decrease taxes)

Answer this question if you would **increase** spending:

B6b

Why would you increase spending on **Snow Removal**?

(Please select all that apply)

- ☐ Would like Leduc to be more prepared for winters
- ☐ Consider clearing and sanding roads sooner or more often
- ☐ Would like more or better snow clearing equipment
- ☐ Would like residential areas and side streets to be cleared more often
- ☐ Public sidewalks and trails should be cleared sooner
- ☐ Some other reason (specify): _____
- ☐ Don't know

Answer this question if you would **decrease** spending:

B6c

Why would you decrease spending on **Snow Removal**?

(Please select all that apply)

- ☐ Consider clearing roads less frequently during prolonged storms
- ☐ Consider waiting longer before clearing and sanding roads
- ☐ Consider replacing and/or maintaining snow removal equipment less frequently
- ☐ Residential areas and side streets could be cleared less often
- ☐ Consider waiting longer to clear public sidewalks and trails
- ☐ Some other reason (specify): _____
- ☐ Don't know

B7a

How would you adjust the variable spending in 2020 for **Community Development** (proposed 7%)? This includes parks (e.g. spray parks, playgrounds, off-leash areas, etc.), recreation and culture planning and development including building playgrounds, Communities in Bloom, Healthy Hearts, and Canada Day programs.

(Select one)

- ☐ Increase spending (may increase taxes)
- ☐ Spending should remain the same
- ☐ Decrease spending (may decrease taxes)

Answer this question if you would **increase** spending:

B7b

Why would you increase spending on **Community Development**?

(Please select all that apply)

- ☐ Would like more parks
- ☐ Would like to increase the quality of existing parks
- ☐ Would like more community programs and/or events (e.g. Rock the Rails, etc.)
- ☐ Would like to increase the quality and/or frequency of existing programs
- ☐ To promote a healthy lifestyle
- ☐ This makes Leduc an attractive place to live
- ☐ Some other reason (specify): _____
- ☐ Don't know

Answer this question if you would **decrease** spending:

B7c

Why would you decrease spending on **Community Development**?

(Please select all that apply)

- ☐ The number of parks is adequate
- ☐ The quality of existing parks is adequate
- ☐ Consider lowering the quality and/or frequency of existing programs
- ☐ My household does not use or attend existing parks or programs
- ☐ Some other reason (specify): _____
- ☐ Don't know

B8a

How would you adjust the variable spending in 2020 for **Public Transportation** (proposed 9%)? Leduc Transit provides Leduc Assisted Transportation Service (LATS) to seniors (65+) and persons with disabilities within the City of Leduc. Leduc Transit also provides a separate inter-municipal transit service, in partnership with Leduc County, offering service that connects the Leduc and Nisku areas and also stops at the Edmonton International Airport and the Century Park LRT station in south Edmonton.

(Select one)

- ☐ Increase spending (may increase taxes)
- ☐ Spending should remain the same
- ☐ Decrease spending (may decrease taxes)

Answer this question if you would **increase** spending:

B8b

Why would you increase spending on **Public Transportation**?

(Please select all that apply)

- ☐ Would like more busses, more routes, and/or frequency of service
- ☐ Would like newer busses or added features to existing buses
- ☐ Would like to make public transit more affordable
- ☐ To encourage more people to use public transit
- ☐ Consider starting bus service sooner and/or ending service later
- ☐ My household uses public transportation
- ☐ Some other reason (specify): _____
- ☐ Don't know

Answer this question if you would **decrease** spending:

B8c

Why would you decrease spending on **Public Transportation**?

(Please select all that apply)

- ☐ Current service schedules should be adequate
- ☐ Existing buses should be adequate
- ☐ Consider charging riders more for this service
- ☐ My household does not use public transit
- ☐ Consider starting bus service later and/or ending service sooner
- ☐ Some other reason (specify): _____
- ☐ Don't know

B9a

How would you adjust the variable spending in 2020 for **Library Services** (proposed 4%)? This includes provision of children, teen and adult literary programs, exam proctoring, e-resources, e-books, internet access, audio books, DVD's, CD's, outreach services and access to resources from over 150 Alberta libraries.

(Select one)

- ☐ Increase spending (may increase taxes)
- ☐ Spending should remain the same
- ☐ Decrease spending (may decrease taxes)

Answer this question if you would **increase** spending:

B9b

Why would you increase spending on **Library Services**?

(Please select all that apply)

- ☐ To keep up with demand due to city growth
- ☐ Would like the library to be expanded
- ☐ Would like more programs or resources
- ☐ Would like to increase the collection of books
- ☐ My household uses the library
- ☐ Some other reason (specify): _____
- ☐ Don't know

Answer this question if you would **decrease** spending:

B9c

Why would you decrease spending on **Library Services**?

(Please select all that apply)

- ☐ Consider adding some type of user fee
- ☐ The library should be able to handle current population growth
- ☐ The library does not need to be expanded at this time
- ☐ Would like less programs or resources offered
- ☐ Consider obtaining fewer books and similar types of resources throughout the year
- ☐ My household does not use the library
- ☐ Some other reason (specify): _____
- ☐ Don't know

B10a

How would you adjust the variable spending in 2020 for **Family and Community Support Services** (proposed 2%)? This includes family counseling and support, prevention and education regarding social issues, meals on wheels program, senior support, and homemaking services.

(Select one)

- ☐ Increase spending (may increase taxes)
- ☐ Spending should remain the same
- ☐ Decrease spending (may decrease taxes)

Answer this question if you would **increase** spending:

B10b

Why would you increase spending on **Family and Community Support Services**?

(Please select all that apply)

- ☐ To keep up with population growth
- ☐ To help provide affordable support services
- ☐ Would like more or different types of services available
- ☐ Would like better quality of existing services
- ☐ I support this service
- ☐ Some other reason (specify): _____
- ☐ Don't know

Answer this question if you would **decrease** spending:

B10c

Why would you decrease spending on **Family and Community Support Services**?

(Please select all that apply)

- ☐ Existing services could handle population growth
- ☐ Would like more funding from other levels of government
- ☐ I don't know what this service offers
- ☐ Some other reason (specify): _____
- ☐ Don't know

Q4

Thank you for your input on the City of Leduc's variable spending budget. Is there any additional feedback you would like to provide regarding your choices?

Q5

What other projects or goals (if any) should the City be thinking of when planning the budget for 2020 and beyond? These may result in a tax increase.

Q6

Finally, with respect to the budget process, which of the following would you say is the **most important priority** facing the City?

(Select one)

- ☐ Focusing on long-term fiscal sustainability (smooth tax strategies)
- ☐ Planning for future growth to prevent overcrowding
- ☐ Attract new and maintain current businesses and amenities
- ☐ Finding ways to lower property taxes in the future
- ☐ Finding ways to ensure property taxes stay the same in the future
- ☐ Preparing for and reacting to changes in the economy
- ☐ Other (specify): _____

DTxt

In order for the City to better understand the different views and needs of citizens, this final set of questions will allow us to analyze the data by sub-groups. Please be assured that nothing will be recorded to link your answers with you or your household.

D2

Are there any children under the age of 18 in your household?

(Select one)

- ☐ Yes
- ☐ No
- ☐ Prefer not to answer

D6

Which of the following categories applies to your total household income before taxes in 2018?

(Select one)

- ☐ Under \$20,000
- ☐ \$20,000 to \$39,999
- ☐ \$40,000 to \$59,999
- ☐ \$60,000 to \$79,999
- ☐ \$80,000 to \$99,999
- ☐ \$100,000 to \$124,999
- ☐ \$125,000 to \$149,999
- ☐ \$150,000 or more
- ☐ Prefer not to answer

D3

Which of the following best describes your current employment status?

(Select one)

- ☐ Working full time, including self-employment (more than 30 hours per week)
- ☐ Working part time, including self-employment (30 hours per week or less)
- ☐ On leave (disability, paternity, etc.)
- ☐ Homemaker
- ☐ Student
- ☐ Not employed
- ☐ Retired
- ☐ Prefer not to answer

Answer this question if you are employed:

D5a

And, do you work for the City of Leduc?

(Select one)

- ☐ Yes
- ☐ No

Answer this question if you are on leave (disability, paternity, etc.):

D5b

Immediately prior to the start of your leave, did you work for the City of Leduc?

(Select one)

- ☐ Yes
- ☐ No

D7

How did you learn about this survey? *(Select all that apply)*

- ☐ Billboard signs
- ☐ Social media
- ☐ City of Leduc website
- ☐ Cinema
- ☐ Other (specify): _____
- ☐ I have not heard or seen any advertisements promoting this survey

I0

Thank you for completing the survey! You now have the option to enter a randomly selected prize draw for people who have taken part in the survey. Doing so makes you eligible to **enter a draw to win tickets to a performance series of 3 shows at Maclab Theatre for the Performing Arts (valued at \$120).**

Do you wish to be entered into this draw? Your contact information will only be used for the purposes of the draw and will not be tied to your survey responses.

(Select one)

- ☐ Yes, I allow Advanis to provide the City of Leduc with my contact information should I be the winner of this draw
- ☐ No, remove me from the draw

I1

If you wish to participate in the draw, please provide your contact details below so that we may contact you should you be the winner of the draw. Personal information will remain confidential and **only** be used to contact the individual who has won the draw. Personal information provided as part of the City of Leduc Budget Survey contest is collected under the authority of section 33(c) of the Freedom of Information and Protection of Privacy Act.

First name: _____
 Last name: _____
 Email: _____
 Phone number: _____

**End**

Thank you very much for your participation in this important study, your time and feedback are greatly appreciated by the City of Leduc!

Please note that the results of this survey will be shared with City Council during the budget planning process for 2020. Should you have any additional questions, please contact:

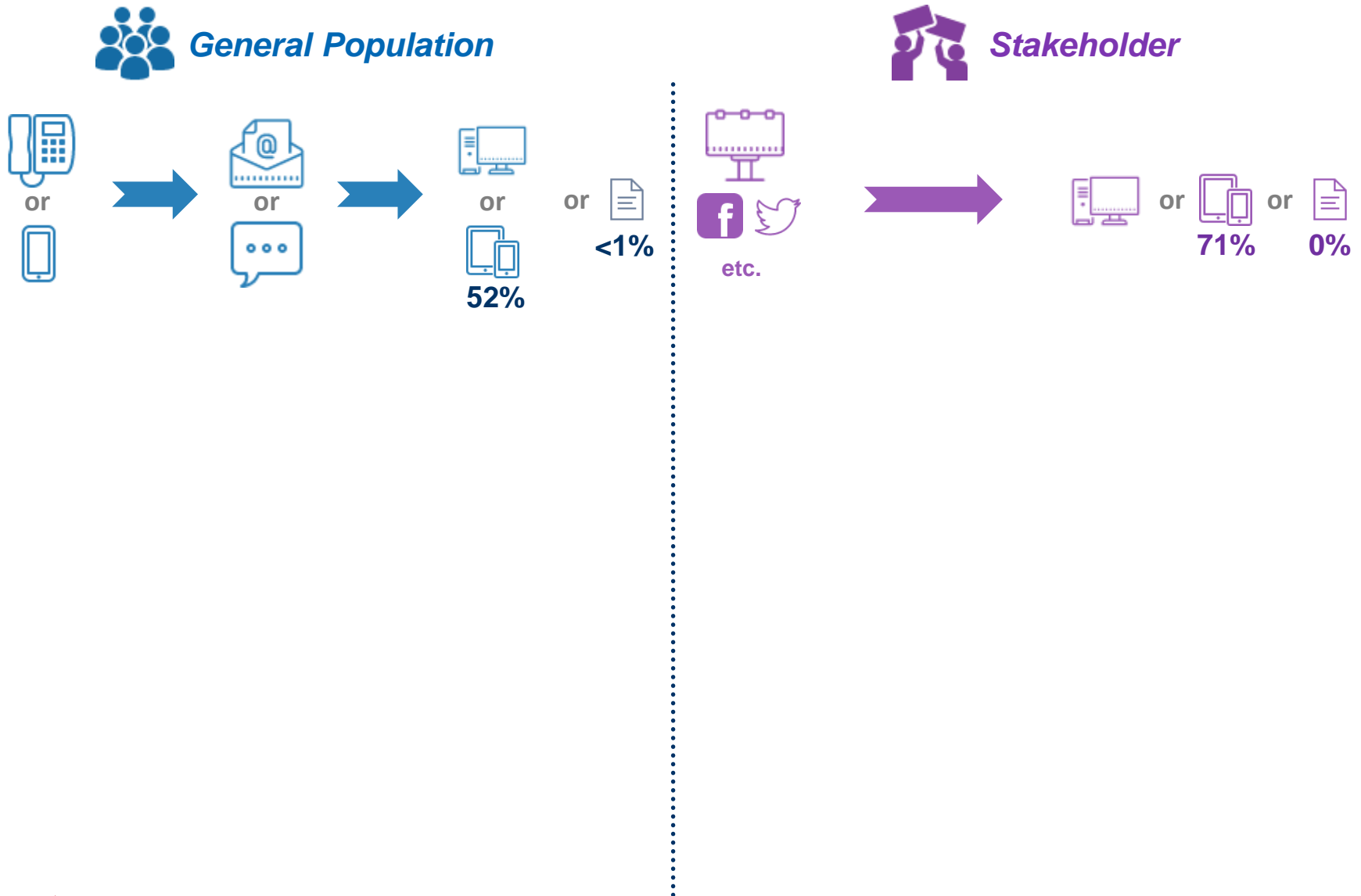
Carmen Dragan-Sima
 Manager, Budgets & Financial Planning
 City of Leduc
 780-980-7161
 cdragansima@leduc.ca



2020 Budget Planning Survey

July, 2019

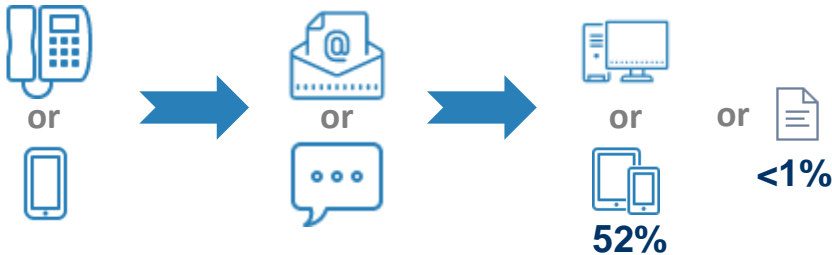
Survey Comparison



Survey Comparison



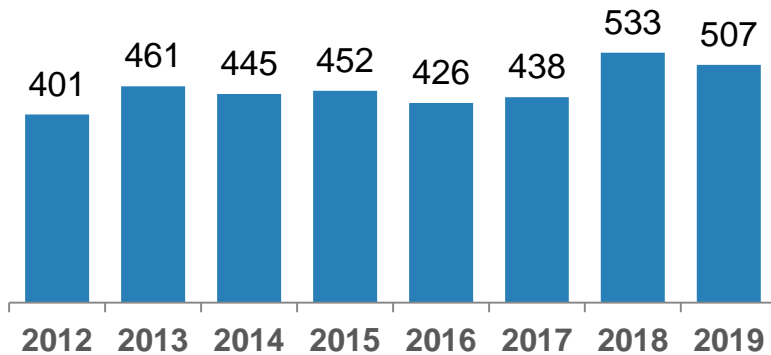
General Population



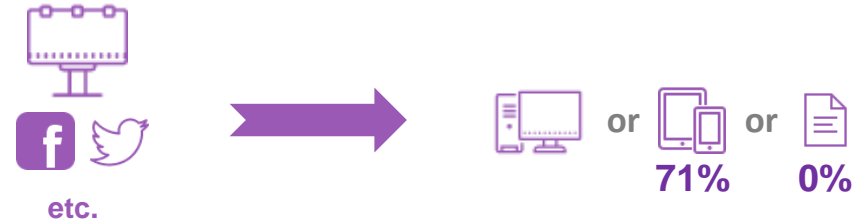
507 surveys
(all 18+)

Start: May 1
End: June 2

Number of completed surveys



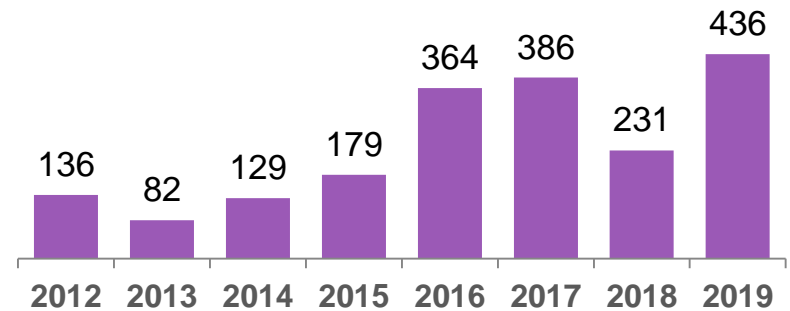
Stakeholder



436 surveys
(all 18+)

Start: April 30
End: June 1

Number of completed surveys



Property Tax Value



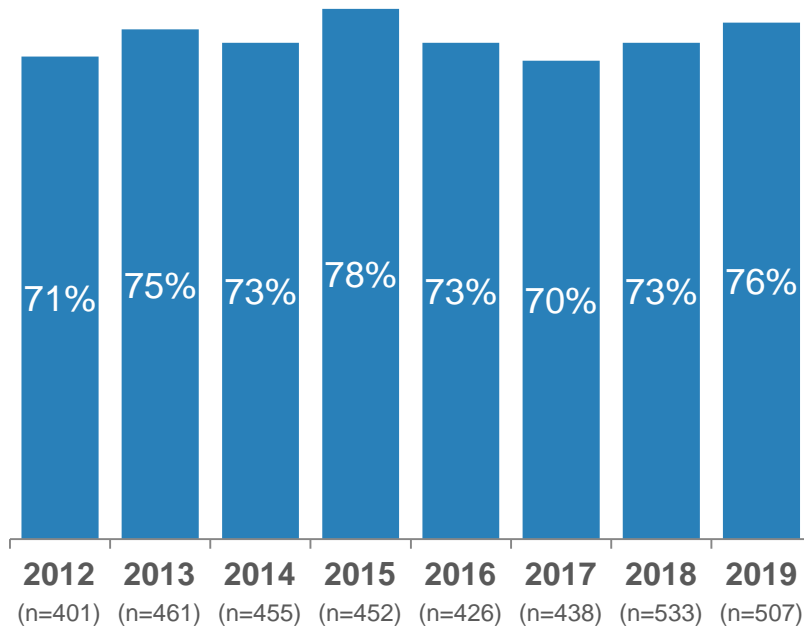
General Population



Stakeholder

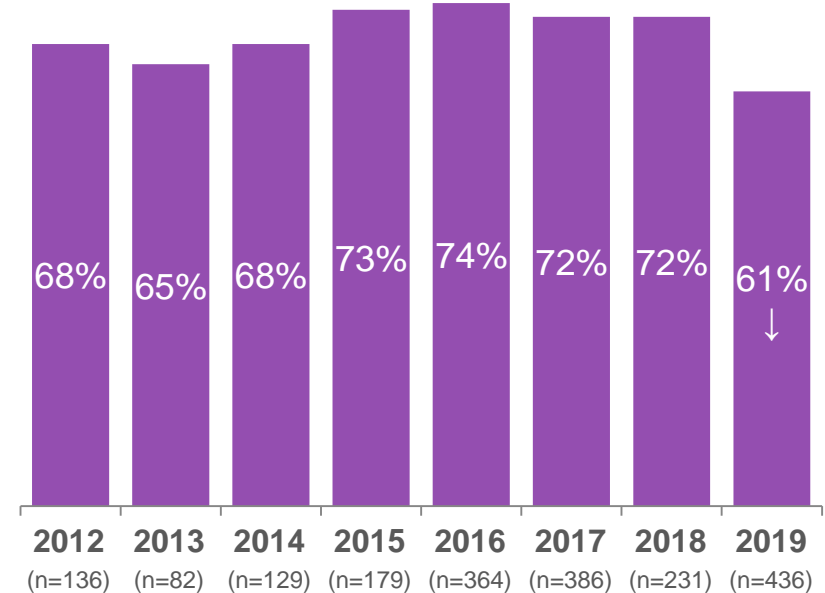
Perceived Value Received for Taxes Paid

% Good, Very Good, Excellent



Perceived Value Received for Taxes Paid

% Good, Very Good, Excellent



Property Tax Value

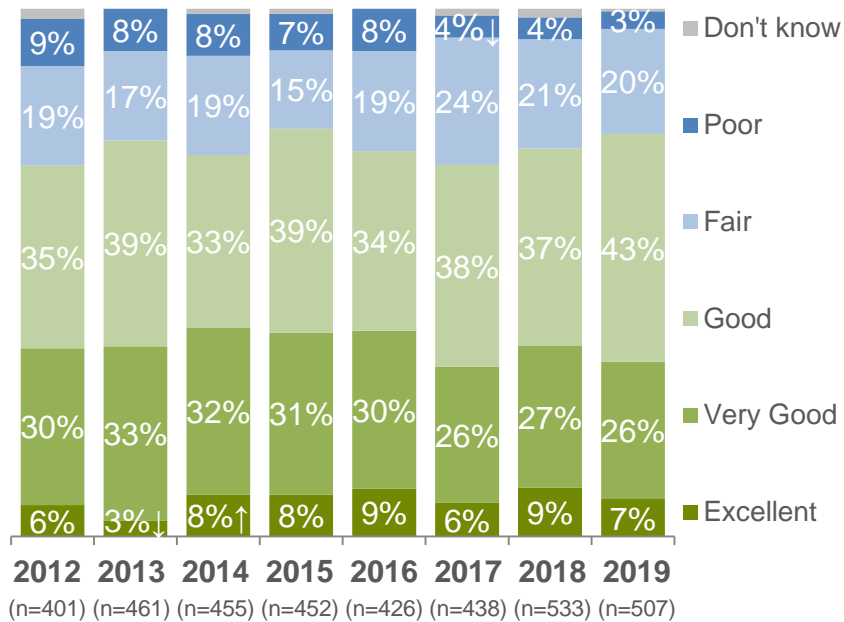


General Population

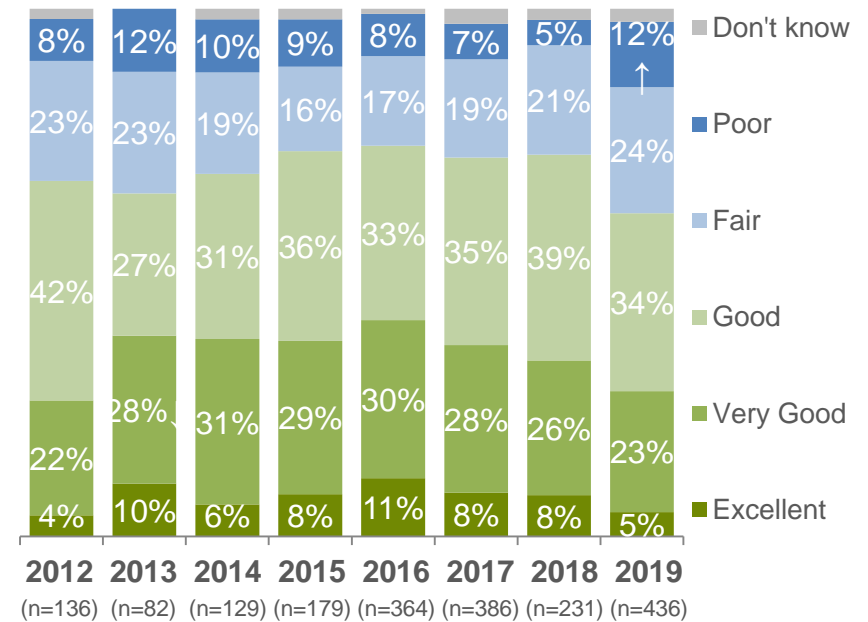


Stakeholder

Perceived Value Received for Taxes Paid



Perceived Value Received for Taxes Paid

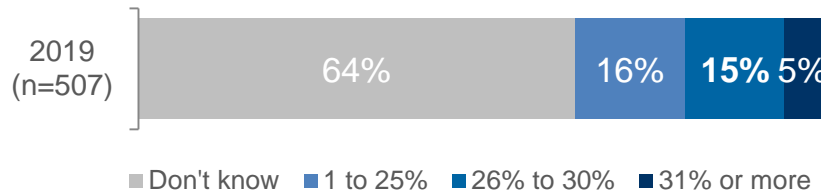


Property Tax Value



General Population

2019



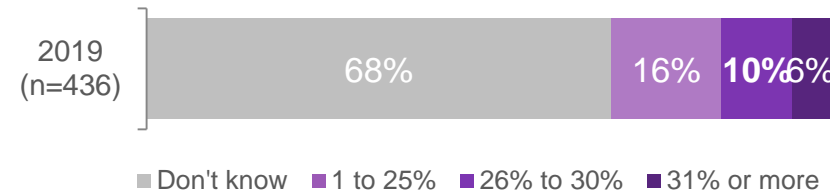
15% "correctly" identified that between 26% and 30% goes to the Province (8% in 2018).

64% did not know (72% in 2018).



Stakeholder

2019



10% "correctly" identified that between 26% and 30% goes to the Province (8% in 2018).

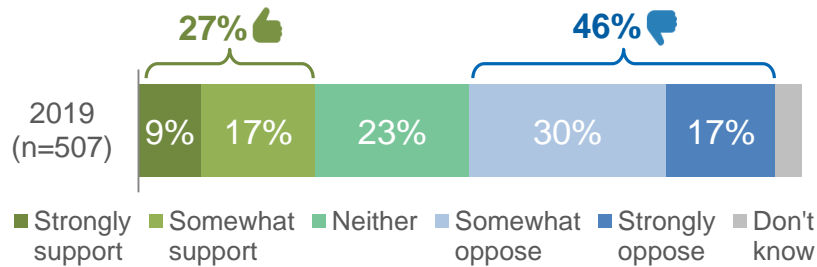
68% did not know (68% in 2018).

Preferred Tax Strategy



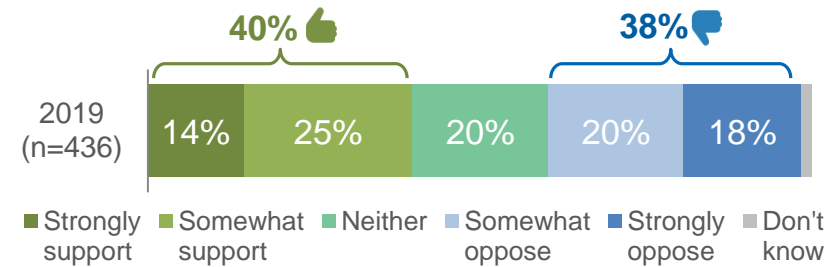
General Population

Decrease Service Levels to Minimize Tax Increases?



Stakeholder

Decrease Service Levels to Minimize Tax Increases?

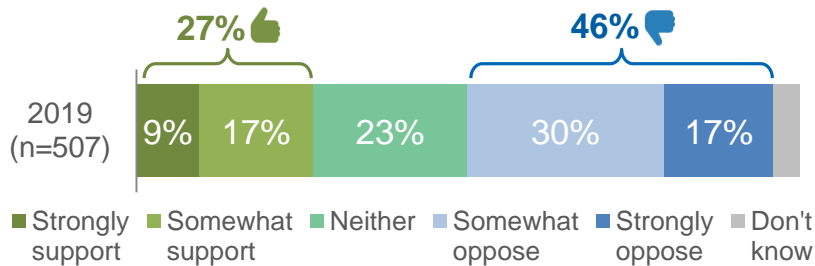


Preferred Tax Strategy



General Population

Decrease Service Levels to Minimize Tax Increases?

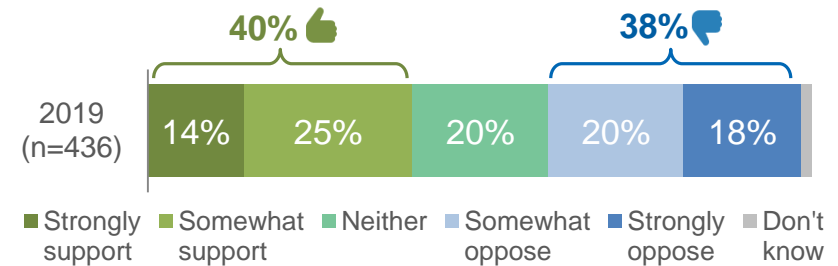


TAXES:	SERVICES:	INFRA:	
 ↑ increase	 ↑ increase	 ↑ increase	20%
 ↑ increase	 – maintain	 – maintain	24%
 – maintain	 ↓ decrease	 – maintain	22%
 ↓ decrease	 ↓ decrease	 – maintain	16%
			 (unsure) 18%



Stakeholder

Decrease Service Levels to Minimize Tax Increases?



TAXES:	SERVICES:	INFRA:	
 ↑ increase	 ↑ increase	 ↑ increase	28%
 ↑ increase	 – maintain	 – maintain	15%
 – maintain	 ↓ decrease	 – maintain	23%
 ↓ decrease	 ↓ decrease	 – maintain	22% ↑ 13% in 2017
			 (unsure) 13%

City of Leduc 2020 Proposed Variable Budget

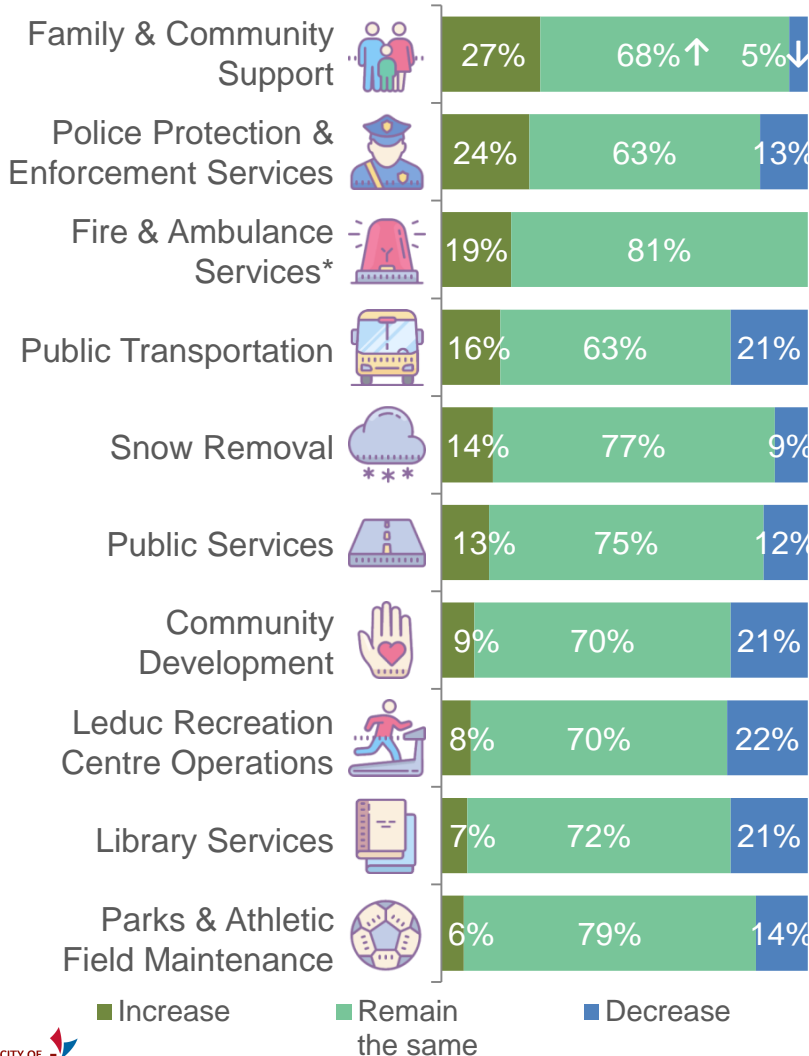
Proposed Net Spending by Program



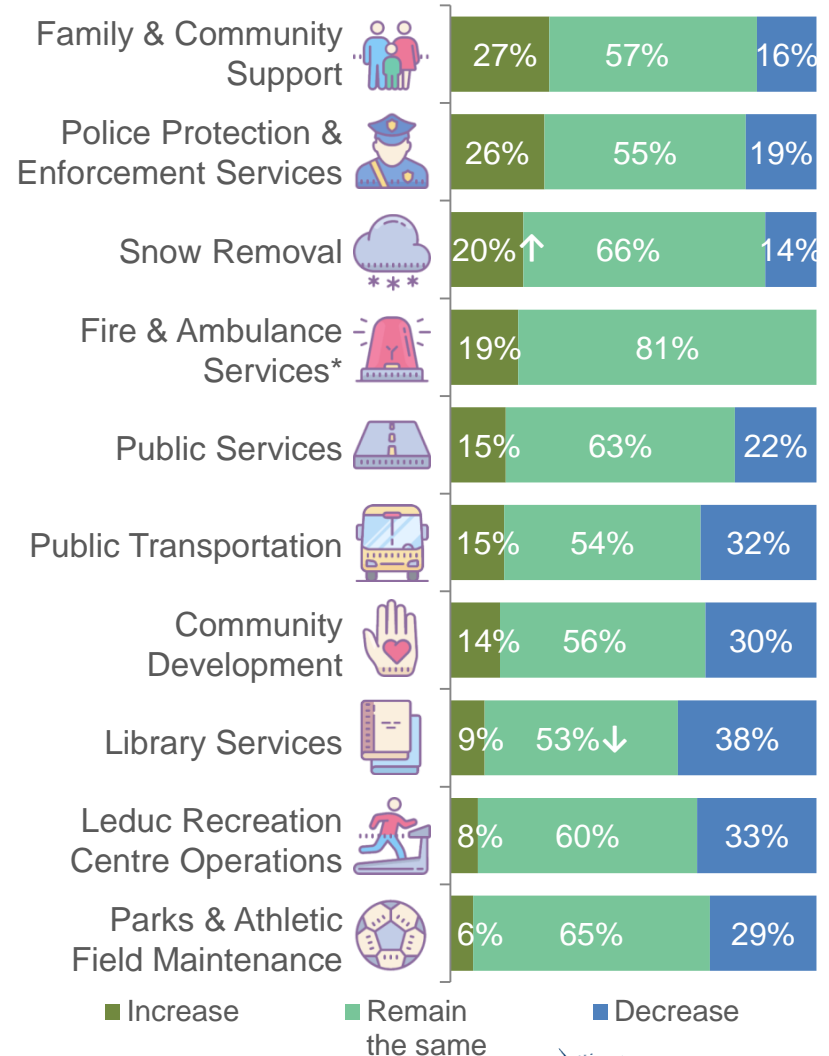
Suggested Budget Adjustments



General Population



Stakeholder



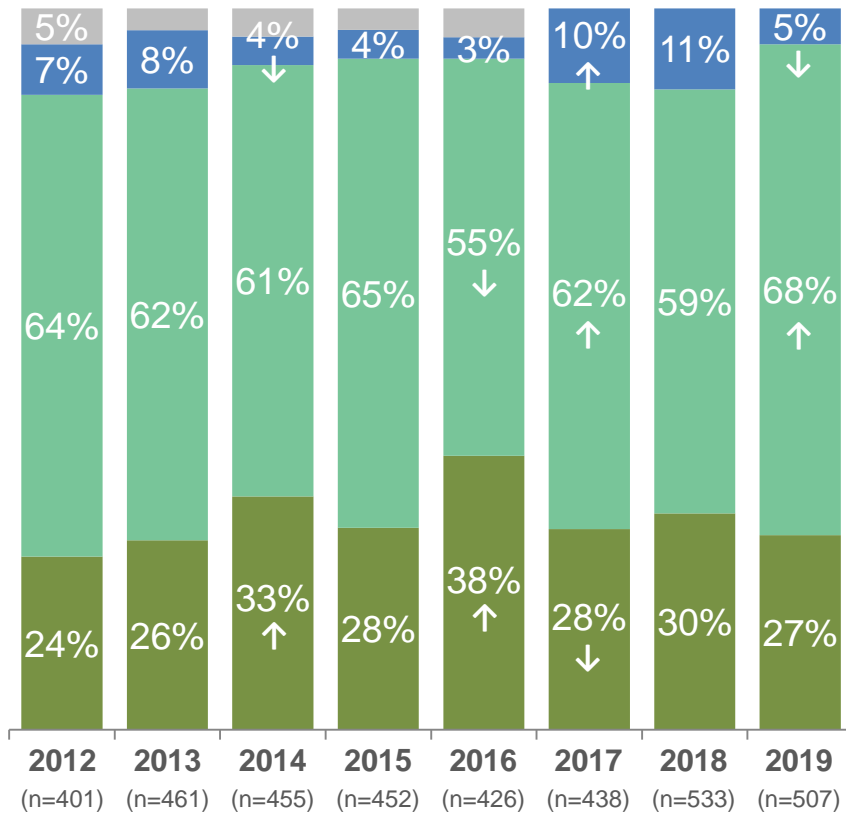
Suggested Budget Adjustments:



Family & Community Support



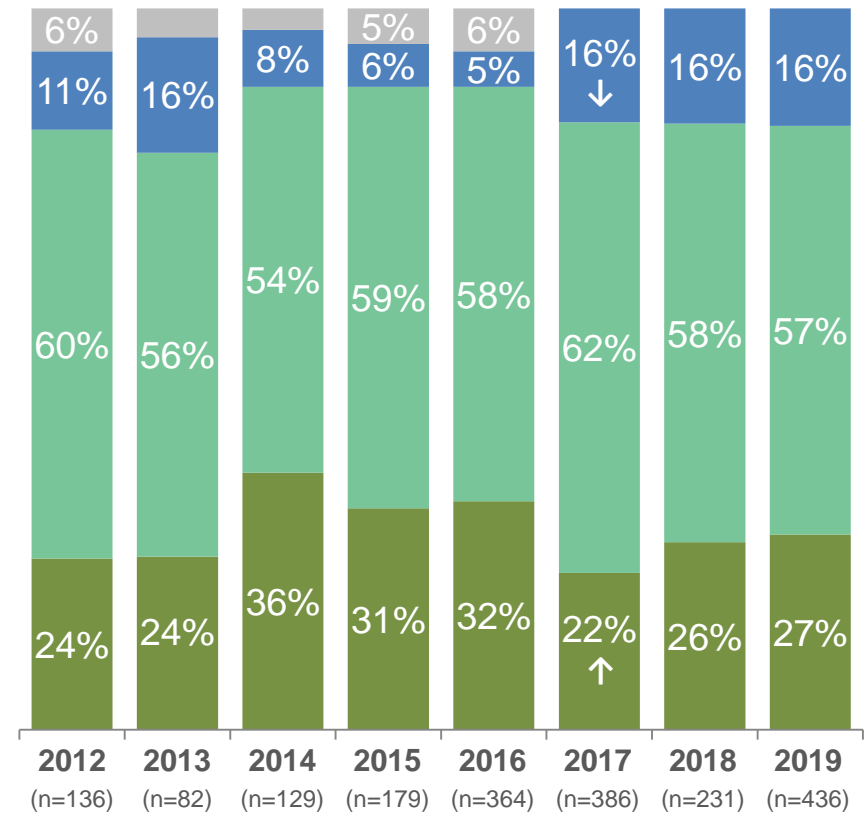
General Population



■ Increase
 ■ Remain the same
 ■ Decrease
 ■ Don't know



Stakeholder



■ Increase
 ■ Remain the same
 ■ Decrease
 ■ Don't know

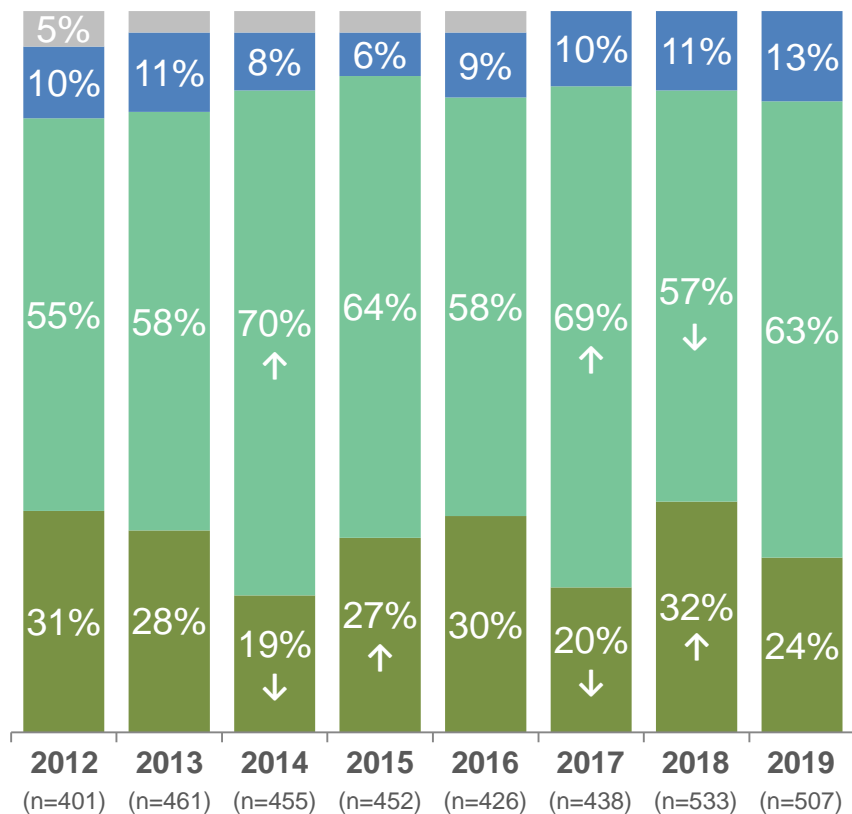
Suggested Budget Adjustments:



Police Protection & Enforcement Services



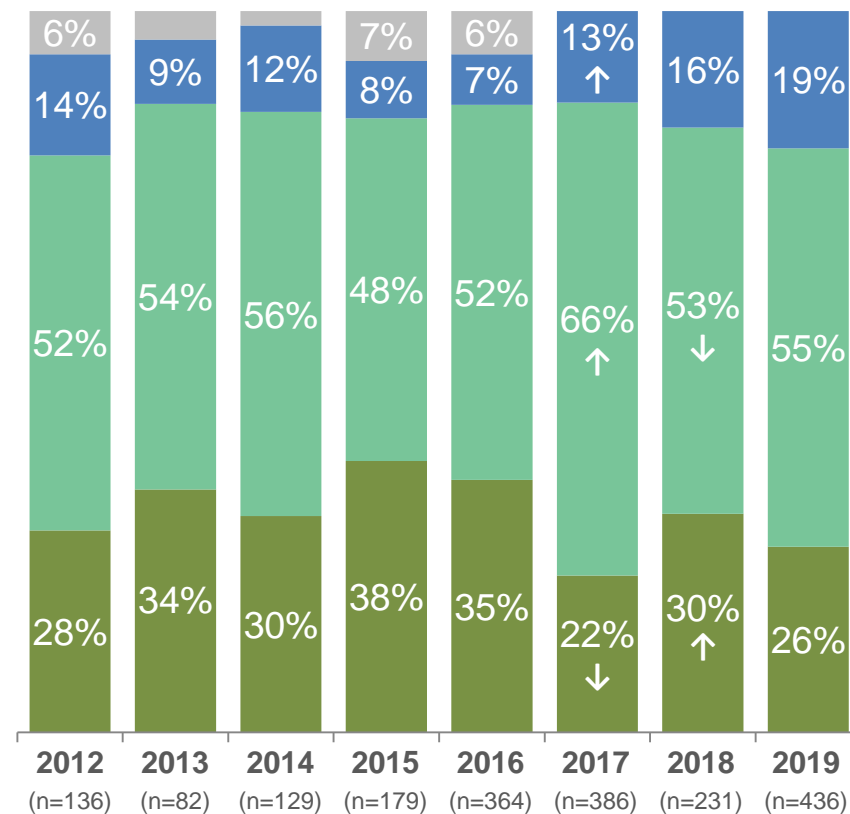
General Population



■ Increase ■ Remain the same ■ Decrease ■ Don't know



Stakeholder



■ Increase ■ Remain the same ■ Decrease ■ Don't know

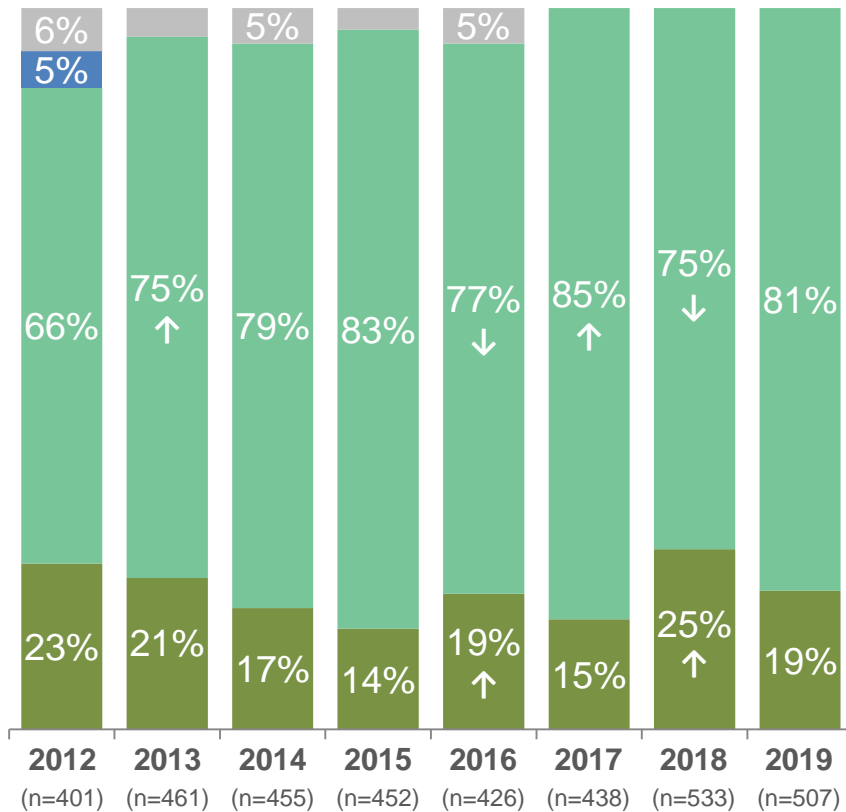
Suggested Budget Adjustments:



Fire & Ambulance Services



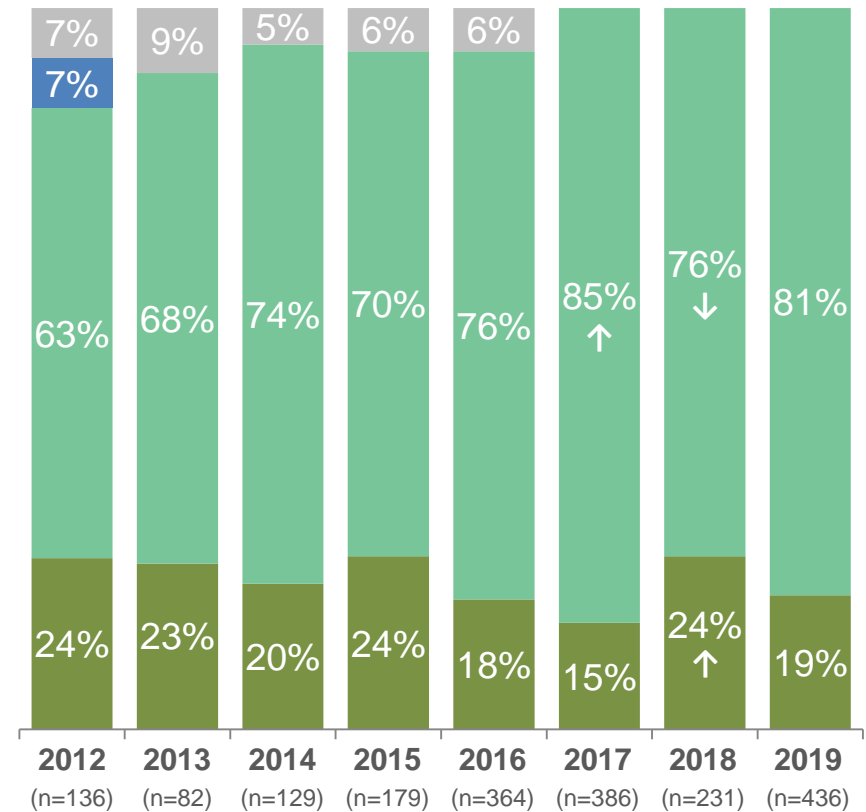
General Population



■ Increase
 ■ Remain the same
 ■ Decrease
 ■ Don't know



Stakeholder



■ Increase
 ■ Remain the same
 ■ Decrease
 ■ Don't know

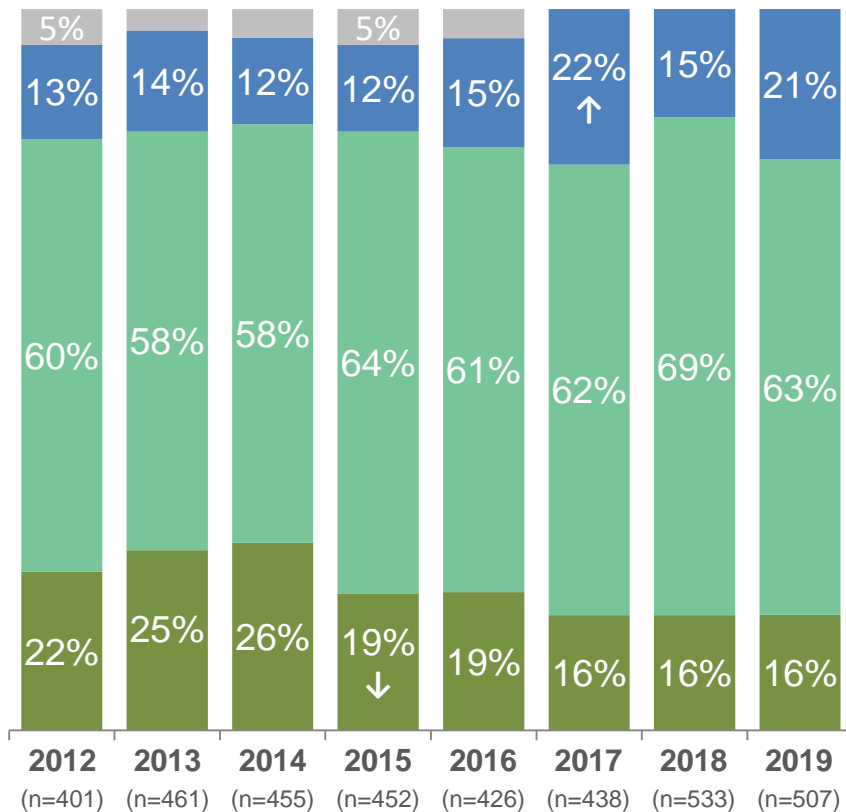
Suggested Budget Adjustments:



Public Transportation



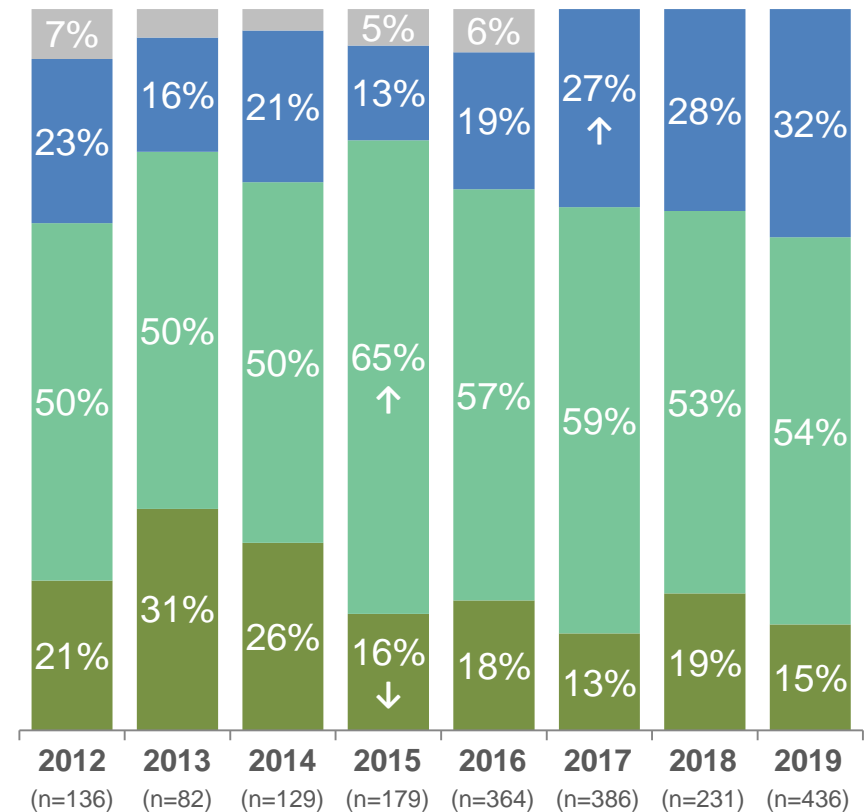
General Population



■ Increase ■ Remain the same ■ Decrease ■ Don't know



Stakeholder



■ Increase ■ Remain the same ■ Decrease ■ Don't know

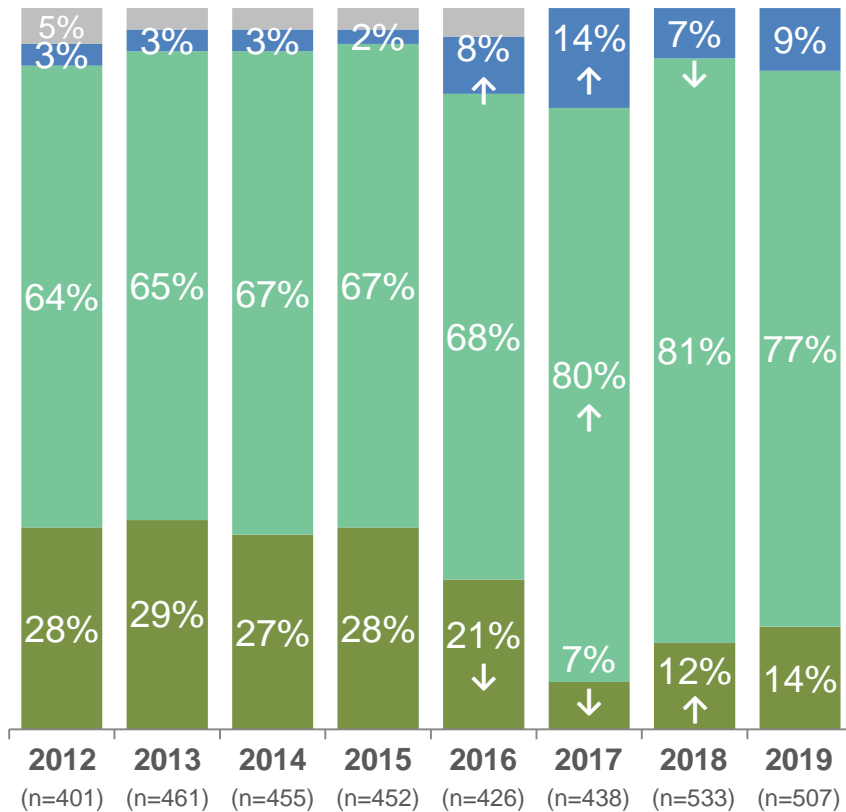
Suggested Budget Adjustments:



Snow Removal



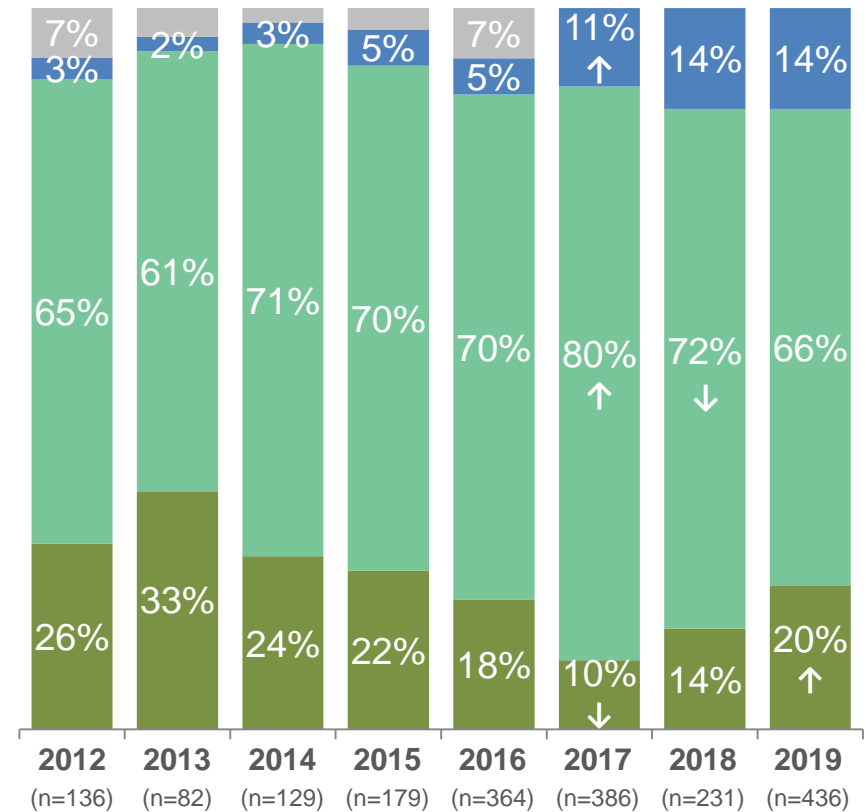
General Population



■ Increase ■ Remain the same ■ Decrease ■ Don't know



Stakeholder



■ Increase ■ Remain the same ■ Decrease ■ Don't know

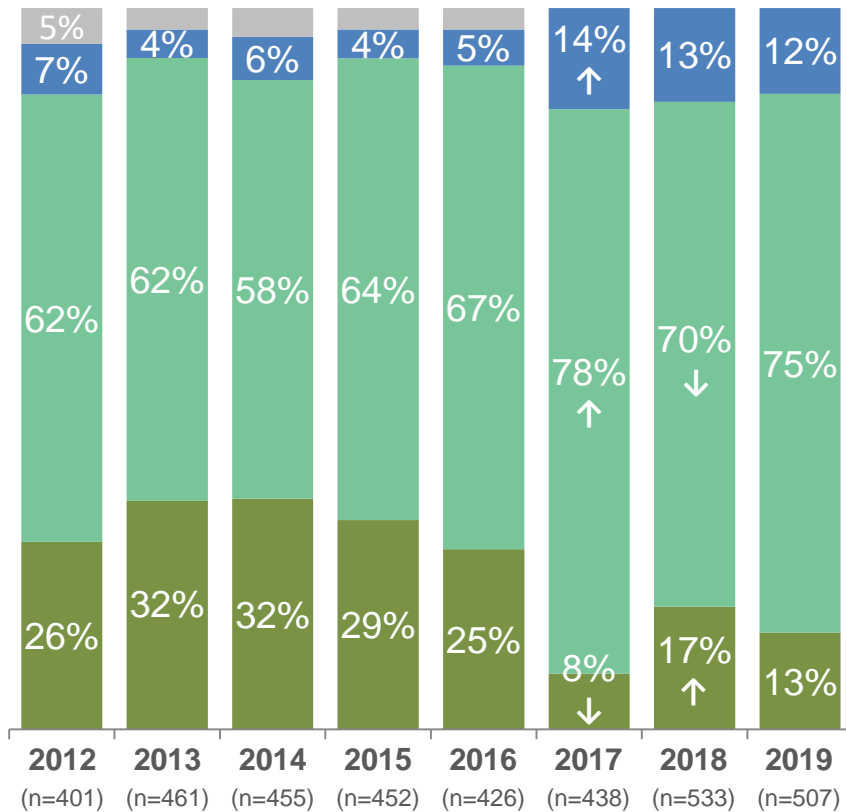
Suggested Budget Adjustments:



Public Services



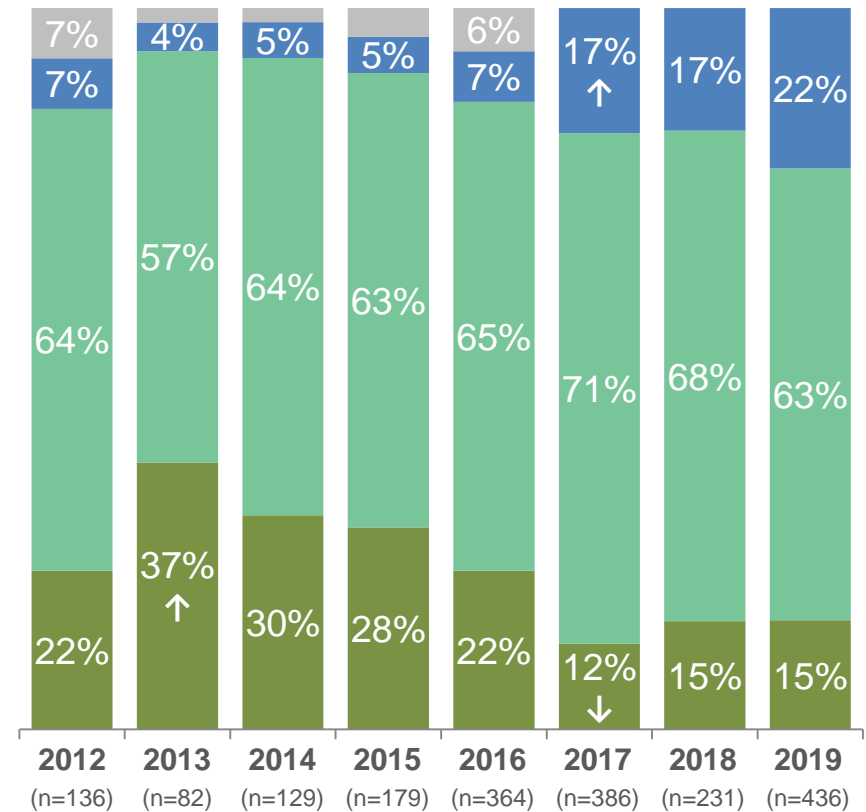
General Population



■ Increase
 ■ Remain the same
 ■ Decrease
 ■ Don't know



Stakeholder



■ Increase
 ■ Remain the same
 ■ Decrease
 ■ Don't know

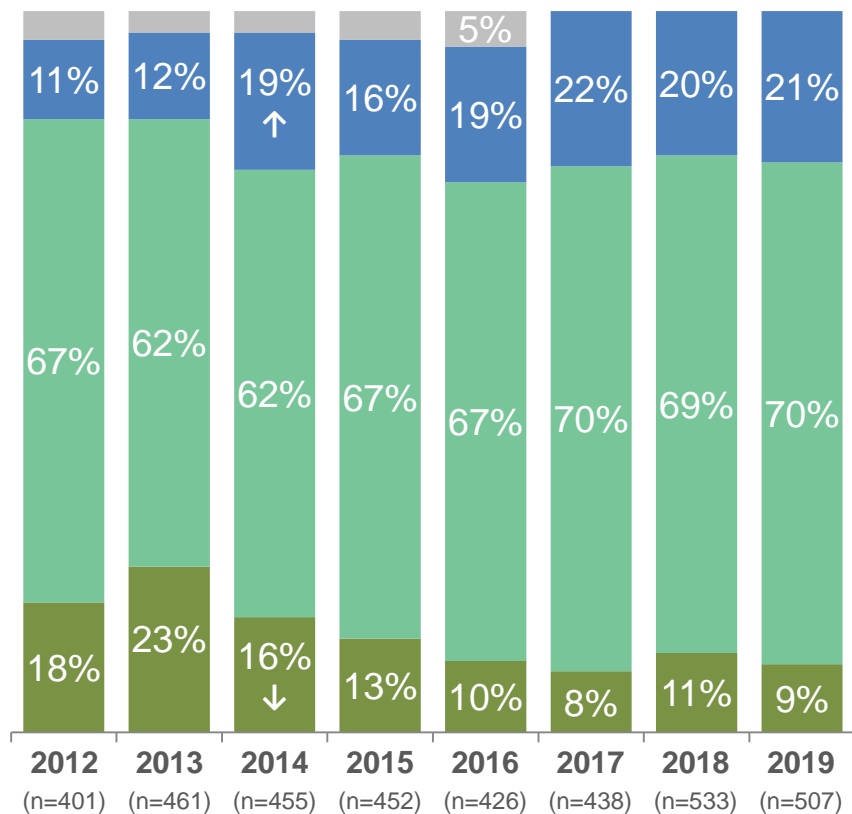
Suggested Budget Adjustments:



Community Development



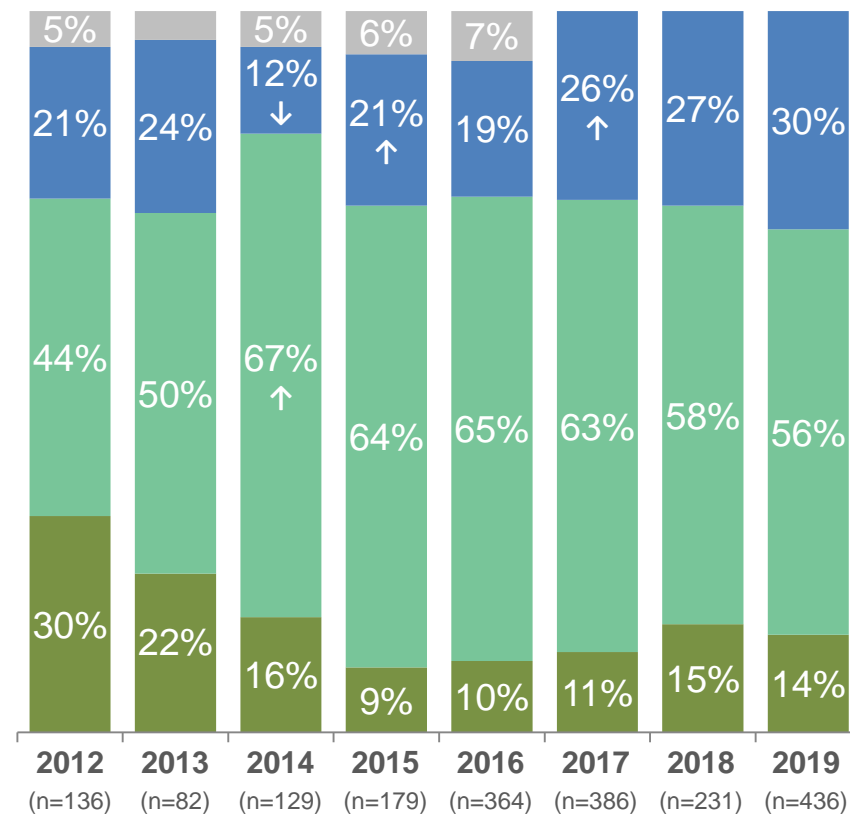
General Population



■ Increase ■ Remain the same ■ Decrease ■ Don't know



Stakeholder



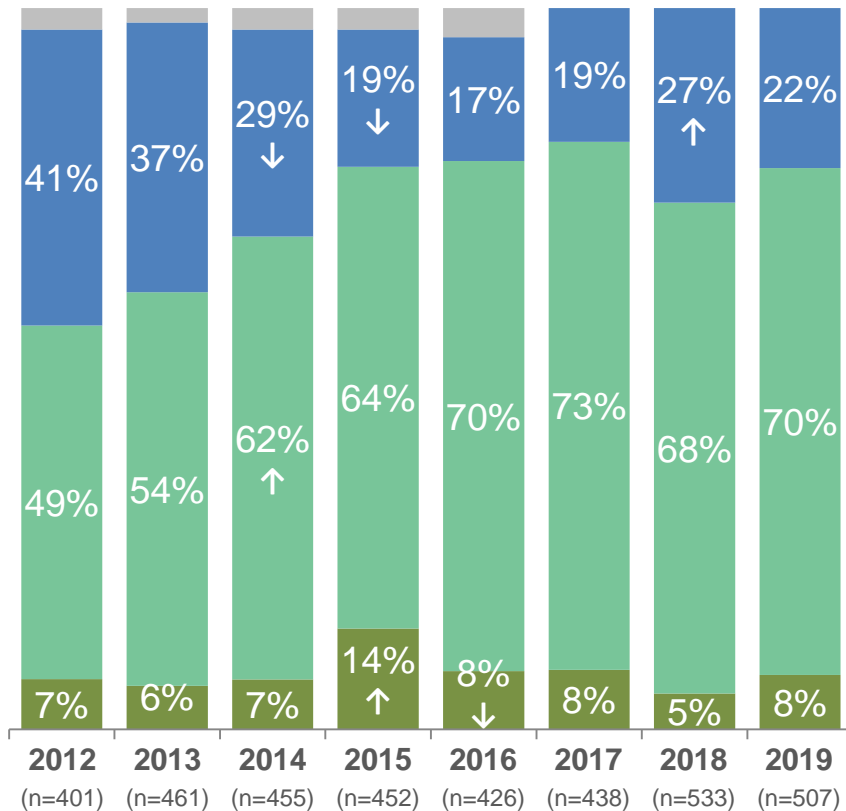
■ Increase ■ Remain the same ■ Decrease ■ Don't know

Suggested Budget Adjustments:

Leduc Recreation Centre Operations



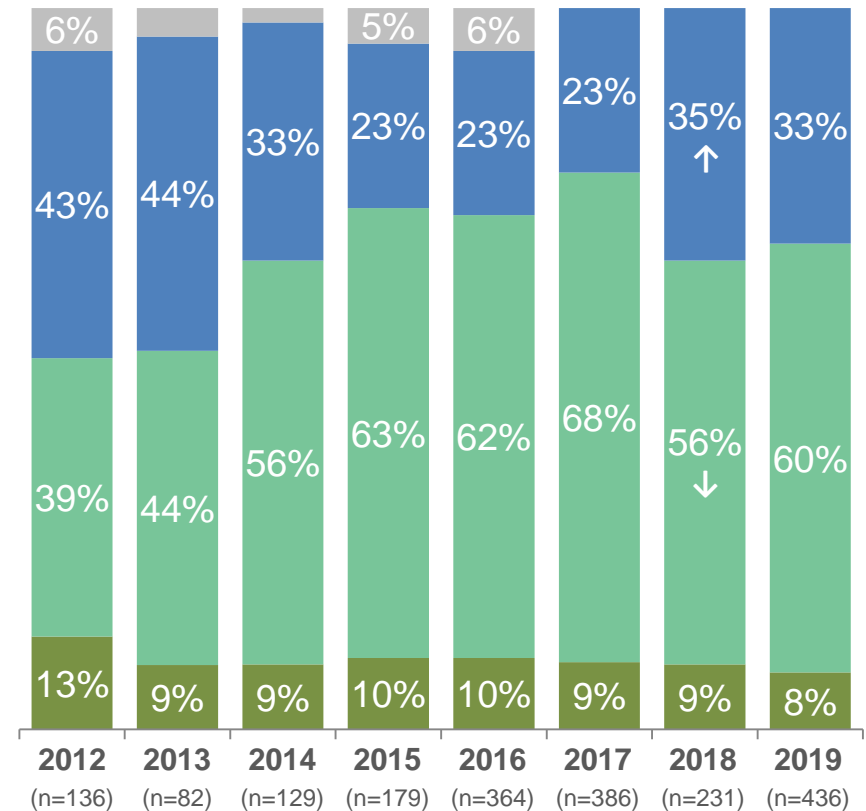
General Population



■ Increase ■ Remain the same ■ Decrease ■ Don't know



Stakeholder



■ Increase ■ Remain the same ■ Decrease ■ Don't know

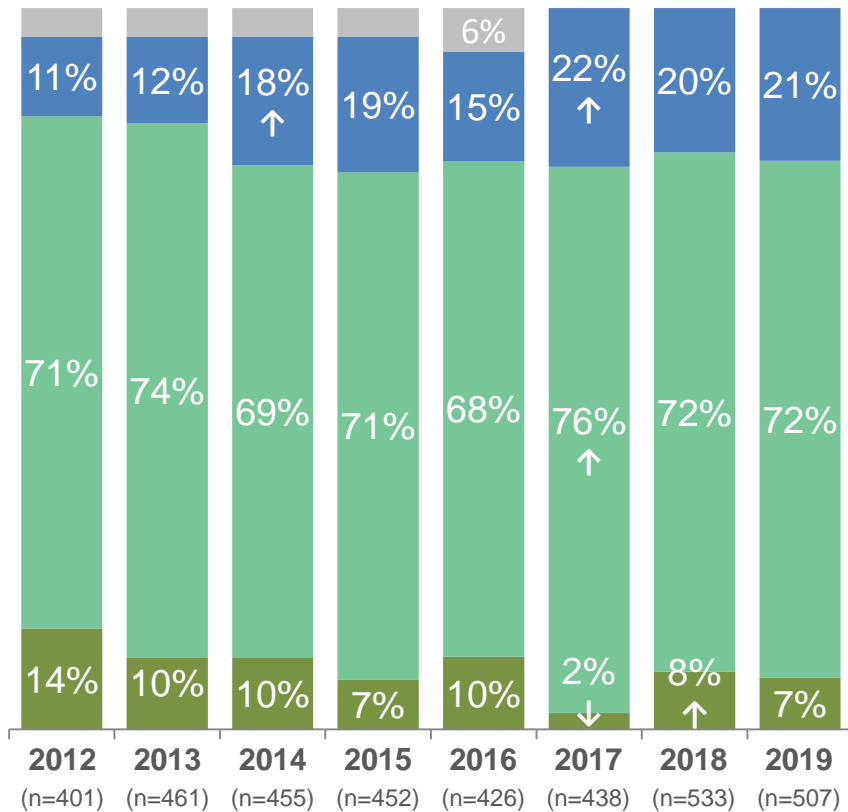
Suggested Budget Adjustments:



Library Services



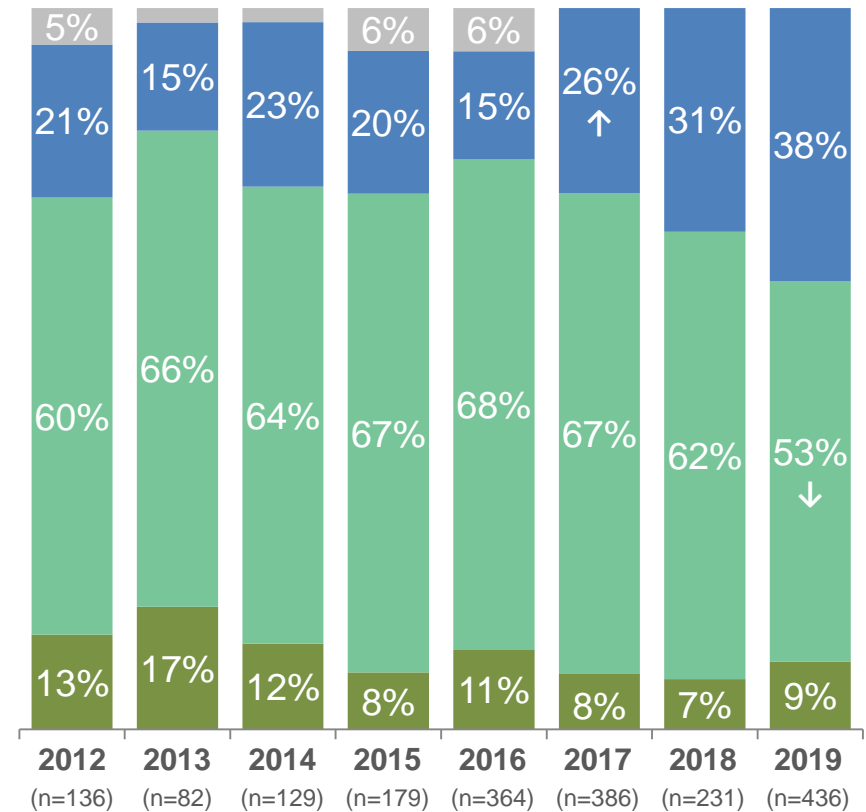
General Population



■ Increase ■ Remain the same ■ Decrease ■ Don't know



Stakeholder



■ Increase ■ Remain the same ■ Decrease ■ Don't know

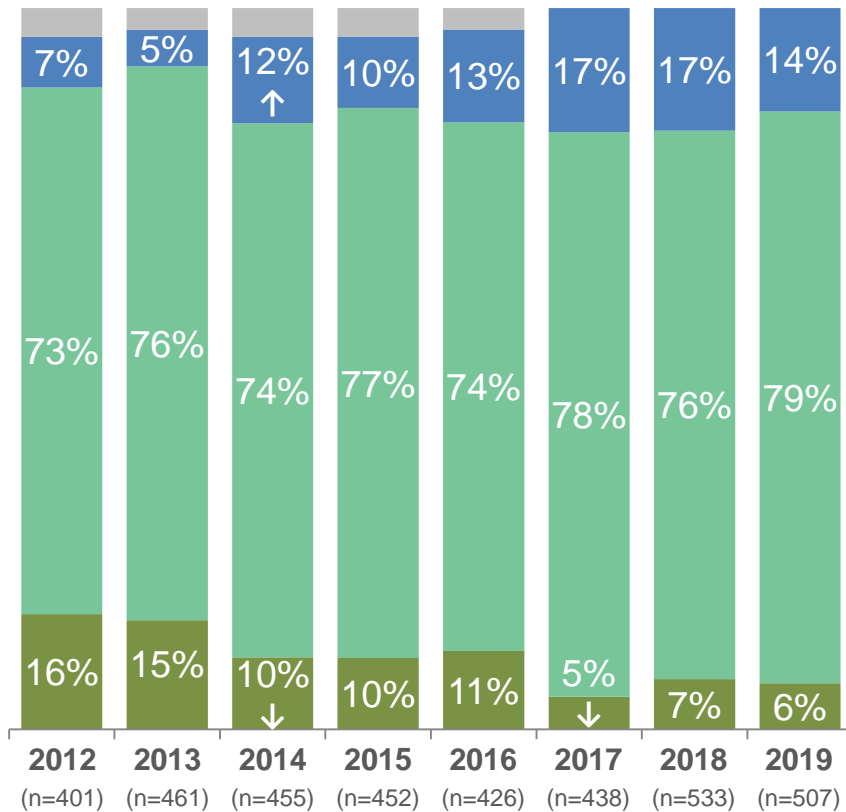
Suggested Budget Adjustments:



Parks & Athletic Field Maintenance



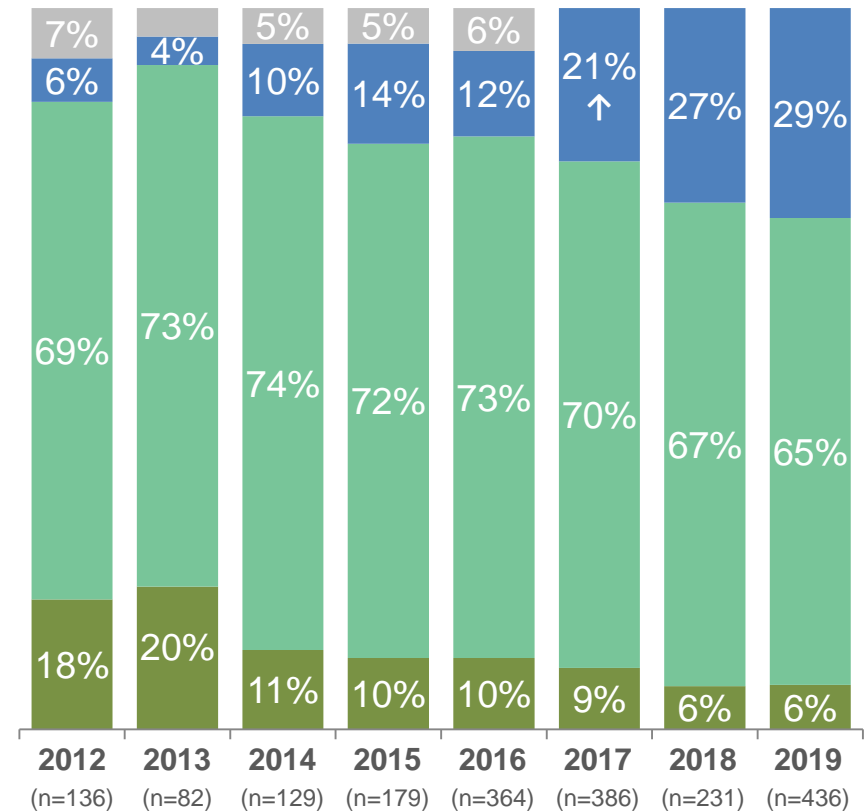
General Population



■ Increase ■ Remain the same ■ Decrease ■ Don't know



Stakeholder



■ Increase ■ Remain the same ■ Decrease ■ Don't know

Top Priorities Facing Leduc



General Population



Stakeholder



22%

Long-term fiscal sustainability



15%

Find ways to lower future property taxes



13%

Property taxes stay the same



15%

Prepare & react to economy



11%

Plan for future growth



22%

Attract/maintain businesses



17%

Long-term fiscal sustainability



20%

Find ways to lower future property taxes



13%

Property taxes stay the same



12%

Prepare & react to economy



12%

Plan for future growth



24%

Attract/maintain businesses

Top Priorities Facing Leduc



General Population



51%

Tax related priorities



37%

Long-term focus



Stakeholder



50%

Tax related priorities



29%

Long-term focus

↓ 37% in 2018



22%

Long-term fiscal sustainability



15%

Lower property tax in the future



13%

Ensure property taxes stay the same in the future



15%

Prepare & react to economy



11%

Plan for future growth



22%

Attract/maintain businesses



17%

Long-term fiscal sustainability



20%

Lower property tax in the future



13%

Ensure property taxes stay the same in the future



12%

Prepare & react to economy



12%

Plan for future growth



24%

Attract/maintain businesses

Other Priorities To Consider



General Population

Project/Goals	Percent
None, can't think of any/don't know	73%
Improve roads, access to certain areas, and/or traffic flow (new overpass, fix a specific intersection, twinning road)	6%
Additional facilities for programs/activities, for kids, seniors etc.	4%
Look for ways to improve efficiency / lower administrative costs	4%
Projects to increase safety (pedestrian/road safety, etc.)	4%
Nothing that will increase taxes / Do not spend more money	3%
Expand/Build new outdoor areas	2%
Clean up or improve existing green spaces	2%
Would like to see more business / commercial development or support	1%
Projects related to social services	1%
Other	4%



Stakeholder

Project/Goals	Percent
None, can't think of any/don't know	62%
Look for ways to improve efficiency/lower administrative costs	9%
Additional facilities for programs/activities, for kids, seniors etc.	8%↑
Improve roads, access to certain areas, and/or traffic flow (new overpass, fix a specific intersection, twinning road)	7%
Nothing that will increase taxes / Do not spend more	6%↑
Expand/Build new outdoor areas	4%
Would like to see more business / commercial development or support	4%
Projects to increase safety (pedestrian/road safety, etc.)	3%
Clean up or improve existing green spaces	2%
Environmentally-friendly / green projects or initiatives	2%
Projects related to social services	2%
Other	5%

Questions / Comments?



patrick_kyba@advanis.net
780.229.1135

mhunke@advanis.net
780.229.1148

COUNCIL INFORMATION ITEM

MEETING DATE: July 8, 2019

SUBMITTED BY: Rick Sereda, Director, Public Services and Shawn Olson, Director, Engineering

PREPARED BY: Kerra Chomlak, Environmental Sustainability Coordinator and Shelby Willis, Environmental Project Coordinator and Lot Grading Inspector

REPORT TITLE: Eco-Station Update 2019

REPORT SUMMARY

To update Council on Eco Station activities over the past year and modifications to collected items which will be processed within existing budgets and resources.

BACKGROUND

KEY ISSUES:

Annual updates on Eco Station services and statistics are provided to Council as part of the environmental progress report. This report provides more detail on Eco Station use, activities, partnerships and accepted items.

Eco Station Use

The Eco Station is a popular facility and functioning very well. Overall visits have increased 52% since 2014, due to improved promotions to support the curbside collection program. A recent telephone survey (403 randomly selected residents, margin of $\pm 4.8\%$) showed 65% of residents used the Eco Station over the last year. The 2017 Customer Satisfaction Survey indicated an 89% satisfaction rate with the Eco Station. When asked about what would increase use, results showed that expanded hours were more important than access to a second drop-off location in Leduc. There is a good understanding in the community on what materials can be brought to the Eco Station. One area for improved communications is to provide detailed instructions on how to use the Eco Station, especially with newer residents (they understand services and how to get there, but not necessarily what to do when they arrive). This will be addressed this fall with new promotions and a special ribbon-cutting event for the enhanced facility.

Over 30,000 vehicles visited the Eco Station in 2018; this is a 10% increase over 2017, which is noteworthy because the Eco Station operated a smaller site for much of the year while upgrades to the permanent site took place.

AB Recycling Inspection

On February 14, 2019 the Eco Station was inspected by the Alberta Recycling Management Association. They inspected all buildings and most bins, and were very complimentary about the overall operations, the collection containers, and tracking of e-waste. They appreciated the new layout and integrated design with the sani-station, and will be recommending our site design to other communities. Their only suggestion was to separate glycol containers from oil containers, which was due to a new change in their program; this change has been accommodated.

COUNCIL INFORMATION ITEM



Partnerships

A partnership with Leduc County has been working well, with the County contributing an annual share of operating dollars based on visitor tracking (approximately 20% of operating costs). The City of Beaumont has also agreed to contribute to the Leduc Eco Station, and their 2019 contribution will likely be in the 1-3% range.

Acceptance of Items from Businesses

The Eco Station has been taking small loads of various products for safe disposal or recycling from businesses for several years. This service is free and treated the same as the residential customers, and is used by a large number of small businesses, as indicated in a recent survey of Eco Station visitors. The extent to which businesses use the Eco Station will be explored in more detail along with a future industrial, commercial, institutional (ICI) and multi-family sector waste reduction program.

New Collection Items

The type of items collected and sorting practices at the Eco Station for recycling or proper disposal are continuously being reviewed to provide a high level of service to Leduc residents. For example, since the Eco Station was enhanced in 2012, new items now accepted include: clothing donations, green bin organics, microwaves, and Christmas string lights. With the grand reopening event planned for the fall, several new services are planned, with no impact on resources. The City will not accept any new materials unless there is a market for them or there are no new costs to the City. Some of the new services this year include:

- A glass pilot project – In response to repeated resident input to recycle more products, a pilot project with Vitreous Glass in Airdrie will be announced, where clean glass (of acceptable types e.g. no ceramics, Pyrex, etc.) will be accepted.
- Tires – The City will apply to be a tire marshalling site with AB Recycling and will be able to accept bicycle and vehicle tires. The collection vendor is currently under review, but the collection is similar to that of oil collection, which is provided at no cost.
- Propane tanks – Smaller propane tanks have been previously accepted at the annual Toxic & E-waste Round Up event, but now the City will regularly, on a pilot basis, accept up to 20 pound tanks (typical barbeque size). After a review of the one-year pilot, the City will determine if there is a charge required to make this a cost neutral service. This will be addressed through additional fees, if necessary.
- Clothing donations – In addition to the existing Big Brothers, Big Sisters clothing donation bin, a new bin from Diabetes Canada will be in place to accept clothing, and recycle the unused portion of textiles.
- Cooking Oil – Redux Ltd. will provide a tank and collection at no charge. The public will deliver cooking oil in containers and staff will pour into the tank, similar to the process for vehicle oil. The recycling of cooking oil is an initiative also supported by the Alberta Capital Region Waste Water Commission.
- Books – A new “take it or leave it” book sharing program will be announced where residents can drop off used books for other to enjoy. This is in partnership with the Leduc Library.

COUNCIL INFORMATION ITEM

- Florescent Bulbs and Tubes – The Eco Station already accepts florescent tubes and Compact Fluorescent Light bulbs, which are processed by DBS Ltd. Currently, a ‘bulb crusher’ machine is being assessed as a cost-sharing project with other departments (considering City lighting replacement projects) which may actually reduce the current cost of providing this service over the first year.
- Mulch Giveaway – In addition to compost giveaway, the Eco Station will provide a limited quantity of mulch to residents, as a water conservation and weed prevention measure.

Financial Implications

There are no financial implications as all new services can be managed within existing resources.

- The Eco Station has been expanded for storage of additional materials.
- Attendants direct visitors where to drop off materials therefore there is no additional work for attendants.
- Administration has identified markets for the materials therefore they can haul free of charge.

The City will continue to evaluate the markets to ensure the services provided do not result in additional costs.

ATTACHMENTS:

None.

Others Who Have Reviewed this Report

P. Benedetto, City Manager / G. Klenke, City Solicitor / I. Sasyniuk, General Manager, Corporate Services / D. Melvie, General Manager, Community & Protective Services / M. Pieters, General Manager, Infrastructure & Planning / J. Cannon, Director, Finance

Eco Station Update to Council

www.leduc.ca

Kerra Chomlak

July 8, 2019



Outline

1. Background
2. Update on New Services






More people served!

Eco Station visits increased **52%** since 2014 thanks in part to our partnership with Leduc County and the strong commitment from City of Leduc businesses and residents to divert waste responsibly.

This year's **10% increase** is even more noteworthy because the Eco Station has operated a smaller site for much of the year while upgrades to the permanent site have taken place.

Toxic & E-Waste Roundup

- The October 13th Roundup attracted 334 vehicles.
- About 130 people visited the information tent.
- Residents dropped off seven bins of paint products, 950 litres of used oil and 115 used propane tanks.

	ELECTRONIC WASTE		HOUSEHOLD HAZARDOUS WASTE
	UNITS	TONNES	LITRES
2014	104	2.1	8,010
2015	240	4.4	11,410
2016	125	2.0	9,597
2017	144	2.5	9,562
			
2018	86	1.8	5,352

An important service



ECO STATION



	VISITS	BLUE BAG RECYCLABLES TONNES	CARDBOARD TONNES	ELECTRONIC WASTE [‡]		HOUSEHOLD HAZARDOUS WASTE [‡] LITRES
				UNITS	TONNES	
2014	20,119	344	15.39**	3,316	59.5	54,608
2015	25,786	271	29.65**	3,944	68.6	92,865
2016	27,995	302	28.93**	3,447	59.3	90,645
2017	27,666	133	N/A	3,499	63.8	99,354
	▲	▲		▼	▼	▲
2018	30,512	147	N/A	3,330	62.7	101,272

[‡] INCLUDING MATERIALS COLLECTED AT THE OCTOBER 2018 TOXIC & E-WASTE ROUNDUP

** COMPACTED CARDBOARD ONLY



Materials accepted for recycling

FREE
DROP-OFF

Recyclables – Plastic containers with the recycling logo, tin/aluminum cans and plates, paper and cardboard

- Tin cans
- Aluminum foil & pie plates
- Boxes (flattened)
- Cardboard egg cartons
- Milk cartons*
- Paper
- Newspaper
- Pop cans*
- Tetra-pak drink containers (juice boxes)*
- Plastic bottles, tubs & jugs with recycling logo



*Also refundable at bottle depot

Materials accepted for safe disposal

FREE
DROP-OFF

E-waste

- Cables
- Cell phones
- Computer mice
- Computers
- Digital cameras
- Keyboards
- Laptops
- Monitors
- Notebooks (portable computers)
- Printers
- Radios
- Televisions

Materials accepted for safe disposal

FREE
DROP-OFF

Household hazardous waste

- Aerosol paints & sprays
- Antifreeze
- Drain cleaners
- Fluorescent and LED bulbs
- Hair colouring
- Insecticides
- Oven cleaners
- Paint
- Rechargeable batteries
- Solvents, turpentine, varnish
- Used vehicle oil
- Vehicle batteries
- Waxes and polishes



(AS OF AUGUST 2016)

METAL products



Barbecues



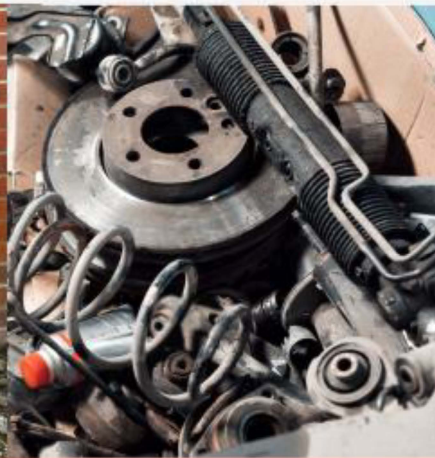
Old utensils



Broken
bicycles



Scrap metal (auto parts, rebar, etc.)



NO

X Large items
(hot water tanks, stoves, washing
machines, fridges, etc.)

X Propane tanks

SORT SMARTer Questions? Ask us!

GLASS



**Food,
condiment
& mason
canning jars**



**Clear
drinking
glasses**



**Beverage
containers**
(juice, wine, beer & liquor)



NO

X Cooking
glass
(Pyrex etc.)

X Mirrors

X Plates, bowls
& coffee cups

X Painted/tinted glass

X Ceramic, porcelain or
mixed glass materials

X Windshields or
windows

**All glass must be
clean.**

Place glass on table.

***SORT SMARTer* Questions? Ask us!**

MULCH giveaway



Limit four 5 gallon pails/customer.

SORT SMARTer Questions? Ask us!

PROPANE tanks



Place canisters up to 20 lbs. here.

Sort Smarter Questions? Ask us!

TIRES



Pickup
truck



Car



Motorcycle



NO

✗ Bicycle
tires

✗ Semi truck
and moped
tires

✗ Equipment
tires (tractors,
lawn mowers)

SORT SMARTer Questions? Ask us!

Eco-Station Green Building



Questions?



Extra Slides...

Waste Communications Survey



Update on Waste Diversion Rates

2018 Waste Sort



- Organics

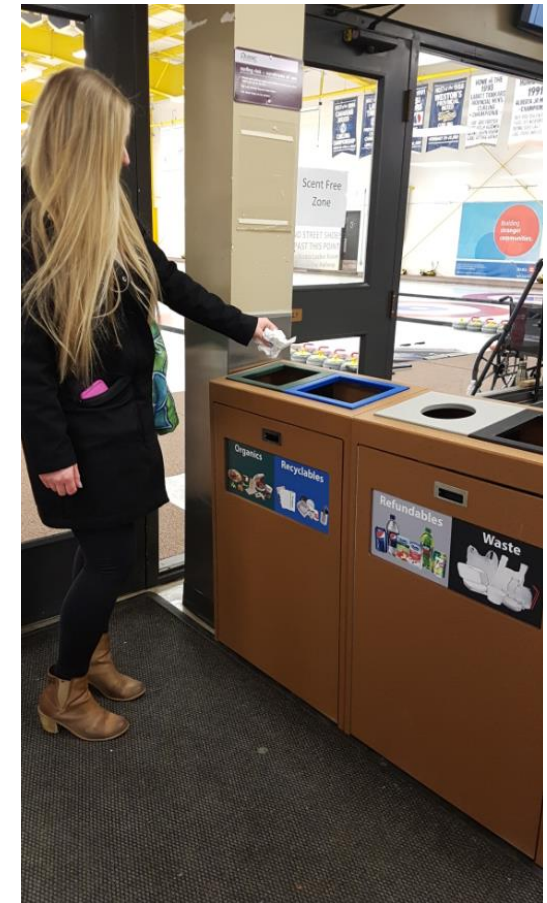


- Blue bags

Update on Sorting Stations at City Facilities

Sorting Station Wish List After Audit

Timeline	City Location	Quantity	Cost
Short Term	Primary Locations	49	\$34,000
Medium Term	Secondary Locations	11	\$16,200
Total		60	\$50,200

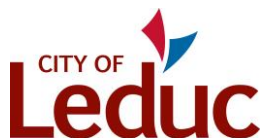


Waste Diversion at Events - Pilot Project



Future Considerations – Extended Producer Responsibility and Single Use Items





COUNCIL REQUEST FOR DECISION

MEETING DATE: July 8, 2019

SUBMITTED BY: Darrell Melvie, GM, Community and Protective Services

PREPARED BY: Darrell Melvie, GM, Community and Protective Services; Bruce Knisley, Director, Facility and Property Services

REPORT TITLE: 2019 Golf Course Partnership Financial Requirements

EXECUTIVE SUMMARY:

On March 11, 2019, Administration provided an update regarding discussions that had taken place to date with the Leduc Golf and Country Club related to the potential transfer of golf course lands to the City of Leduc. Council approved a Memorandum of Agreement outlining terms of the working relationship and establishing the principles respective to the potential ownership and future Club operations of the Golf Course Lands. Since then, progress has been made on developing a draft title transfer and operating lease agreement.

As part of the City's due diligence Administration is planning to complete some assessments of the property that require a funding commitment in 2019 that was not budgeted.

Administration is requesting \$75k in operating funds to complete the agreement, inspect the water and sewer services complete environmental assessments level 1 and 2, level 2 only if required, and establish what the facility needs will be going forward.

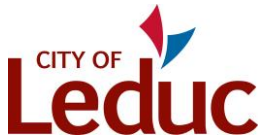
Administration is also requesting \$170k in capital funds for the verification of the quality and the repair of services should they be required, land transfer, geotechnical investigation, and the design process for the new facility.

As Part of the emerging needs of the Leduc Golf Club it has been identified that the golf course would significantly benefit from the purchase of a tarping system to protect the greens from the weather over the winter with an associated cost of \$200k, please see attached request.

Administration is asking Council to approve the budget reallocation to complete the required due diligence, and proceed with providing funds to the Leduc Golf Club for the purchase of the tarping system.

RECOMMENDATION

- That Council approve an operating expenditure of up to \$75,000, for completion of the agreement, inspect the water and sewer services complete environmental assessments level 1 and 2, level 2 only if required, and establish what the facility needs will be going forward, to be funded through the general contingency reserve.
- That Council approve a capital expenditure of up to \$170,000, for verification of the quality and the repair of services should they be required, land transfer, geotechnical investigation, and the design process for the new facility, to be funded through the general contingency reserve.
- That Council approve a capital expenditure of up to \$200,000, for tarps to protect the greens to be funded through the general contingency reserve.



COUNCIL REQUEST FOR DECISION

RATIONALE

Prior to moving forward with the acquisition of any lands the City of Leduc is required to complete due diligence with respect to and environmental concerns and have as full as possible understanding of the site and the services for the property.

RISK ANALYSIS: FINANCIAL / LEGAL:

At this time neither the \$75k (operating) nor the \$370k (capital) are in the 2019 operating or capital budget. This means that budget approval is required to enable the spending towards these project / items. It is proposed that these one-time costs be funded through the general contingency reserve.

It should be noted that a Phase 2 environmental assessment will be undertaken only in the event that a Phase 1 investigation reveals the possibility of serious or extensive contamination on or near the property. This environmental assessment is part of the \$75k (operating).

IMPLEMENTATION / COMMUNICATIONS:

Finance will make the required financial transactions to make the funds available for use.

The Negotiating Committee will advise the Leduc Golf Club that the funds up to \$200,000 are available for the tarping system

The Negotiating Committee will confirm through a letter to the Leduc Golf Club that the City has been given access to the site prior to land transfer to carry on with the investigation

ALTERNATIVES:

The initial requirements of the project could be delayed until future year when funding is identified.

ATTACHMENTS

Letter Leduc Golf Club (Tarp request)



Leduc Golf Club * 5725 Black Gold Drive * Leduc, Alberta * T9E 8C4 * 780-986-8009

June 27, 2019

To: City of Leduc Administration

In the anticipation of our partnership we are requesting an early financial commitment of \$200,000 for proper tarps to protect our greens from winter conditions. On final confirmation of size and material this price is subject to change, exact pricing will be confirmed after ordering. The details of these tarps are as follows:

- Enka mat coverage for all square footage of our putting surfaces
- Tarps with adequate snow load to protect from snow and ice that can cover putting surfaces and slopes directing moisture towards our greens
- Hook ups and weeping tile for weekly air circulation under greens in the off season

A golf course's putting greens are the lifeblood of the facility. Our reputation and revenues hinge on having greens that are in excellent shape. Winter conditions are so unpredictable and these state-of-the-art tarp systems are the very best way to hedge against damage. There are only a select few golf courses that currently use this system because of affordability, and we would greatly appreciate the City of Leduc moving to direct the funds to us so we can get moving on ordering.

We need to get our tarps ordered by July 15 at the very latest, so your diligence in the matter would be greatly appreciated.

I welcome any questions; my contact information is below.

Thank you very much for your consideration in this. I am very excited about the pursuance of this partnership.

James Whitton
General Manager & Head Professional
Leduc Golf Club
james@leducgolf.com
780-986-8009

COUNCIL REQUEST FOR DECISION



MEETING DATE: July 8, 2019

SUBMITTED BY: Ken Woitt, Director, Planning & Development

PREPARED BY: April Renneberg, Current Planner II

REPORT TITLE: Bylaw 1013-2018 (Redistricting Meadowview Stage 17) (3rd Reading)

REPORT SUMMARY

Bylaw 1013-2018 will amend Bylaw 809-2013, Section 27.0 – Land Use Map, by redistricting part of the SW ¼ Section 24-49-25-W4 from UR – Urban Reserve to RNL – Residential Narrow Lot and GR – General Recreation. The redistricting will allow for continued residential development in the Meadowview neighbourhood.

RECOMMENDATION

That Council give Bylaw 1013-2018 third reading.

BACKGROUND

KEY ISSUE(S) / CONTEXT:

The RNL land use district is intended to accommodate residential dwellings on narrower lots, providing an opportunity for more efficient use of land and a more compact urban form. The GR land use district will accommodate areas used for public parks to meet active or passive recreational and leisure pursuits at neighbourhood, district and regional levels. Meadowview Stage 17 proposes 2 lots for park, 38 lots for standard single detached dwellings and 41 lots for single detached dwellings with a zero-metre side yard.

Zero lot line parcels are those where the single detached dwelling is located directly on the side property boundary on one side of the lot. These types of buildings have specific development requirements. The City of Leduc requires a 1.5 m easement registered on the adjacent property to allow for encroachment of eaves, drainage and general access for maintenance purposes. This easement is registered along with the subdivision of the lands. In order to encourage fire safety, the Alberta Building Code requires that side of the building to have fire-rated drywall as well as restriction on wall penetrations such as windows; doors; dryer, furnace, water heater and fireplace vents; and fresh air intakes. Under Land Use Bylaw 809-2013 the minimum lot width for a single detached dwelling with a zero metre side yard with access to a lane is 7.6 m. Standard front drive single detached lots must be a minimum of 11.0 m wide.

The City's Subdivision Authority has given conditional approval to the subdivision application. The redistricting of these lots by City Council to the RNL and GR land use district under Land Use Bylaw 809-2013 is a condition of subdivision, as is the successful negotiation by administration of a development agreement between the City and the developer of the lands. Until these and all other conditions of the subdivision are met, the subdivision will not be endorsed by administration nor registered at Land Titles.

An amendment to the Southeast Leduc Area Structure Plan (ASP) is also being brought to Council under Bylaw 1027-2019 for consideration at this meeting. The amendment proposes a reconfiguration of land uses as well as the collector road network within the Tribute and Meadowview neighbourhoods. Bylaw 1013-2018 is consistent with this proposed amendment. Should Council not approve Bylaw 1027-2019, amending the Southeast Leduc ASP, administration will not recommend Bylaw 1013-2018 be given third reading.

COUNCIL REQUEST FOR DECISION



LEGISLATION AND/OR POLICY:

1. Municipal Government Act, RSA 2000, Chapter M-26, as amended
 - S. 640(2)(a) requires a municipality be divided into land use districts.
 - S. 606 and S. 692 govern the requirements for advertising a bylaw. More specifically, S. 692(4) outlines those additional advertising requirements for a bylaw changing the land use district designation of a parcel of land.
2. Land Use Bylaw 809-2013, as amended

PAST COUNCIL CONSIDERATION:

Bylaw 1013-2018 was given first reading by Council on June 10, 2019 and second reading on June 24th, 2019.

CITY OF LEDUC PLANS:

Bylaw 1013-2018 is consistent with the City's Municipal Development Plan, as amended and the proposed amendment to the Southeast Leduc Area Structure Plan brought forward to Council as Bylaw 1027-2019. The redistricting is also in keeping with the City's 2009 Neighbourhood Design Guidelines which encourage a mix of housing types, sizes and affordability, along with proximity to open park space and neighbourhood walkability.

IMPLICATIONS OF RECOMMENDATION

ORGANIZATIONAL:

The City's Engineering department is scheduled to begin work on the Southeast Boundary Road construction project this year. The project is designed to provide an arterial connection from Highway 2A to this stage of development in order to complete the link into the Meadowview and Tribute neighbourhoods. Should Bylaw 1013-2018 not be approved by Council, the City's subdivision authority will not endorse the subdivision and this road extension project will be negatively affected.

POLICY:

There are no policy implications.

IMPLEMENTATION / COMMUNICATIONS:

A public hearing for Bylaw 1013-2018 was held earlier at this meeting of Council. The hearing was advertised in the June 7 and 14, 2019 issues of 'The Representative' and notices were mailed to property owners within 61.0 m of the subject area.

ALTERNATIVES:

1. That Council amend Bylaw 1013-2018;
2. That Council defeat Bylaw 1013-2018.

ATTACHMENTS:

1. Bylaw 1013-2018
2. Key Plan
3. Redistricting Plan
4. Subdivision Plan

COUNCIL REQUEST FOR DECISION



Others Who Have Reviewed this Report

P. Benedetto, City Manager / G. Klenke, City Solicitor / B. Knisley, Acting General Manager, Infrastructure & Planning

Bylaw No. 1013-2018

Page 1

AMENDMENT #92 - TO BYLAW NO. 809-2013, THE LAND USE BYLAW

The *Municipal Government Act*, R.S.A. 2000, Chapter M-26, as amended (the "Act") grants a municipality the authority to pass a Land Use Bylaw;

AND: in accordance with the Act, the City of Leduc passed Land Use Bylaw No. 809-2013 to regulate and control the use and development of land and buildings in the City of Leduc, and the Council has deemed it expedient and necessary to amend Bylaw No. 809-2013;

AND: notice of intention to pass this bylaw has been given and a public hearing has been held in accordance with the Act;

THEREFORE: the Council of the City of Leduc in the Province of Alberta duly assembled hereby enacts as follows:

PART I: APPLICATION

1. **THAT:** Bylaw No. 809-2013, the Land Use Bylaw, is amended by this Bylaw.
2. **THAT:** the Land Use Map, attached to and being part of the Land Use Bylaw of the City of Leduc, be amended by reclassifying:

Part of the SW ¼ Section 24-49-25-W4
(consisting of 6.20 ha more or less)

From: UR – Urban Reserve
To: RNL – Residential Narrow Lot
GR – General Recreation

as shown in Schedule A, attached hereto and forming part of this bylaw.

PART II: ENACTMENT

This Bylaw shall come into force and effect when it receives Third Reading and is duly signed.

READ A FIRST TIME IN COUNCIL THIS _____ DAY OF _____, AD 2019.

READ A SECOND TIME IN COUNCIL THIS _____ DAY OF _____, AD 2019.

READ A THIRD TIME IN COUNCIL AND FINALLY PASSED THIS _____ DAY OF _____, AD 2019.

Date Signed



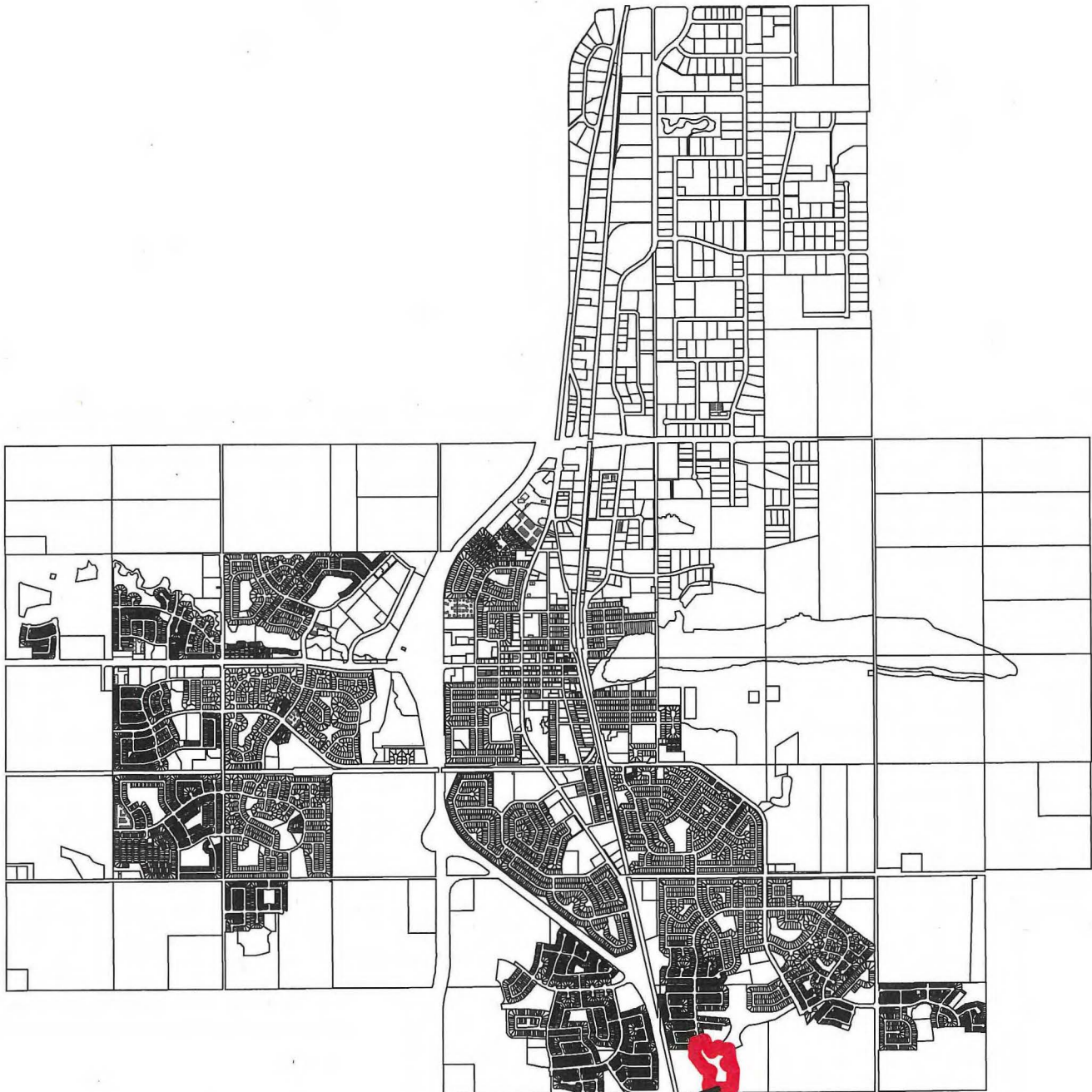
Robert Young
MAYOR

Sandra Davis
CITY CLERK



KEY PLAN

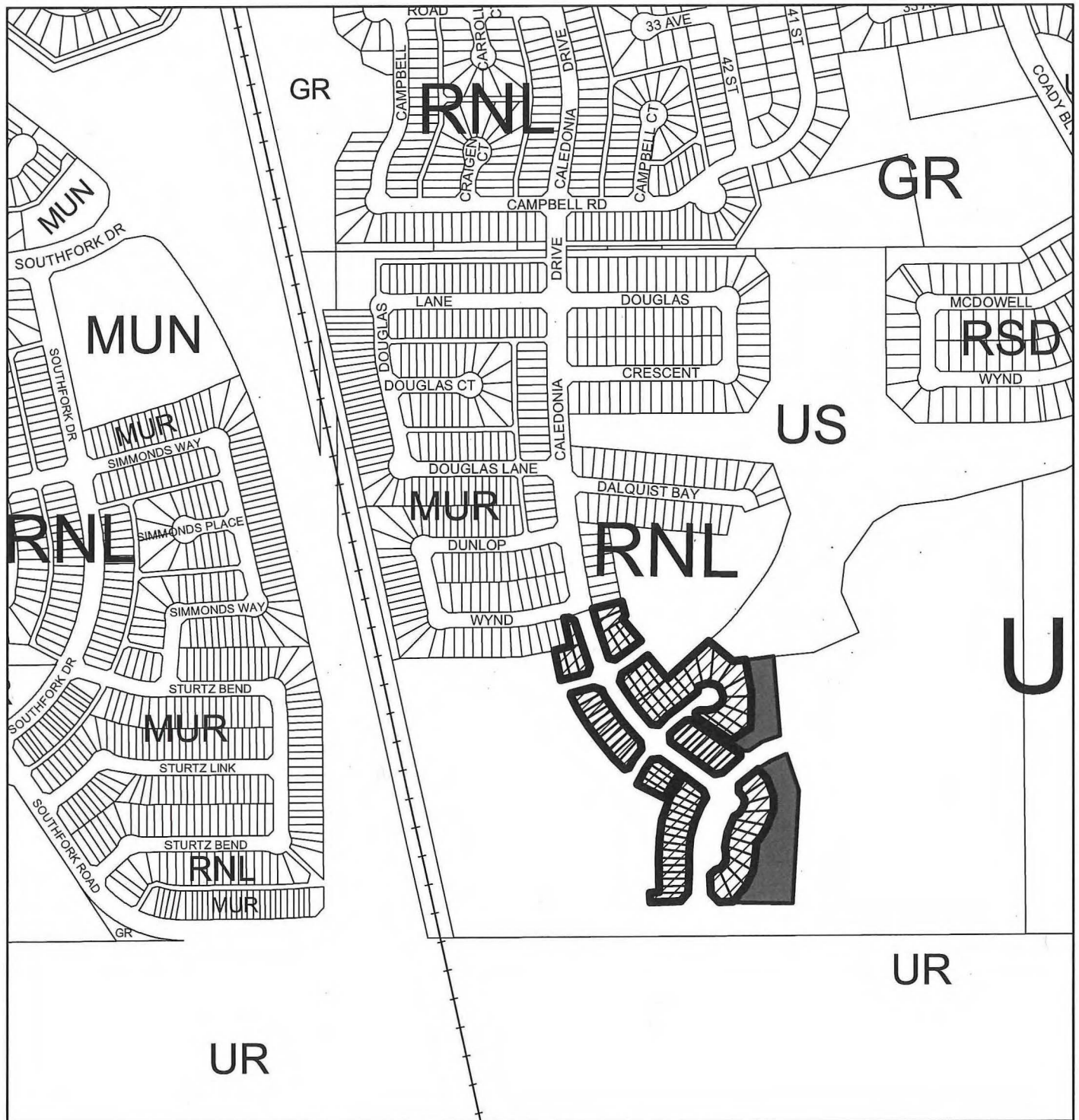
ATTACHMENT 2



SUBJECT AREA

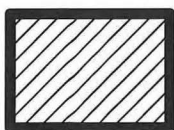
REDISTRICTING PLAN

ATTACHMENT 3



FROM: UR - URBAN RESERVE

TO:



RNL - RESIDENTIAL NARROW LOT



GR - GENERAL RECREATION





February 26, 2019

Tribute Stage 9 SW-24-29-25-W4M

Job #6169

- SUBDIVISION BOUNDARY
- RNL (Front Garage, Standard Lot)
- RNL (Rear Garage, Zero Lot Line)
- Municipal Reserve

Tentative Plan of Subdivision in Leduc, Alberta

QUALICO
communities

Building Pockets Measured at Minimum Setback Except Where Noted
* Asterisk Indicates Minimum Building Pockets For Irregular Lots

Note: All dimensions and areas shown herein to be confirmed by legal survey prior to registration. Future areas are shown conceptually and are subject to revision.

AL-Terra

Scale: 1:2,000



Mayor's Report

June 17 – June 30, 2019

June 17

- Mayor T Wadsworth, Town of Millet
- Mayor J Stewart, City of Beaumont
- Briefing with City Manager
- Assessment/Tax Update w I Sasyniuk, General Manager, Corporate Services and J Cannon, Director, Finance
- IT Update w J Graham, CIO and I Sasyniuk, General Manager, Corporate Services
- Committee-of-the-Whole and Council agenda review
- Indigenous Land Acknowledgment Day flag raising
- Committee-of-the-Whole
- Council

June 18

- Accord Oversight Committee Briefing
- Open House | Western Budget Motel rental suites

June 19

- D Sveinsson (Resident)
- Interview | 93.1 The One re: Trans Mountain Pipeline Expansion
- Fort Edmonton Rotary Fundraising event

June 20

- Edmonton Global: Regional Narrative
- Assessors' Open House
- M Keehn, Vice President, Air Service & Commercial Development, EIA

June 21

- Enoch Cree Nation | 20th Annual Indigenous Peoples Day Celebration
- Airport Accord Oversight Committee briefing
- Airport Accord Oversight Committee meeting
- Aspiring Young Artist's celebration

June 22

- Leduc Fire Services Recruit Class Graduation 2019

June 24

- Briefing with City Manager
- Regional Fire Framework Committee meeting
- Interview | Leduc Representative re: Increased Airport Transit Ridership
- Committee-of-the-Whole and Council agenda review
- Committee-of-the-Whole
- Council

June 25

- Naming Committee
- J MacNutt, Sawridge Group of Companies
- Assessors' Open House
- Canadian Home Builder's Association (Edmonton Region) and Leduc City Council leadership dinner

June 26

- Canadian Tire Jumpstart Leduc Chapter donation at West Haven Public School
- One-year anniversary celebration for Vertical Growers Network "Trusted Freshness"
- Recreation Cost Share Agreement with Leduc County
- Regional Emergency Management Agency
- Leduc Golf & Country Club

June 27

- SISB Task Force interview
- Traffic Advisory Committee
- J. Jones, Manager, Community Partnerships and Sponsorships | farewell celebration

June 28

- Leduc Region Leadership Forum
- Rumble in Leduc Pro-Am Golf Tournament

June 29

- Rumble in Leduc Pro-Am Golf Tournament

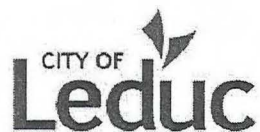


Office of Mayor Young



Approved by Mayor Bob Young

"Original Signed by Mayor B. Young"



Building Permit Detail Summary

June 1, 2019-June 30, 2019 (inclusive)

Commercial					
Permit	Type of Work	Builder	Units	Area	Valuation
PRBD201804384 (Issued-25/06/2019)	New Construction - Commerical OR Industrial Building	LEDUC CO-OP LTD.		Deer Valley	\$1,300,000.00
PRBD201900107 (Issued-18/06/2019)	Alteration and improvements	Delnor Construction Ltd.		Central Business District	\$260,000.00
PRBD201900934 (Finaled-17/06/2019)	New Construction - Commerical OR Industrial Building	AECOM PRODUCTION SERVICES LTD		Woodbend	\$1,856,402.00
PRBD201900990 (Issued-11/06/2019)	Alteration and improvements	KEMWAY BUILDERS INC.		Leduc Business Park	\$245,000.00
PRBD201901354 (Finaled-12/06/2019)	Accessory Structure - Temporary	INFINITE EVENT SERVICES		Deer Valley	\$5,000.00
PRBD201901377 (Ready for Issuance-12/06/2019)	Addition to existing building non-residential & residential	SCHNEIDER'S BUILDING SUPPLIES		West Commercial	\$250,000.00
PRBD201901453 (Finaled-12/06/2019)	Accessory Structure - Temporary			South Telford	\$5,000.00
PRBD201901494 (Issued-27/06/2019)	Alteration and improvements	MALIK CONSTRUCTION INC		Central Business District	\$85,000.00
PRBD201901589 (Issued-12/06/2019)	Accessory Structure - Temporary	ROYAL CANADIAN LEGION BRANCH 108		Central Business District	\$5,000.00
PRBD201901597 (Issued-27/06/2019)	Alteration and improvements	Central Taekwondo Ltd		Central Business District	\$20,000.00
PRBD201901609 (Issued-25/06/2019)	Alteration and improvements	2156305 ALBERTA LTD/ MEDITERRANEAN SIDE GRILL & YOGEN FRUZ		Central Business District	\$10,000.00
PRBD201901644 (Issued-20/06/2019)	Accessory Structure - Temporary	SCHRADERS HOLDINGS LTD		Central Business District	\$10,000.00
PRBD201901700 (Issued-28/06/2019)	Alteration and improvements	ENOKSEN MEGAN		Northwest Commerical	\$3,000.00



Building Permit Detail Summary

June 1, 2019-June 30, 2019 (inclusive)

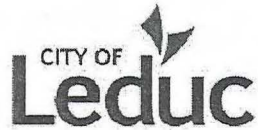
Subtotal		13			\$4,054,402.00
Duplex Dwelling					
Permit	Type of Work	Builder	Units	Area	Valuation
PRBD201901683	New Construction - Duplex	Lincolnberg Multi Family Inc.	1	Black Stone	\$345,000.00
PRBD201901684	New Construction - Duplex	Lincolnberg Multi Family Inc.	1	Black Stone	\$332,000.00
PRBD201901685	New Construction - Duplex	Lincolnberg Multi Family Inc.	1	Black Stone	\$345,000.00
PRBD201901686	New Construction - Duplex	Lincolnberg Multi Family Inc.	1	Black Stone	\$325,000.00
Subtotal		4	4		\$1,347,000.00
Government/Institutional					
Permit	Type of Work	Builder	Units	Area	Valuation
PRBD201901301 (Issued-12/06/2019)	Accessory Structure - Temporary	INFINITE EVENT SERVICES		South Park	\$5,000.00
PRBD201901303 (Issued-12/06/2019)	Accessory Structure - Temporary	ALLSTAR SHOW INDUSTRIES INC		South Park	\$5,000.00
PRBD201901716 (Issued-18/06/2019)	Accessory Structure - Temporary	INFINITE EVENT SERVICES		South Telford	\$5,000.00
PRBD201901722 (Issued-28/06/2019)	Accessory Structure - Temporary	LEDUC COMMUNITY BAPTIST CHURCH		Caledonia Park	\$1,000.00
Subtotal		4			\$16,000.00
Industrial					
Permit	Type of Work	Builder	Units	Area	Valuation
PRBD201900776 (Issued-05/06/2019)	Fabric Covered Structure	LX Construction Inc/ G&B Buildings		Telford Industrial Park	\$50,000.00
PRBD201901260 (Finaled-18/06/2019)	New Construction - Commerical OR Industrial Building	CAMDON CONSTRUCTION LTD		Northeast Industrial Park	\$2,600,000.00
PRBD201901469 (Issued-14/06/2019)	Alteration and improvements	Dawson Wallace Construction Ltd		Harvest Industrial Park	\$30,400.00
PRBD201901665 (Finaled-18/06/2019)	Accessory Structure - Temporary	RIVER CITY EVENT RENTALS & SALES LTD		Northeast Industrial Park	\$5,000.00
PRBD201901728 (Issued-28/06/2019)	Alteration and improvements	RYDAL CONSTRUCTION LTD		East Industrial	\$65,000.00
Subtotal		5			\$2,750,400.00
Multi-Residential					



Building Permit Detail Summary

June 1, 2019-June 30, 2019 (inclusive)

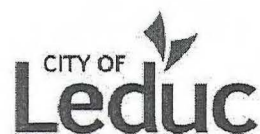
Permit	Type of Work	Builder	Units	Area	Valuation
PRBD201901521	New Construction - Apartment	CHANDOS CONSTRUCTION	10	Linsford Park	\$2,000,000.00
Subtotal		1	10		\$2,000,000.00
Other Residential					
Permit	Type of Work	Builder	Units	Area	Valuation
PRBD201900553 (Issued-04/06/2019)	Alteration and improvements	CURRINGTON BUILDERS INC.		Linsford Park	\$20,000.00
PRBD201901137 (Issued-05/06/2019)	Accessory Structure - Detached Garage	The Premier Construction Group Inc/ Premier Built Garages		Southfork	\$14,500.00
PRBD201901149 (Issued-04/06/2019)	Accessory Structure - Deck Uncovered	MSL PROJECTS & DESIGN INC		Meadowview Park	\$10,000.00
PRBD201901188 (Issued-14/06/2019)	Accessory Structure Other	352649 AB LTD/ SUNCOAST ENCLOSURES		Windrose	\$13,000.00
PRBD201901194 (Issued-14/06/2019)	Accessory Structure - Deck Uncovered	DAVIES ALEX		Southfork	\$5,000.00
PRBD201901241	Accessory Structure Other	Fresh Carpentry & Contracting Inc.		Caledonia Park	\$12,500.00
PRBD201901242	Accessory Structure - Shed	Fresh Carpentry & Contracting Inc.		Caledonia Park	\$8,000.00
PRBD201901267 (Issued-20/06/2019)	Demolition			Linsford Park	\$0.00
PRBD201901288 (Issued-14/06/2019)	Accessory Structure - Detached Garage	BARSALOU BRENNAN		Tribute	\$15,000.00
PRBD201901308	Secondary suite	CRANSTON HOMES LTD	1	Black Stone	\$30,000.00
PRBD201901334	Basement Development	HOMEXX CORPORATION		West Haven	\$35,000.00
PRBD201901337	Secondary suite	ENCORE MASTER BUILDER INC.	1	West Haven	\$50,000.00
PRBD201901348 (Issued-05/06/2019)	Accessory Structure - Detached Garage	HOMEXX CORPORATION		West Haven	\$15,000.00
PRBD201901349 (Issued-06/06/2019)	Accessory Structure - Deck Uncovered			West Haven	\$5,000.00
PRBD201901359 (Finaled-06/06/2019)	Accessory Structure - Detached Garage	CRANSTON HOMES LTD		Black Stone	\$15,000.00
PRBD201901360 (Finaled-06/06/2019)	Accessory Structure - Detached Garage	CRANSTON HOMES LTD		Black Stone	\$15,000.00
PRBD201901374	Basement Development	BEZUKH MYKHAYLO		West Haven	\$25,000.00



Building Permit Detail Summary

June 1, 2019-June 30, 2019 (inclusive)

PRBD201901376 (Issued-07/06/2019)	Alteration and improvements	Trident Painting and Contracting		Meadowview Park	\$30,000.00
PRBD201901387	Accessory Structure - Shed			West Haven	\$4,386.00
PRBD201901396	Accessory Structure - Hot Tub	TYMCHYNA TERRY		Suntree	\$10,000.00
PRBD201901399	Accessory Structure Other	WINKLER ARNOLD ALBIN		Southfork	\$5,650.00
PRBD201901414 (Issued-26/06/2019)	Accessory Structure - Detached Garage	JAYMAN BUILT LTD		Southfork	\$12,250.00
PRBD201901436	Basement Development	FLEMING SUSAN		Suntree	\$27,000.00
PRBD201901438	Accessory Structure Other	HOMES BY AVI (EDMONTON) LP		Southfork	\$15,000.00
PRBD201901439 (Issued-07/06/2019)	Accessory Structure - Deck Uncovered	MCNAIR DAVID M		Southfork	\$25,000.00
PRBD201901459	Basement Development	VERGE TYSON		Southfork	\$28,000.00
PRBD201901479	Accessory Structure - Shed	LAW WAYNE		Suntree	\$6,800.00
PRBD201901490	Secondary suite	HOMES BY AVI (EDMONTON) LP	1	Southfork	\$50,000.00
PRBD201901492 (Issued-27/06/2019)	Accessory Structure - Detached Garage	CRANSTON HOMES LTD		Black Stone	\$15,000.00
PRBD201901493 (Issued-27/06/2019)	Accessory Structure - Detached Garage	CRANSTON HOMES LTD		Black Stone	\$15,000.00
PRBD201901495 (Finaled-18/06/2019)	Accessory Structure - Detached Garage	PEKARCHIK HAROLD		Willow Park	\$17,000.00
PRBD201901496 (Issued-17/06/2019)	Accessory Structure - Deck Uncovered	Steffen Matthias		Suntree	\$5,000.00
PRBD201901513 (Issued-27/06/2019)	Accessory Structure - Detached Garage	CRANSTON HOMES LTD		Black Stone	\$15,000.00
PRBD201901514 (Issued-18/06/2019)	Accessory Structure - Swimming pool	OAKE ROY		Deer Valley	\$6,000.00
PRBD201901524 (Issued-20/06/2019)	Accessory Structure - Deck Uncovered	R & R Stewart General Contracting Services Inc.		Southfork	\$5,000.00
PRBD201901548 (Issued-20/06/2019)	Accessory Structure - Detached Garage	The Premier Construction Group Inc/ Premier Built Garages		Robinson	\$22,266.51
PRBD201901602	Accessory Structure - Hot Tub	BORGSTROM STUART D		Caledonia Park	\$13,000.00
PRBD201901603 (Issued-20/06/2019)	Accessory Structure - Deck Uncovered	ACCENT LANDSCAPE CREATIONS LTD		Robinson	\$5,000.00



Building Permit Detail Summary

June 1, 2019-June 30, 2019 (inclusive)

PRBD201901604 (Finaled-26/06/2019)	Alteration and improvements	Home Style Construction Ltd	South Park	\$20,000.00
PRBD201901611	Basement Development	HOMES BY SHER-BILT INC	Robinson	\$40,000.00
PRBD201901612 (Issued-20/06/2019)	Accessory Structure - Shed	HOMES BY SHER-BILT INC	Meadowview Park	\$5,000.00
PRBD201901617 (Finaled-12/06/2019)	Alteration and improvements	BENGEL CONTRACTING LTD	Southfork	\$12,000.00
PRBD201901627	Basement Development	CALIBER MASTER BUILDER LTD	Black Stone	\$35,000.00
PRBD201901667	Basement Development	Greg Sharman Renovations	Bridgeport	\$27,000.00
PRBD201901671 (Issued-20/06/2019)	Accessory Structure - Detached Garage	HOMES BY AVI (EDMONTON) LP	Southfork	\$12,000.00
PRBD201901673	Basement Development	SEHJAS HOMES LTD	Deer Valley	\$34,000.00
PRBD201901695 (Issued-24/06/2019)	Accessory Structure - Deck Uncovered	HOFFMAN JEFFREY C	Central Business District	\$5,000.00
PRBD201901701	Basement Development	STODDART AMY LYNN	Southfork	\$19,000.00
PRBD201901704 (Issued-19/06/2019)	Accessory Structure - Deck Uncovered	R & R Stewart General Contracting Services Inc.	Robinson	\$6,000.00
PRBD201901707 (Issued-24/06/2019)	Accessory Structure - Detached Garage	HOMES BY AVI (EDMONTON) LP	Southfork	\$12,000.00
PRBD201901714	Basement Development	FORSYTH JESSE	Southfork	\$19,000.00
PRBD201901721	Accessory Structure - Hot Tub	Maygard John	Southfork	\$5,000.00
PRBD201901735 (Issued-28/06/2019)	Accessory Structure - Deck Uncovered	FORTHRIGHT CONSTRUCTION LTD	Southfork	\$10,000.00
PRBD201901736 (Issued-27/06/2019)	Accessory Structure - Detached Garage	IBBOTSON MICHELLE B	Southfork	\$25,000.00
PRBD201901759	Accessory Structure - Hot Tub	Richards Roxanne	Caledonia Park	\$5,000.00
PRBD201901760	Basement Development	MACDONALD SANDRA A	Corinthia Park	\$5,000.00
PRBD201901776 (Issued-28/06/2019)	Accessory Structure - Hot Tub	POLAR ELECTRIC	Meadowview Park	\$8,000.00
PRBD201901778 (Issued-28/06/2019)	Accessory Structure - Deck Uncovered	ENCORE MASTER BUILDER INC.	West Haven	\$5,000.00
PRBD201901779 (Issued-28/06/2019)	Accessory Structure - Deck Uncovered	ENCORE MASTER BUILDER INC.	West Haven	\$5,000.00



Building Permit Detail Summary

June 1, 2019-June 30, 2019 (inclusive)

PRBD201901781	Basement Development	NOVA LALAIN L		Deer Valley	\$33,000.00
Subtotal		60	3		\$967,352.51
Single Detached Dwelling					
Permit	Type of Work	Builder	Units	Area	Valuation
PRBD201901233 (Issued-05/06/2019)	New Construction - Single Detached Dwelling	ENCORE MASTER BUILDER INC.	1	West Haven	\$400,000.00
PRBD201901379 (Issued-24/06/2019)	New Construction - Single Detached Dwelling	BEDROCK HOMES LIMITED	1	Woodbend	\$372,000.00
PRBD201901413 (Issued-04/06/2019)	New Construction - Single Detached Dwelling	JAYMAN BUILT LTD	1	Southfork	\$270,000.00
PRBD201901437 (Issued-12/06/2019)	New Construction - Single Detached Dwelling	HOMES BY AVI (EDMONTON) LP	1	Southfork	\$316,427.00
PRBD201901466 (Issued-18/06/2019)	New Construction - Single Detached Dwelling	Pacesetter Homes Partnership	1	Meadowview Park	\$348,000.00
PRBD201901512 (Issued-20/06/2019)	New Construction - Single Detached Dwelling	Coventry Homes Inc.	1	Woodbend	\$413,000.00
PRBD201901515 (Issued-26/06/2019)	New Construction - Single Detached Dwelling	HOMES BY AVI (EDMONTON) LP	1	Southfork	\$466,080.00
PRBD201901558 (Issued-07/06/2019)	New Construction - Single Detached Dwelling	VICTORY HOMES LTD	1	Meadowview Park	\$250,000.00
PRBD201901601 (Issued-28/06/2019)	New Construction - Single Detached Dwelling	NIAGARA CUSTOM HOMES LTD	1	Deer Valley	\$430,000.00
PRBD201901606 (Issued-28/06/2019)	New Construction - Single Detached Dwelling	Lincolnberg Homes Ltd	1	Black Stone	\$295,000.00
PRBD201901626 (Issued-13/06/2019)	New Construction - Single Detached Dwelling	ART CUSTOM HOMES INC	1	Meadowview Park	\$552,000.00
PRBD201901705 (Issued-18/06/2019)	New Construction - Single Detached Dwelling	HOMES BY AVI (EDMONTON) LP	1	Southfork	\$323,450.00
PRBD201901818 (Issued-28/06/2019)	New Construction - Single Detached Dwelling	LOOK MASTER BUILDER EDMONTON INC	1	Black Stone	\$292,000.00
PRBD201901828 (Issued-28/06/2019)	New Construction - Single Detached Dwelling	HOMES BY AVI (EDMONTON) LP	1	Southfork	\$410,902.00
Subtotal		14	14		\$5,138,859.00
Total		101	31		\$16,274,013.51

TOTAL RESIDENTIAL UNITS COMPARISON OF 2019 TO 2018

YEAR 2019	Single Family	Duplex (side by side and up & down)	Multi Family (3-plex, 4-plex, townhouse, rowhousing and apartments)	Secondary Suites
	No. of Units	No. of Units	No. of Units	No. of Units
January	6	0	0	8
February	10	2	0	3
March	16	2	0	4
April	13	2	0	4
May	20	10	3	6
June	14	4	10	3
July				
August				
September				
October				
November				
December				
Year-to-date Totals	79	20	13	28

YEAR 2018	Single Family	Duplex (side by side and up & down)	Multi Family (3-plex, 4-plex, townhouse, rowhousing and apartments)
	No. of Units	No. of Units	No. of Units
January	25	4	4
February	23	3	0
March	19	2	8
April	17	16	0
May	19	10	-
June	20	8	6
July			
August			
September			
October			
November			
December			
Year-to-date Totals	123	43	18

TOTAL PERMIT VALUE COMPARISON OF 2019 TO 2018

Year 2019	Residential Permits	Commercial Permits	Institutional Permits	Industrial Permits	Total of all Building Permits
January	\$ 3,104,500.00	\$ 598,936.00	\$ 45,000.00	\$ 4,988,000.00	\$ 8,736,436.00
Feburary	\$ 4,713,250.00	\$ 266,982.66	\$ 270,000.00	\$ 80,000.00	\$ 5,330,232.66
March	\$ 6,835,444.00	\$ 35,000.00	\$ -	\$ -	\$ 6,870,444.00
April	\$ 6,500,146.00	\$ 100,000.00	\$ -	\$ 2,943,862.00	\$ 9,544,008.00
May	\$ 12,423,517.29	\$ 1,870,000.00	\$ 31,400.00	\$ 3,278,000.00	\$ 17,602,917.29
June	\$ 9,453,211.51	\$ 4,054,402.00	\$ 16,000.00	\$ 2,750,400.00	\$ 16,274,013.51
July					
August					
September					
October					
November					
December					
Year-to-date Totals	\$ 43,030,068.80	\$ 6,925,320.66	\$ 362,400.00	\$ 14,040,262.00	\$ 64,358,051.46

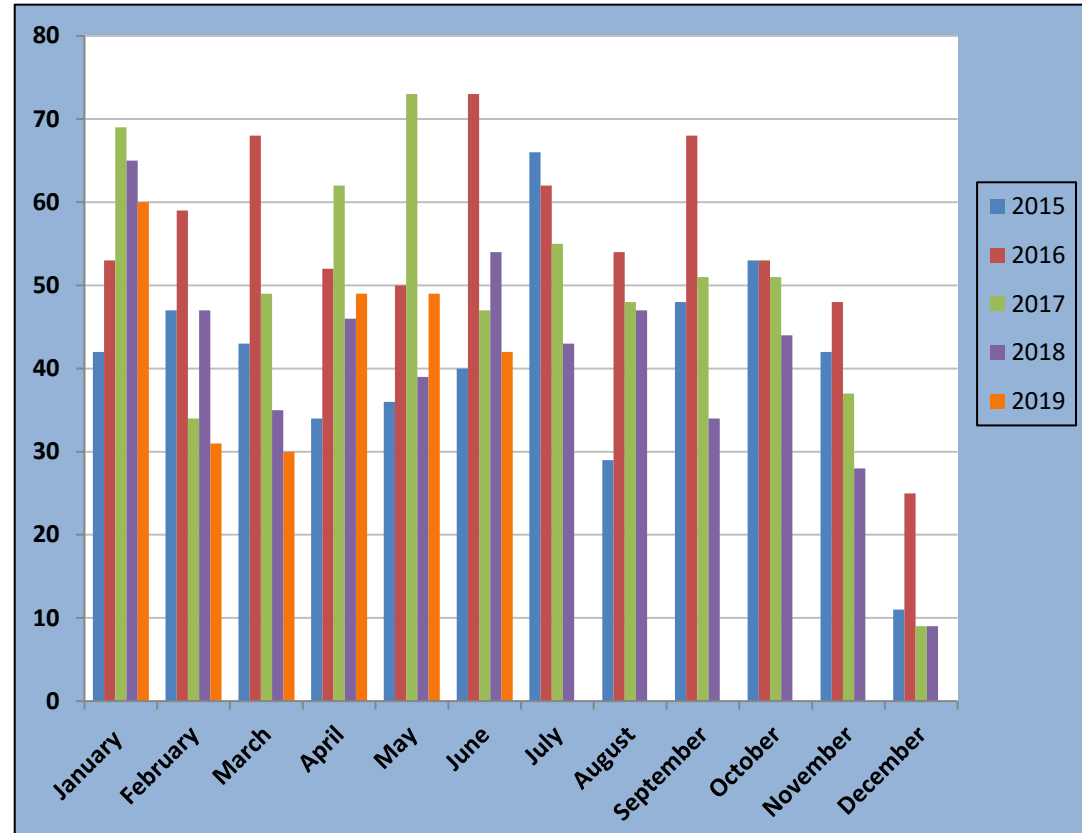
Year 2018	Residential Permits	Commercial Permits	Institutional Permits	Industrial Permits	Total of all Building Permits
January	\$ 11,972,203.59	\$ 803,000.00	\$ -	\$ 240,207.00	\$ 13,015,410.59
Feburary	\$ 10,816,251.42	\$ 235,000.00	\$ 400,000.00	\$ 10,000.00	\$ 11,461,251.42
March	\$ 10,585,472.33	\$ 8,000.00	\$ -	\$ -	\$ 10,593,472.33
April	\$ 11,218,088.00	\$ 73,000.00	\$ 156,600.00	\$ 309,000.00	\$ 11,756,688.00
May	\$ 10,517,255.57	\$ 59,000.00	\$ 1,981,000.00	\$ 830,000.00	\$ 13,387,255.57
June	\$ 12,241,936.39	\$ 8,000.00	\$ 1,319,500.00	\$ 384,000.00	\$ 13,953,436.39
July					
August					
September					
October					
November					
December					
Year-to-date Totals	\$ 67,351,207.30	\$ 1,186,000.00	\$ 3,857,100.00	\$ 1,773,207.00	\$ 74,167,514.30

License #	Business Name	Address	Activity	Contact	Category	TaxRoll
LCB201801929	MEDITERRANEAN SIDE GRILL	4922 51 AVE, Leduc, AB	RESTAURANT	7802403303	General	010425
LCB201900197	DistributionNOW O/A DNOW Canada ULC	3917 81 AVE, Leduc, AB	Provide service & parts; pump jacks, valves, engines and pumps.	7804650999	General	013561
LCB201900395	InSage Mind	75 KEYSTONE CRES, Leduc, AB	Seller of gemstone jewelry. Coach of meditation. Reiki practitioner.	7808851050	Home Based	015014
LCB201900520	Cafe Mini	113 MCDOWELL WYND, Leduc, AB	Italian Cappucino & Coffee Machines	7808867305	Home Based	013815
LCB201900531	WESTERN FLUID POWER LTD	6623 44 ST, Leduc, AB	HYDRAULIC SALES/ SERVICE/ DESIGN	7809194226	General	009381
LCB201900537	ABOVE & BEYOND 3D	4309 43A AVE, Leduc, AB	SERVICE - TEACHING COURSES	5879878779	Home Based	009120
LCB201900546	ICON AUTOMOTIVE INC.	6051B 47 ST, Unit:210, Leduc, AB	AUTOMOTIVE SERVICE & REPAIR	7809667262	General	016113
LCB201900583	DM Auto Detailing	6610 44 ST, Leduc, AB	Auto Detailing Services	7806191370	General	009378
LCB201900589	2166967 ALBERTA LTD.	6705 39 ST, Leduc, AB	TRUCK PARKING	7808031515	General	017515
LCB201900590	MCLAINE'S CATERING	314 ASTON CLOSE, Leduc, AB	CATERING BUSINESS	7808624179	Home Based	019869
LCC201900601	ELEMENTIUM ENERGY CORP	401 SONGHURST PL, Leduc, AB	SOLAR/ ELECTRICAL SERVICES	7802201612	Home Based	014255
LCB201900702	Abacus Locksmiths	5908 50 ST, Unit:9, Leduc, AB	Locksmith services: re-keying, copying and cutting keys.	7806197611	General	010347
LCB201900709	Longevity: Corrective Exercise & Massage	5906 50 ST, Unit:1, Leduc, AB	Corrective Exercise and Massage Therapy	7809753577	General	010339
LCB201900714	The Busy Backyard Beaver		BBQ cleaning, service and repairs	7809220012	Non-Resident	
LCB201900718	URBAN WORKSHOP - Danny Kilborn	109 CORINTHIA DR, Leduc, AB	WOODWORKING	7807172951	Home Based	006415
LCB201900724	HEINZ SECURITY	14 KEEP CRES, Leduc, AB	MOBILE JOURNEYMAN LOCKSMITH	7807776483	Home Based	013340
LCC201900726	Convergint Technologies		Installation of security/fire alarm and automation systems.	7804529800	Non-Resident	
LCB201900729	Bee and Key Boutique	4809 50 AVE, Leduc, AB	Consignment Clothing Store	7803181046	General	010248
LCC201900739	MP Electrical Services LTD	3901 45 ST, Leduc, AB	Provide electrical services and maintenance.	5879892507	Home Based	009430
LCB201900745	Ricky's All Day Grill	5401 DISCOVERY WAY, Unit:101	RESTAURANT	7802219234	General	NO ROLL
LCB201900746	Roadway Transport Inc.	42 SANDALWOOD PL, Leduc, AB	TRUCKING COMPANY	9174351160	Home Based	018188
LCB201900759	Brightstone Landscaping Services Ltd	56 MEADOWVIEW DR, Leduc, AB	LANDSCAPING	7809193411	Home Based	007554
LCC201900760	Home Style Construction Ltd		Home Renovations	7808878180	Non-Resident	
LCB201900763	Erika Kennedy - Psychological Services	5904 50 ST, Unit:13, Leduc, AB	Psychological services - individual and family therapy	7809758628	General	010351
LCB201900764	SMOKE & ASH CANADIAN BBQ LTD		BARBEQUE FOOD TRUCK - July 19, 20 & 21st - SKATE PARK	7808633523	Mobile	
LCB201900765	Lumber & Chaos	121 CAMELOT AVE, Leduc, AB	Sign making business, mostly doing markets..	7802390621	Home Based	006154
LCC201900771	D3 Group Ltd.		Landscaping	7808091045	Non-Resident	
LCB201900772	Mihai's Small Engine & Equipment Repairs	4520 47 ST, Unit:304, Leduc, AB	Small engine and equipment repairs (mobile)	7802429805	Home Based	NO ROLL
LCB201900773	GO NUTS 4 DONUTS		Mini donuts, pop & water - Art Walk Event July 13th, Main St.	7809820675	Mobile	
LCB201900778	Schraders Holdings Ltd/ Block 50	4905 50 AVE, Leduc, AB	Outdoor Market & Events	7806683742	Mobile	010258
LCC201900779	Enviro Trace Ltd.		-Concrete Lifting & Void filling	7804180882	Non-Resident	
LCB201900782	SAMUEL'S ICE ART		FOOD TRAILER	7802227782	Non-Resident	
LCC201900788	West Point Roofing Inc.		Commercial and residential flat roofing, service of flat roofs.	7804392232	Non-Resident	
LCB201900792	Saradee Summer Market	4702 59 AVE, Leduc, AB	Summer Market - June 23rd, 10am-4pm	7809867271	Mobile	010940
LCC201900800	Matt Bowen		Electrical Contracting	7807184706	Non-Resident	
LCB201900804	Garfield and Odies Extravaganza	4907 50 AVE, Leduc, AB	Food Trailer - Block 50 Event, Mon-Sun (seasonal)	7809029070	Mobile	010260

LCB201900815	AMBROS	3201 41 ST, Leduc, AB	On-site (mobile) automotive minor cosmetics & interior detailing.	7802214946	Home Based	008720
LCB201900816	READY TO ROLL	48 MCKAY CLOSE, Leduc, AB	AUTOMOTIVE DETAILING	7802922881	Home Based	011595
LCB201900819	MASSAGE TRACE/ AISA NUES	257 AMEENA DR, Leduc, AB	MASSAGE (mobile)	5879823766	Home Based	019841
LCC201900829	Allegiance Mechanical Inc		Plumbing & Gasfitting	7808841959	Non-Resident	
LCC201900833	MALIK CONSTRUCTION INC		RENOVATION	7808854444	Non-Resident	
LCB201900834	Stephanie Dubyk	4720A 50 AVE, Leduc, AB	BUSKING	7809097469	Mobile	

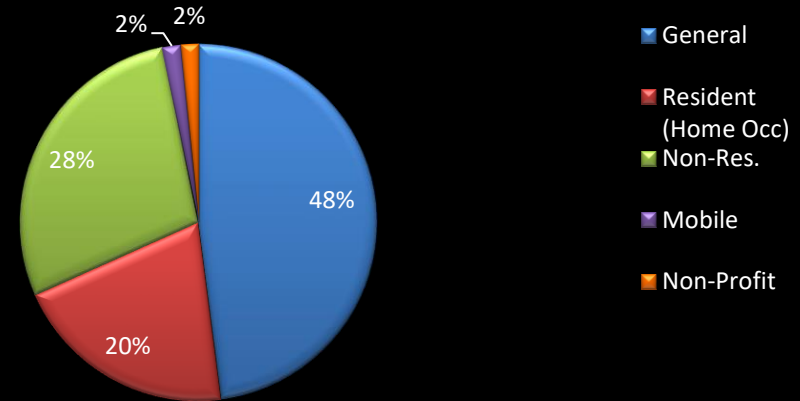
Newly Issued Business Licences Comparison by Year

	2015	2016	2017	2018	2019
January	42	53	69	65	60
February	47	59	34	47	31
March	43	68	49	35	30
April	34	52	62	46	49
May	36	50	73	39	49
June	40	73	47	54	42
July	66	62	55	43	
August	29	54	48	47	
September	48	68	51	34	
October	53	53	51	44	
November	42	48	37	28	
December	11	25	9	9	
Total	491	665	585	491	261



Current Licence Types

	General	Resident	Non-Res.	Mobile	Non-Profit	Total
January	778	289	376	6	19	1468
February	885	335	424	7	26	1677
March	923	363	467	8	30	1791
April	944	381	499	13	30	1867
May	949	393	545	19	30	1936
June	957	407	568	33	31	1996
July						0
August						0
September						0
October						0
November						0
December						0

Licence Types as of June 30, 2019**2015 Year End for Comparison**

Total	936	371	840	41	15	2203
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2016 Year End for Comparison

Total	971	403	809	44	23	2250
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2017 Year End for Comparison

Total	972	405	895	23	30	2325
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2018 Year End for Comparison

Total	999	413	860	48	29	2349
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